

October 5, 2021



2022 BUDGET PRESENTATION

YAMPA VALLEY REGIONAL AIRPORT

KEVIN BOOTH
AIRPORT DIRECTOR

Yampa Valley Regional Airport

2022 Budget Presentation

October 5, 2021

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Summary

Mission Statement

The mission of the Yampa Valley Regional Airport (YVRA) is to provide a "World Class" airport and outstanding customer service to Routt County and Northwest Colorado.

Services Provided

In 2021 YVRA had five commercial air carriers that serviced Northwest Colorado during the four-month winter season from December to April. These include Alaska, American, JetBlue, Southwest, and United Airlines providing non-stop flights from Boston, Chicago, Dallas, Denver, Ft. Lauderdale, Houston, Los Angeles, Newark, New York, San Diego, San Francisco, Seattle and Washington D.C. United and Southwest provide year-round commuter service to and from Denver and Southwest also provides Saturday and Sunday flights to and from Dallas starting in June. For the 2021-2022 ski season Southwest Airlines will initiate Saturday service to Houston and Delta will resume service to/from HDN for the season with daily flights to Atlanta and twice weekly flights to Minneapolis.

YVRA is supported in this effort by Community Partners including the Steamboat Ski and Resort Corporation (SSRC) who is responsible for all airline negotiations, the Steamboat Springs Chamber, the Steamboat Springs Local Marketing District (LMD) and local area city and town governments. The Yampa Valley Airport Commission (YVAC) provides policy and strategic planning guidance. The SSRC and LMD provide funding for flight guarantee programs to the airlines.

YVRA is divided into nine departmental cost centers. Administration provides support to all departments within YVRA, serving as a liaison with the Routt County Board of Commissioners, the Community Partners, the Federal Aviation Administration (FAA), the Colorado Department of Transportation (CDOT), and various other entities. Administration is also responsible for coordination of activities with concessionaires, and contract administration. Maintenance functions are divided between the Airside and Landside cost centers. Airside is primarily responsible for airfield, equipment and pavement maintenance in addition to snow removal. Landside is responsible for terminal facility maintenance, parking area and roadway maintenance, and landside snow removal. Operations, Safety and Security (OSS) includes Aircraft Rescue and Firefighting (ARFF) personnel who have the primary responsibility for aircraft rescue and firefighting; OSS personnel also provide advisories to pilots and personnel who operate aircraft, vehicles and equipment on and around the airfield through Universal Communication (Unicom) radio operations. The Security cost center is staffed by OSS employees and performs and/or oversees all federally mandated security functions at the airport with the exception of the TSA checkpoint. Terminal and Passenger Services cost centers provide airline, concessionaire and passenger service support and logistical functions. The airport's 3 Wire Bar and Grill restaurant and Way Station snack bar (inside the secure passenger holding area), and the Tailwinds General Store, comprise the eighth and ninth cost centers. The restaurant, snack bar and general store, are owned and operated

by Routt County through YVRA, and all revenue and expense associated with their operations are part of YVRA's budget.

YVRA operates as an enterprise and is financially self-sufficient, covering all operational costs through airport generated revenues and taking full advantage of Federal and State aviation grants for major capital improvement projects.

YVRA is a non-hub, primary airport facility serving commercial and general aviation aircraft. Approximately 300,000 arriving and departing passengers are projected to use YVRA during 2021.

Yampa Valley Regional Airport
Comparative Information

	Actual 2014	Actual 2015	Actual 2016	Actual 2017	Actual 2018	Actual 2019	Actual 2020	Budget 2021	Projected 2021	Budget 2022	Budget 2023	Budget 2024
Operating Income (Loss)	\$ (222,311)	\$ 525,838	\$ 495,414	\$ 383,643	\$ 467,763	\$ 426,322	\$ (200,247)	\$ (391,944)	\$ 917,695	\$ 2,241,831	\$ 2,315,079	\$ 2,315,689
Exclude Depreciation	404,010	389,828	425,602	434,452	400,275	381,930	350,190	379,251	379,251	406,933	406,933	406,933
Less debt service	(1,763)	(105,477)	(125,356)	(125,347)	(125,338)	(125,329)	(1,089,116)	-	-	-	-	-
Cash Operating Income (Loss)	179,936	810,189	795,660	692,748	742,700	682,923	(939,173)	(12,693)	1,296,946	2,648,764	2,722,012	2,722,622
Operating transfer	-	-	-	-	-	-	-	-	-	-	-	-
Cash flow after transfer	\$ 179,936	\$ 810,189	\$ 795,660	\$ 692,748	\$ 742,700	\$ 682,923	\$ (939,173)	\$ (12,693)	\$ 1,296,946	\$ 2,648,764	\$ 2,722,012	\$ 2,722,622
Unrestricted Reserves	\$ 1,003,138	\$ 1,322,464	\$ 2,348,986	\$ 2,844,165	\$ 4,004,176	\$ 4,498,899	\$ 7,831,489	\$ 12,572,174	\$ 12,635,601	\$ 18,696,400	\$ 27,452,919	\$ 30,156,205
Restricted Reserves	159,488	193,102	158,151	162,599	162,032	166,443	162,707	248,685	248,685	254,685	248,685	254,685
Total Reserves	1,162,626	1,515,566	2,507,137	3,006,764	4,166,208	4,665,342	7,994,196	12,820,858	12,884,286	18,951,084	27,701,604	30,410,889
Airline Revenue per calendar year												
Rental Fees	\$ 1,358,739	\$ 1,343,749	\$ 1,397,079	\$ 1,317,978	\$ 1,327,691	\$ 1,315,843	\$ 1,232,358	\$ 1,002,380	\$ 1,022,940	\$ 1,459,860	\$ 1,459,860	\$ 1,459,860
Landing Fees	586,462	567,467	636,349	609,817	594,143	595,907	521,421	694,472	1,071,582	1,303,467	1,303,467	1,303,467
Security Fees	229,135	248,073	308,173	281,981	300,428	298,509	301,528	317,442	317,442	319,873	319,873	319,873
Total Airline Revenue	\$ 2,174,336	\$ 2,159,289	\$ 2,341,601	\$ 2,209,776	\$ 2,222,262	\$ 2,210,259	\$ 2,055,307	\$ 2,014,294	\$ 2,411,964	\$ 3,083,200	\$ 3,083,200	\$ 3,083,200
\$ Change Increase (Decrease)	\$ 113,800	\$ (15,047)	\$ 182,312	\$ (131,825)	\$ 12,486	\$ (12,003)	\$ (154,952)	\$ (41,013)	\$ 397,670	\$ 1,068,906	\$ -	\$ -
% Change	6%	-1%	8%	-6%	1%	-1%	-7%	-2%	20%	53%	0%	0%
Airline Rates - Per rate year												
Square footage Rental Rate	\$ 35.55	\$ 38.44	\$ 39.94	\$ 40.05	\$ 37.17	\$ 36.46	\$ 35.83	\$ 25.02	\$ 25.02	\$ 36.06	\$ 36.06	\$ 36.06
Landing Fee	\$ 4.28	\$ 4.28	\$ 4.28	\$ 4.28	\$ 4.28	\$ 4.28	\$ 4.28	\$ 4.28	\$ 4.28	\$ 4.28	\$ 4.28	\$ 4.28
Security Fee	\$ 2.20	\$ 2.27	\$ 2.52	\$ 2.67	\$ 2.79	\$ 2.75	\$ 2.99	\$ 3.48	\$ 2.06	\$ 1.79	\$ 1.79	\$ 1.79
Enplanements	101,456	93,336	96,688	110,545	100,060	103,410	102,829	104,930	154,407	178,700	178,700	178,700
# Change Increase (Decrease)	(6,975)	(8,120)	3,352	13,857	(10,485)	3,350	(581)	2,101	49,477	73,770	-	-
% Change	-6%	-8%	4%	14%	-9%	3%	-1%	2%	47%	70%	0%	0%
Revenue / Enplanement												
Rental Fees	\$ 13.60	\$ 14.56	\$ 14.45	\$ 12.64	\$ 13.17	\$ 12.72	\$ 11.98	\$ 9.55	\$ 6.62	\$ 8.17	\$ 8.17	\$ 8.17
Landing Fees	\$ 6.13	\$ 6.28	\$ 5.87	\$ 5.76	\$ 6.09	\$ 5.32	\$ 5.07	\$ 6.62	\$ 6.94	\$ 7.29	\$ 7.29	\$ 7.29
Security Fees - after True up	\$ 2.30	\$ 2.45	\$ 2.57	\$ 2.79	\$ 2.82	\$ 2.76	\$ 2.93	\$ 3.03	\$ 2.06	\$ 1.79	\$ 1.79	\$ 1.79
Total Airline Revenue / Enplanement	\$ 22.03	\$ 23.29	\$ 22.89	\$ 21.19	\$ 22.08	\$ 20.80	\$ 19.99	\$ 19.20	\$ 15.62	\$ 17.25	\$ 17.25	\$ 17.25
\$ Change Increase (Decrease)	\$ 1.86	\$ 1.26	\$ (0.40)	\$ (1.70)	\$ 0.89	\$ (1.28)	\$ (0.82)	\$ (0.79)	\$ (3.58)	\$ (1.94)	\$ -	\$ -
% Change	9%	6%	-2%	-7%	4%	-6%	-4%	-4%	-19%	-10%	0%	0%

Yampa Valley Regional Airport
Comparative Information

	Actual 2014	Actual 2015	Actual 2016	Actual 2017	Actual 2018	Actual 2019	Actual 2020	Budget 2021	Projected 2021	Budget 2022	Budget 2023	Budget 2024
Personnel Costs	\$ 2,689,996	\$ 2,338,595	\$ 2,681,384	\$ 2,643,581	\$ 2,806,064	\$ 2,880,022	\$ 2,990,909	\$ 3,278,540	\$ 3,189,812	\$ 3,345,944	\$ 3,345,944	\$ 3,345,944
\$ Change Increase (Decrease)	\$ 141,393	\$ (351,401)	\$ 342,789	\$ (37,803)	\$ 162,483	\$ 73,958	\$ 110,887	\$ 287,631	\$ (88,729)	\$ 67,404	\$ -	\$ -
% Change	6%	-13%	15%	-1%	6%	3%	4%	10%	-3%	2%	0%	0%
Operating Costs	\$ 2,544,051	\$ 2,246,948	\$ 2,460,861	\$ 2,420,319	\$ 2,434,463	\$ 2,573,830	\$ 2,797,392	\$ 2,690,709	\$ 2,995,757	\$ 3,111,128	\$ 3,037,880	\$ 3,037,880
\$ Change Increase (Decrease)	\$ 64,825	\$ (297,103)	\$ 213,913	\$ (40,542)	\$ 14,144	\$ 139,367	\$ 223,562	\$ (106,683)	\$ 305,048	\$ 420,419	\$ (73,248)	\$ -
% Change	3%	-12%	10%	-2%	1%	6%	4%	5%	7%	11%	-2%	0%
Cost Coverage %												
Airfield and Safety	61%	68%	69%	67%	71%	69%	102%	116%	148%	163%	167%	111%
Terminal	103%	115%	119%	115%	107%	104%	140%	150%	166%	193%	191%	102%
Passenger Services	80%	109%	98%	116%	109%	107%	89%	58%	88%	100%	100%	100%
Security	96%	98%	102%	100%	94%	99%	135%	174%	209%	194%	191%	100%
Restaurant	72%	106%	99%	97%	101%	98%	119%	133%	177%	165%	164%	102%
Landside	436%	518%	369%	425%	518%	559%	462%	396%	596%	755%	759%	759%
General Store	-	-	-	-	-	118%	132%	144%	143%	155%	154%	117%

**YVRA
NET INCOME (LOSS) SUMMARY
BY DEPARTMENT**

	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 BUDGET	2021 PROJECTED	2022 BUDGET	INCR. (DECR.)	% CHANGE	2022 Original Request
Operations									
Administration	-	-	-	-	-	-	-	0%	-
Airside	171,164	111,801	109,400	160,855	730,873	1,087,920	927,065	576%	2,400,577
OSS	(721,154)	(734,954)	(795,685)	(827,646)	(928,224)	(906,929)	(79,283)	-10%	(70,208)
Terminal	85,853	50,098	(156,230)	(314,617)	(400,569)	26,722	341,339	-108%	1,408,170
Passenger Services	4,691	4,056	(6,234)	(25,540)	(7,673)	(13)	25,527	100%	57,157
Landside	933,232	1,001,508	820,670	865,136	1,481,016	1,984,120	1,118,984	129%	2,266,808
Security	(21,392)	(2,788)	(7,925)	(2)	23,464	460	462	100%	320,230
Restaurant	11,542	(17,362)	(186,208)	(249,625)	15,303	23,324	272,949	109%	743,680
General Store	3,827	13,963	21,964	(505)	3,505	26,227	26,732	-5293%	86,448
Net Operating Income / (Loss)	467,763	426,322	(200,247)	(391,944)	917,695	2,241,831	2,633,775	-672%	7,212,862
Other Financing									
Interest Income	63,241	127,742	116,103	50,000	50,000	50,000	-	0%	50,000
Gain (Loss) asset dispositions	(160,990)	(8,057)	(22,961)	-	-	-	-	0%	-
Total Other Financing	(97,749)	119,685	93,142	50,000	50,000	50,000	-	0%	50,000
Transfers									
Operating County Transfer	-	-	-	-	-	-	-	0%	-
Operating transfer In (Out)	-	-	-	-	-	-	-	0%	-
Net operating income (loss) After other financing	370,014	546,007	(107,105)	(341,944)	967,695	2,291,831	2,633,775	-770%	7,262,862
Financing									
Cares Act	-	-	4,347,268	4,864,702	5,692,964	5,673,373	-	17%	-
Debt Service	(125,338)	(125,329)	(1,089,116)	-	-	-	-	0%	-
Total Financing	(125,338)	(125,329)	3,258,152	4,864,702	5,692,964	5,673,373	-	17%	-
Net operating income (loss) after financing	244,676	420,678	3,151,047	4,522,758	6,660,658	7,965,204	3,442,446	76%	7,262,862
Capital									
Capital items	(107,710)	(118,272)	(272,340)	(217,847)	(2,283,508)	(2,439,027)	(2,221,180)	1020%	(1,895,760)
Total capital	(107,710)	(118,272)	(272,340)	(217,847)	(2,283,508)	(2,439,027)	(2,221,180)	1020%	(1,895,760)
Extraordinary & Special Items									
Litigation	-	-	-	-	-	-	-	0%	-
Contributions to Local Govt.	-	-	-	-	-	-	-	0%	-
Total extraordinary items	-	-	-	-	-	-	-	0%	-
Non cash items									
Depreciation	400,275	381,930	350,190	379,251	379,251	406,933	27,682	7%	(27,682)
(Gain)/Loss Fixed Asset Disposals	496,322	(319,140)	99,957	-	-	-	-	-	-
Cash Received	-	-	-	-	-	-	-	-	-
Equipment Trade-in	125,881	133,938	-	142,500	133,688	133,688	(8,812)	-6%	-
Total non cash items	1,022,478	196,728	450,147	521,751	512,939	540,621	18,870	4%	(27,682)
Change in reserves	1,159,444	499,134	3,328,854	4,826,662	4,890,089	6,066,799	1,240,137	-26%	5,339,420
Reserves Beginning Balance	3,006,764	4,166,208	4,665,342	7,994,196	7,994,196	12,884,286			12,884,286
Reserves Ending Balance	4,166,208	4,665,342	7,994,196	12,820,858	12,884,286	18,951,084			18,223,706

YVRA
NET INCOME (LOSS) SUMMARY
BY COST CENTER

	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 BUDGET	2021 PROJECTED	DIF 21 PRO 21 BUD	2022 BUDGET	INCR. (DECR.)	2022 Original Request	% CHANGE
OPERATING REVENUES										
Admin	-	-	-	-	-	-	-	-	-	0.0%
Airside	1,349,935	1,379,771	1,426,695	1,549,383	2,128,617	579,234	2,552,273	1,002,890	3,864,930	64.7%
Safety	-	-	-	-	-	-	-	-	836,721	0.0%
Terminal	1,406,528	1,390,357	1,301,896	1,076,958	1,087,148	10,190	1,535,288	458,330	2,916,736	42.6%
Passenger Services	58,547	58,197	49,104	34,840	54,900	20,060	59,950	25,110	117,120	72.1%
Landside	1,156,566	1,219,862	1,047,121	1,157,042	1,779,735	622,693	2,287,098	1,130,056	2,569,786	97.7%
Security	324,574	323,535	325,637	337,442	338,767	1,325	339,873	2,431	659,643	0.7%
Restaurant	821,251	865,050	742,324	735,305	986,840	251,535	1,164,800	429,495	1,885,156	58.4%
General Store	62,758	91,317	106,917	84,525	152,445	67,505	184,710	100,185	244,931	118.5%
General Aviation	-	-	-	-	-	-	-	-	-	-
Total	5,180,159	5,328,089	4,999,694	4,975,495	6,528,452	1,552,542	8,123,992	3,148,497	13,095,023	63.3%
OPERATING EXPENDITURES										
Admin	-	-	-	-	-	-	-	-	-	0.0%
Airside	1,178,771	1,267,970	1,317,295	1,388,528	1,397,744	8,916	1,464,353	75,825	1,464,353	5.5%
Safety	721,154	734,954	795,685	827,646	928,224	100,578	906,929	79,283	906,929	9.6%
Terminal	1,320,675	1,340,259	1,458,125	1,391,575	1,487,717	96,142	1,508,566	116,991	1,508,566	8.4%
Passenger Services	53,856	54,141	55,338	60,380	62,573	2,193	59,963	(417)	59,963	-0.7%
Landside	223,334	218,354	226,451	291,906	298,719	6,653	302,978	11,072	302,978	3.8%
Security	345,966	326,323	333,562	337,444	315,303	(22,141)	339,413	1,969	339,413	0.6%
Restaurant	809,709	882,412	928,532	984,930	971,537	(13,394)	1,141,476	156,546	1,141,476	15.9%
General Store	58,931	77,354	84,953	85,030	148,940	59,349	158,483	73,453	158,483	86.4%
Total	4,712,396	4,901,767	5,199,941	5,367,439	5,610,757	238,296	5,882,161	514,722	5,882,161	9.6%
Net Operating Income / (Loss)	467,763	426,322	(200,247)	(391,944)	917,695	1,314,246	2,241,831	2,633,775	7,212,862	-672.0%
NON-OPERATING REVENUES										
Capital	4,611,756	11,674,690	3,990,073	2,800,503	2,015,833	(784,670)	8,386,569	5,586,066	8,929,836	199.5%
CARES ACT - Capital	-	-	656,991	2,922,855	-	-	-	(2,922,855)	-	-100.0%
CARES ACT - Debt Services	-	-	1,071,819	-	-	-	-	-	-	-
CARES ACT - Ops & Maint	-	-	3,275,449	4,864,702	5,692,964	828,262	5,673,373	-	50,000	0.0%
Interest Income	63,241	127,742	116,103	50,000	50,000	-	50,000	-	50,000	0.0%
Gain / (Loss) Fixed Asset Dispositions	(160,990)	(8,057)	(22,961)	-	-	-	-	-	-	0.0%
Total	4,514,007	11,794,375	9,087,473	10,638,060	7,758,797	43,592	14,109,942	2,663,211	8,979,836	32.6%
NONOPERATING EXPENDITURES										
Capital	4,719,465	2,150,179	4,775,856	5,941,205	4,299,341	1,641,864	10,825,596	4,884,391	10,825,596	82.2%
Capital Contributions	-	9,642,783	143,548	-	-	-	-	-	-	0.0%
Debt service	125,338	125,329	1,089,116	-	-	-	-	-	-	0.0%
Total	4,844,803	11,918,291	6,008,520	5,941,205	4,299,341	1,641,864	10,825,596	4,884,391	10,825,596	82.2%
Revenues over (under) Expenditures	136,966	302,406	2,878,707	4,304,911	4,377,150	72,239	5,526,178	1,221,267	5,367,102	-28.4%
Reserves Beginning Balance	3,006,764	4,166,208	4,665,342	7,994,196	7,994,196	-	12,884,286	4,890,089	12,884,286	-
Non cash	1,022,478	196,728	450,147	521,751	512,939	(8,812)	540,621	18,870	(27,682)	-
Reserves Ending Balance	4,166,208	4,665,342	7,994,196	12,820,858	12,884,286	63,427	18,951,084	6,130,226	18,223,706	-

2022
YAMPA VALLEY REGIONAL AIRPORT
KEVIN BOOTH
970-276-5004

YVRA
REVENUE / EXPENSE
FUNCTION

SUMMARY INFORMATION

	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 BUDGET	2021 PROJECTED	2022 BUDGET	INCR. (DECR.)	% CHANGE
Revenues/Debt								
Federal	4,464,038	1,456,791	8,528,157	9,485,537	7,370,469	12,745,442	3,259,905	34%
State	363,950	275,420	397,592	471,278	533,013	320,840	(150,438)	-32%
Local	14,931	46,000	46,000	46,000	46,000	46,000	-	0%
Fees	4,939,933	5,092,065	4,802,341	4,790,240	6,287,767	7,861,652	3,071,412	64%
Other	26,834	10,148,467	229,331	779,000	8,010	1,218,700	439,700	56%
Interest Income	63,241	127,742	116,103	50,000	50,000	50,000	-	0%
Total	9,872,927	17,146,485	14,119,524	15,622,055	14,295,258	22,242,635	6,620,580	42%
Expenditures								
Personnel	2,806,064	2,880,022	2,990,909	3,278,540	3,189,812	3,345,944	67,404	2%
Operations	1,924,103	2,037,709	2,218,427	2,097,399	2,428,955	2,544,917	447,518	21%
Capital	4,719,465	11,792,962	4,919,404	5,941,205	4,299,341	10,825,596	4,884,391	82%
Loss/ (Gain) Fixed Asset Disposals	160,990	8,057	22,961	-	-	-	-	0%
Debt Service	125,338	125,329	1,089,116	-	-	-	-	-
Total	9,735,960	16,844,079	11,240,817	11,317,144	9,918,107	16,716,457	5,399,313	48%
Revenues Over (Under) Expenditures	136,966	302,406	2,878,707	4,304,911	4,377,151	5,526,178	1,221,267	-28%
Reserves Beginning Balance	3,006,765	4,166,209	4,665,343	7,994,197	7,994,197	12,884,287		
Non Cash	1,022,478	196,728	450,147	521,751	512,939	540,621		
Reserves Ending Balance	4,166,209	4,665,343	7,994,197	12,820,859	12,884,287	18,951,086		
STAFFING								
Full Time Equivalents	39.51	37.02	39.35	38.94	38.94	41.18	2.25	6%

2022
YAMPA VALLEY REGIONAL AIRPORT
KEVIN BOOTH
970-276-5004

YVRA
SUMMARY
PERSONNEL

	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 BUDGET	2021 PROJECTED	2022 BUDGET	INCR. (DECR.)	% CHANGE
BY DEPARTMENT								
ADMINISTRATION	528,131	552,085	588,360	601,810	574,812	574,911	(26,899)	-4%
AIRSIDE	560,831	572,370	583,536	631,070	626,302	656,819	25,749	4%
SAFETY	489,421	484,217	503,077	534,280	548,840	508,309	(25,971)	-5%
TERMINAL	525,854	565,587	617,174	624,320	631,476	675,433	51,113	8%
PASSENGER	37,859	39,495	40,375	46,380	47,200	46,413	33	0%
SECURITY	175,981	176,296	158,027	183,430	156,909	174,563	(8,867)	-5%
RESTAURANT	368,278	395,430	420,735	493,840	428,816	516,373	22,533	5%
GENERAL STORE	34,588	26,511	18,970	36,110	54,904	67,227	31,117	86%
LANDSIDE	85,121	68,031	60,655	127,300	120,553	125,896	(1,404)	-1%
TOTAL PERSONNEL	2,806,064	2,880,022	2,990,909	3,278,540	3,189,812	3,345,944	67,404	2%
BY ELEMENT								
ADMINISTRATIVE	142,121	142,158	148,007	151,440	151,443	156,213	4,773	3%
STAFF	1,532,496	1,580,053	1,599,339	1,706,390	1,605,693	1,676,633	(29,757)	-2%
COVID-19 SALARIES	-	-	5,533	-	-	-	-	0%
PART TIME	167,573	165,082	141,005	185,000	258,481	276,312	91,312	49%
TEMPORARY	-	36,160	131,456	208,290	204,155	217,417	9,127	4%
SEASONAL	242,403	226,988	128,759	198,060	118,568	156,145	(41,915)	-21%
OVERTIME	12,520	23,547	18,017	23,190	23,185	23,183	(7)	0%
HOLIDAYS WORKED	-	8,859	24,194	-	-	-	-	0%
ON CALL	2,766	2,109	1,682	8,520	8,526	8,526	6	0%
LENGTH OF SERVICE	-	800	350	-	810	-	-	0%
BONUS	-	-	-	-	-	-	-	0%
CAPITALIZE LABOR	-	(26,989)	-	-	-	-	-	0%
CELL PHONE GROSS	-	-	-	-	-	-	-	0%
WELLNESS BENEFIT	-	-	-	-	-	-	-	0%
HOLIDAY PAYOUT	-	698	-	-	-	-	-	0%
TERM PAYOUT	44,140	26,062	22,309	-	23,529	-	-	0%
TIPS NOT CLEARED	-	-	-	-	-	-	-	0%
VAC / SICK YE ADJ	(4,152)	4,066	47,423	-	353	-	-	0%
ACCRUED SICK	-	-	-	-	15,854	-	-	0%
MEDICAL INS.	397,453	421,152	457,191	418,460	419,487	442,769	24,309	6%
FICA	165,835	171,720	171,064	198,090	183,553	192,100	(5,990)	-3%
RETIREMENT	78,651	73,946	71,808	82,160	75,797	84,748	2,588	3%
WORKERS COMP	16,340	16,330	15,740	90,700	90,690	102,590	11,890	13%
LIFE/DISABILITY	7,918	7,281	7,032	8,240	9,688	9,308	1,068	13%
TOTAL PERSONNEL	2,806,064	2,880,022	2,990,909	3,278,540	3,189,812	3,345,944	67,404	2%

YVRA FTE COMPARISON

	2020 Hours Budget	2020 FTE Budget	2021 Hours Budget	2021 FTE Budget	2022 Hours Budget	2022 FTE Budget	Hours Change 22/21 Budget	FTE'S Change 22/21 Budget	% Change 22/21 Budget
Administration									
Director	2,080	1.00	2,080	1.00	2,080	1.00	-	-	0%
Staff	8,320	4.00	8,320	4.00	8,320	4.00	-	-	0%
Part Time	60	0.03	60	0.03	60	0.03	-	-	0%
Temporary Time	-	-	-	-	-	-	-	-	-
Seasonal Time	-	-	-	-	-	-	-	-	-
Over Time	-	-	-	-	-	-	-	-	-
Total	10,460	5.03	10,460	5.03	10,460	5.03	-	-	0%
Airfield									
Staff	11,616	5.58	11,616	5.58	11,690	5.62	74	0.04	1%
Part Time	3,368	1.62	3,368	1.62	-	-	(3,368)	(1.62)	-100%
Temporary Time	-	-	-	-	3,328	1.60	3,328	1.60	-
Seasonal Time	-	-	-	-	-	-	-	-	-
Over Time	400	0.19	400	0.19	395	0.19	(5)	-	0%
Total	15,384	7.39	15,384	7.39	15,413	7.41	29	0.02	0%
Terminal									
Staff	13,521	6.50	13,521	6.50	13,686	6.58	165	0.08	1%
Part Time	1,235	0.59	1,235	0.59	1,227	0.59	(8)	-	0%
Temporary Time	2,536	1.22	4,226	2.03	5,325	2.56	1,099	0.53	26%
Seasonal Time	-	-	-	-	-	-	-	-	-
Over Time	100	0.05	100	0.05	100	0.05	-	-	0%
Total	17,392	8.36	19,082	9.17	20,338	9.78	1,256	0.61	7%
Passenger Services									
Staff	-	-	-	-	-	-	-	-	-
Part Time	-	-	-	-	-	-	-	-	-
Temporary Time	-	-	-	-	-	-	-	-	-
Seasonal Time	2,490	1.20	2,495	1.20	2,490	1.20	(5)	-	0%
Over Time	-	-	-	-	-	-	-	-	-
Total	2,490	1.20	2,495	1.20	2,490	1.20	(5)	-	0%
OSS									
Staff	8,632	4.15	9,152	4.40	9,152	4.40	-	-	0%
Part Time	2,354	1.13	2,354	1.13	2,330	1.12	(24)	(0.01)	-1%
Temporary Time	-	-	-	-	-	-	-	-	-
Seasonal Time	-	-	-	-	-	-	-	-	-
Over Time	-	-	-	-	-	-	-	-	-
On Call Hours	-	-	-	-	-	-	-	-	-
Total	10,986	5.28	11,506	5.53	11,482	5.52	(24)	(0.01)	0%
Security									
Staff	4,015	1.93	3,495	1.68	3,432	1.65	(63)	(0.03)	-2%
Part Time	-	-	-	-	-	-	-	-	-
Temporary Time	-	-	-	-	-	-	-	-	-
Seasonal Time	1,284	0.62	1,285	0.62	1,248	0.60	(37)	(0.02)	-3%
Over Time	-	-	-	-	-	-	-	-	-
Total	5,299	2.55	4,780	2.30	4,680	2.25	(100)	(0.05)	-2%
Landside									
Staff	2,779	1.34	2,779	1.34	2,600	1.25	(179)	(0.09)	-7%
Part Time	-	-	-	-	-	-	-	-	-
Temporary Time	336	0.16	336	0.16	333	0.16	(3)	-	0%
Seasonal Time	299	0.14	300	0.14	270	0.13	(30)	(0.01)	-7%
Over Time	-	-	-	-	-	-	-	-	-
Total	3,414	1.64	3,415	1.64	3,203	1.54	(212)	(0.10)	-6%
Restaurant									
Staff	4,014	1.93	4,014	1.93	3,973	1.91	(41)	(0.02)	-1%
Part Time	4,680	2.25	4,680	2.25	7,696	3.70	3,016	1.45	64%
Temporary Time	1,440	0.69	1,440	0.69	645	0.31	(795)	(0.38)	-55%
Seasonal Time	4,864	2.34	7,144	3.43	5,907	2.84	(1,237)	(0.59)	-17%
Over Time	135	0.06	135	0.06	125	0.06	(10)	-	0%
Total	15,133	7.27	17,413	8.36	18,346	8.82	933	0.46	6%
General Store									
Staff	146	0.07	146	0.07	187	0.09	41	0.02	29%
Part Time	-	-	-	-	-	-	-	-	-
Temporary Time	-	-	-	-	-	-	-	-	-
Seasonal Time	1,120	0.54	950	0.46	2,371	1.14	1,421	0.68	148%
Over Time	30	0.01	30	0.01	21	0.01	(9)	-	0%
Total	1,296	0.62	1,126	0.54	2,579	1.24	1,453	0.70	130%
Grand Total									
Director	2,080	1.00	2,080	1.00	2,080	1.00	-	-	0%
Staff	53,043	25.50	53,043	25.50	53,040	25.50	(3)	-	0%
Part Time	11,697	5.62	11,697	5.62	11,313	5.44	(384)	(0.18)	-3%
Temporary Time	4,312	2.07	6,002	2.89	9,631	4.63	3,629	1.74	60%
Seasonal Time	10,058	4.84	12,174	5.85	12,286	5.91	112	0.05	1%
Over Time	665	0.32	665	0.32	641	0.31	(24)	(0.01)	-3%
Total	81,855	39.35	85,661	41.18	88,991	42.79	3,330	1.61	4%

**YVRA
SUMMARY
OPERATING COSTS**

	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 BUDGET	2021 PROJECTED	2022 BUDGET	INCR. (DECR.)	% CHANGE
Administration	-	-	-	-	-	-	-	0%
Airside	617,940	695,600	733,759	757,458	771,442	807,534	50,076	7%
Safety	231,733	250,737	292,608	293,366	379,384	398,620	105,254	36%
Terminal	794,821	774,672	840,951	767,255	856,241	833,133	65,878	9%
Passenger services	15,997	14,646	14,963	14,000	15,373	13,550	(450)	-3%
Security	169,985	150,027	175,535	154,014	158,394	164,850	10,836	7%
Restaurant	441,431	486,982	507,797	491,090	542,721	625,103	134,013	27%
General Store	24,343	50,843	65,982	48,920	94,036	91,256	42,336	87%
Landside	138,213	150,323	165,796	164,606	178,166	177,082	12,476	8%
Total	2,434,463	2,573,830	2,797,392	2,690,709	2,995,757	3,111,128	420,419	16%
% Incr (Decr) in Budgeted expenditures	-12%	6%	9%	-4%	11%	16%		

Adjustments to department operating expenditures to remove non-operating allocations.

Plus Admin Revenues	(79,978)	135,649	102,537	287,118	760,352	761,042	473,924	
Less Admin Personnel	(528,131)	(552,085)	(588,360)	(601,810)	(574,812)	(574,911)	26,899	
Less Interest Income	(63,241)	(127,742)	(116,103)	(50,000)	(50,000)	(50,000)	-	
Fixed Asset Sales	160,990	8,057	22,961	-	-	-	-	
Less: Admin CARES Act				(228,618)	(702,342)	(702,342)	-	
Actual Operating Expense	1,924,103	2,037,709	2,218,427	2,097,399	2,428,955	2,544,917	921,242	21.3%

**YVRA
OPERATING COSTS
ANALYSIS**

Operating Cost Analysis	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 BUDGET	2021 PROJECTED	21 PRO 21 BUD	2022 BUDGET	2023 BUDGET	DIF. INCR. (DECR.)	% Change INCR. (DECR.)
Administration										
Total Operating	72,386	97,261	220,710	72,365	180,254	107,889	74,646	75,846	2,281	3%
Less Depreciation	(21,345)	(21,340)	(2,973)	(7,884)	(7,884)	-	(10,890)	(10,890)	(3,006)	38%
Admin net operating	51,041	75,921	217,737	64,481	172,370	107,889	63,756	64,956	(725)	-1%
Airside										
Total Operating	617,940	695,600	733,759	757,458	771,442	13,684	807,534	806,034	50,076	7%
Less Depreciation	(111,520)	(97,750)	(116,215)	(138,662)	(138,662)	-	(139,934)	(139,934)	(1,272)	1%
Less County Overhead	(113,780)	(124,400)	(139,000)	(156,600)	(156,600)	-	(158,080)	(158,080)	(1,480)	1%
Less YVRA Admin	(176,190)	(175,366)	(185,387)	(118,710)	(160,935)	(42,225)	(182,820)	(182,820)	(64,110)	54%
Airside net operating	216,450	298,084	293,157	343,486	315,245	(28,541)	326,700	325,200	(16,786)	-5%
Safety										
Total Operating	231,733	250,737	292,608	293,366	379,384	86,018	398,620	327,620	105,254	36%
Less Depreciation	(11,270)	(12,910)	(12,960)	(17,066)	(17,066)	-	(23,000)	(23,000)	(5,934)	35%
Less County Overhead	(66,030)	(79,180)	(86,460)	(89,800)	(89,800)	-	(83,640)	(83,640)	6,160	7%
Less YVRA Admin	(102,260)	(100,563)	(110,981)	(68,070)	(108,715)	(40,645)	(96,720)	(96,720)	(28,650)	42%
Safety net operating	52,173	58,084	82,207	118,430	163,803	45,373	195,260	124,260	76,830	65%
Terminal										
Total Operating	794,821	774,672	840,951	767,255	856,241	88,986	833,133	833,133	65,878	9%
Less Depreciation	(175,430)	(141,670)	(108,100)	(112,600)	(112,600)	-	(111,690)	(111,690)	910	-1%
Less County Overhead	(119,130)	(133,670)	(159,060)	(165,230)	(165,230)	-	(153,270)	(153,270)	11,960	-7%
Less YVRA Admin	(184,470)	(185,030)	(202,808)	(125,240)	(177,253)	(52,013)	(177,250)	(177,250)	(52,010)	42%
Terminal net operating	315,791	314,302	370,983	364,185	401,158	36,973	390,923	390,923	26,738	7%
Passenger Services										
Total Operating	15,997	14,646	14,963	14,000	15,373	1,373	13,550	13,550	(450)	-3%
Less Depreciation	-	-	-	-	-	-	-	-	-	0%
Less County Overhead	(6,140)	(5,100)	(5,970)	(6,720)	(6,720)	-	(5,820)	(5,820)	900	-13%
Less YVRA Admin	(9,510)	(7,520)	(7,736)	(5,080)	(7,503)	(2,423)	(6,730)	(6,730)	(1,650)	32%
Passenger Services net ope	347	2,026	1,257	2,200	1,150	(1,050)	1,000	1,000	(1,200)	-55%
Security										
Total Operating	169,985	150,027	175,535	154,014	158,394	4,380	164,850	167,000	10,836	7%
Less Depreciation	(6,621)	(5,590)	(2,510)	(9,482)	(9,482)	-	(16,350)	(16,350)	(6,868)	72%
Less County Overhead	(31,110)	(32,950)	(41,710)	(40,180)	(40,180)	-	(34,600)	(34,600)	5,580	-14%
Less YVRA Admin	(48,150)	(44,989)	(44,340)	(30,450)	(36,252)	(5,802)	(40,020)	(40,020)	(9,570)	31%
Security net operating	84,104	66,498	86,975	73,902	72,480	(1,422)	73,880	76,030	(22)	0%
Restaurant										
Total Operating	441,431	486,982	507,797	491,090	542,721	51,631	625,103	623,705	134,013	27%
Less Depreciation	(54,840)	(49,060)	(49,602)	(46,998)	(46,998)	-	(47,159)	(47,159)	(161)	0%
Less County Overhead	(57,160)	(64,380)	(77,680)	(85,630)	(85,630)	-	(84,960)	(84,960)	670	-1%
Less YVRA Admin	(88,520)	(95,884)	(105,958)	(64,890)	(87,156)	(22,266)	(91,420)	(91,420)	(26,530)	41%
Less Cost of Goods Sold	(167,293)	(192,767)	(179,503)	(174,567)	(234,290)	(59,723)	(284,360)	(284,360)	(109,793)	63%
Restaurant net operating	73,618	84,891	95,053	119,005	88,647	(30,358)	117,204	115,806	(1,801)	-2%
General Store										
Total Operating	24,343	50,843	65,982	48,920	94,036	40,555	91,256	91,256	47,762	91,256
Less Depreciation	-	-	-	-	-	-	-	-	-	0%
Less County Overhead	-	(2,680)	(6,355)	(4,950)	4,950	-	(3,290)	(3,290)	1,660	0%
Less YVRA Admin	-	(5,546)	(3,641)	(3,750)	10,835	(7,085)	(3,800)	(3,800)	(50)	0%
Less Cost of Goods Sold	(18,335)	(38,435)	(51,162)	(32,046)	(60,330)	(28,284)	(73,460)	(73,460)	(41,414)	69%
General Store net operating	6,008	4,182	4,825	8,174	49,491	5,186	10,706	10,706	7,958	97%
Landside										
Total Operating	138,213	150,323	165,796	164,606	178,166	13,400	177,082	175,582	12,476	8%
Less Depreciation	(19,249)	(53,610)	(57,830)	(46,559)	(46,559)	-	(57,910)	(57,910)	(11,351)	24%
Less County Overhead	(30,540)	(29,790)	(22,750)	(27,510)	(27,510)	-	(23,960)	(23,960)	3,550	9125927%
Less YVRA Admin	(47,290)	(18,484)	(32,326)	(20,850)	(36,917)	(16,067)	(27,710)	(27,710)	(6,860)	33%
Landside net operating	41,134	48,439	52,890	69,687	67,180	(2,667)	67,502	66,002	(2,185)	-3%
Total Operating	2,506,849	2,671,091	3,018,102	2,763,074	3,176,011	407,916	3,185,774	3,113,726	428,126	91,257
Less Depreciation	(400,275)	(381,930)	(350,190)	(379,251)	(379,251)	-	(406,929)	(406,933)	(27,682)	7%
Less County Overhead	(423,890)	(472,150)	(538,985)	(576,620)	(566,720)	-	(547,620)	(547,620)	29,000	-5%
Less YVRA Admin	(656,390)	(633,382)	(693,177)	(437,020)	(603,896)	(188,526)	(626,470)	(626,470)	(189,430)	43%
Less COGS	(185,628)	(231,202)	(230,665)	(206,613)	(294,620)	(88,007)	(357,820)	(357,820)	(151,207)	9125739%
Total net operating	840,666	952,427	1,205,085	1,163,570	1,331,524	131,383	1,246,935	1,174,883	88,807	8%

OPERATING ANALYSIS

	BUDGET <u>2021</u>	BUDGET <u>2022</u>	INCREASE (DECREASE)	% INCREASE (DECREASE)
AIRFIELD				
<u>Revenue</u>	2,574,423	3,864,930	1,290,507	50%
<u>Expenses</u>				
Personnel	631,070	656,819	25,749	4%
Operating	757,458	807,534	50,076	7%
Total	1,388,528	1,464,353	75,825	5%
Net Income (Loss)	1,185,895	2,400,577	1,214,682	-102%
Cost Coverage	185%	264%	79%	42%
OSS				
<u>Revenue</u>	-	-	-	0%
<u>Expenses</u>				
Personnel	534,280	508,309	(25,971)	-5%
Operating	293,366	398,620	105,254	36%
Total	827,646	906,929	79,283	31%
Net Income (Loss)	(827,646)	(906,929)	(79,283)	-10%
Cost Coverage	78%	92%	14%	0%
AIRFIELD/OSS				
<u>Revenue</u>	2,574,423	3,864,930	1,290,507	50%
<u>Expenses</u>				
Personnel	1,165,350	1,165,128	(222)	0%
Operating	1,050,824	1,206,154	155,330	15%
Total	2,216,174	2,371,282	155,108	7%
Net Income (loss)	358,249	1,493,648	1,135,399	317%
Landing Fee Breakeven	-0.29	-0.79	-50%	172%
Cost Coverage total	116%	163%	47%	40%
SECURITY				
<u>Revenue</u>	585,670	659,643	73,973	13%
<u>Expenses</u>				
Personnel	183,430	174,563	(8,867)	-5%
Operating	154,014	164,850	10,836	7%
Total	337,444	339,413	1,969	1%
Net Income (loss)	248,226	320,230	72,004	0%
Cost Coverage	174%	194%	21%	12%

OPERATING ANALYSIS

	BUDGET <u>2021</u>	BUDGET <u>2022</u>	INCREASE (DECREASE)	% INCREASE (DECREASE)
TERMINAL				
<u>Revenue</u>				
Airlines rent	970,400	1,402,770	432,370	45%
Rental car rent	8,840	12,790	3,950	45%
Taxi rent	15,340	22,180	6,840	45%
Ground Handling	12,460	18,020	5,560	45%
TSA rent	18,650	18,648	(2)	0%
FAA rent	-	-	0	100%
Concessions	51,268	60,880	9,612	19%
Total	<u>1,076,958</u>	<u>1,535,288</u>	<u>458,330</u>	<u>43%</u>
<u>Expenses</u>				
Personnel	624,320	675,433	51,113	8%
Operating	767,255	833,133	65,878	9%
Total	<u>1,391,575</u>	<u>1,508,566</u>	<u>116,991</u>	<u>8%</u>
Net Income (loss)	<u>(314,617)</u>	<u>26,722</u>	<u>341,339</u>	<u>-108%</u>
Cost Coverage	77%	193%	116%	150%
PASSENGER SERVICES				
<u>Revenues</u>	<u>34,840</u>	<u>59,950</u>	<u>25,110</u>	<u>72%</u>
<u>Expenses</u>				
Personnel	46,380	46,413	33	0%
Operating	14,000	13,550	(450)	-3%
Total	<u>60,380</u>	<u>59,963</u>	<u>(417)</u>	<u>-1%</u>
Net Income (loss)	<u>(25,540)</u>	<u>(13)</u>	<u>25,527</u>	<u>-100%</u>
Cost Coverage	58%	100%	42%	73%
LANDSIDE				
<u>Revenues</u>	<u>2,197,391</u>	<u>2,569,786</u>	<u>372,395</u>	<u>17%</u>
<u>Expenses</u>				
Personnel	127,300	125,896	(1,404)	-1%
Operating	164,606	177,082	12,476	8%
Total	<u>291,906</u>	<u>302,978</u>	<u>11,072</u>	<u>4%</u>
Net Income (loss)	<u>1,905,485</u>	<u>2,266,808</u>	<u>361,323</u>	<u>19%</u>
Cost Coverage	753%	848%	95%	13%

OPERATING ANALYSIS

	BUDGET <u>2021</u>	BUDGET <u>2022</u>	INCREASE (DECREASE)	% INCREASE (DECREASE)
RESTAURANT				
<u>Revenues</u>	1,313,334	1,885,156	571,822	44%
<u>Expenses</u>				
Personnel	493,840	516,373	22,533	5%
Operating	491,090	625,103	134,013	27%
Total	984,930	1,141,476	156,546	16%
Net Income (loss)	328,404	743,680	415,276	126%
Cost Coverage	133%	165%	32%	24%
GENERAL STORE				
<u>Revenues</u>	122,774	244,931	122,157	99%
<u>Expenses</u>				
Personnel	36,110	67,227	31,117	86%
Operating	48,920	91,256	42,336	87%
Total	85,030	158,483	73,453	86%
Net Income (loss)	37,744	86,448	48,704	129%
Cost Coverage	144%	155%	10%	7%
YVRA Income from operations	2,289,725	4,617,293	2,327,568	102%
Non Operating Items				
<u>Non-Operating Revenues</u>				
Capital	2,800,503	8,564,069	5,763,566	206%
Interest Income	50,000	50,000	0	0%
Total Non-operating Revenues	2,850,503	8,614,069	5,763,566	202%
<u>Non-Operating Expenses</u>				
Capital	5,941,205	10,825,596	4,884,391	82%
Financing	-	-	0	0%
Total Non- Operating Expenses	5,941,205	10,825,596	4,884,391	82%
Non-Operating Revenue (Expenses)	(3,090,702)	(2,211,527)	879,175	-28%
Revenue (under) Expenditures	(800,977)	2,405,767	3,206,744	-400%

YVRA
Rates Summary
Analysis of Changes in Rates

	Exhibit B				2021	2022	
	Budget 2021	Budget 2022	Increase (Decrease)	% Increase (Decrease)	Cost Coverage	Cost Coverage	Break Even Point
RATES							
Landing Fee	\$4.28	\$4.28	\$0.00	0%	42%	125%	\$ 3.44
Square Footage Rate							
Terminal	\$24.24	\$34.65	\$10.41	43%			
Restaurant	\$0.00	\$0.00	\$0.00				
Passenger Services	\$0.78	\$1.41	\$0.63	81%			
Total	\$25.02	\$36.06	\$11.04	44.12%	100%	100%	
Security	\$3.20	\$1.79	-\$1.41	-44%	100%	100%	
LANDING FEES							
Available seats	270,795	318,945	48,150	18%			
Aircraft arriving	2,506	2,772	266	11%			
Landed Weight	250,369,578	304,548,390	54,178,812	22%			
Landing Fee Rev	\$1,071,582	\$1,303,467	\$231,885	22%			

Summary Revenue And Expense By Department

	Budget <u>2021</u>	Budget <u>2022</u>	Increase <u>(Decrease)</u>	% Increase <u>(Decrease)</u>
<u>Airfield</u>				
<u>Revenue</u>	1,549,383	2,552,273	1,002,890	65%
<u>Expenses</u>				
Personnel	631,070	656,819	25,749	4%
Operating	757,458	807,534	50,076	7%
Expenses - Airfield	1,388,528	1,464,353	75,825	5%

Operations, Safety & Security (OSS)

<u>Revenue</u>	-	-	-	100%
<u>Expenses</u>				
Personnel	534,280	508,309	(25,971)	-5%
Operating	293,366	398,620	105,254	36%
Expense - OSS	827,646	906,929	79,283	10%

Airfield / OSS

<u>Revenue</u>	1,549,383	2,552,273	1,002,890	65%
<u>Expenses</u>				
Personnel	1,165,350	1,165,128	(222)	0%
Operating	1,050,824	1,206,154	155,330	15%
Total Expenses	2,216,174	2,371,282	155,108	7%
Net income (loss)	(666,791)	180,991	847,782	-127%
Landing fee Cost coverage	42%	125%	82%	196%
Landing Fee Breakeven	8.57	3.44	-513%	-60%
Cost Coverage total	70%	108%	38%	54%

Security

Revenues	337,442	339,873	2,431	1%
Personnel	183,430	174,563	(8,867)	-5%
Operating	154,014	164,850	10,836	7%
Total	337,444	339,413	1,969	1%
Net income (loss)	(2)	460	462	-23100%
Cost Coverage	100%	100%	0%	0%

Summary Revenue And Expense By Department

	Budget <u>2021</u>	Budget <u>2022</u>	Increase <u>(Decrease)</u>	% Increase <u>(Decrease)</u>
<u>Terminal</u>				
Revenue:				
Airlines rent	970,400	1,402,770	432,370	45%
Rental car rent	8,840	12,790	3,950	45%
Taxi rent	15,340	22,180	6,840	45%
Ground Handling	12,460	18,020	5,560	45%
TSA Rent	18,650	18,648	(2)	0%
Total	1,025,690	1,474,408	448,718	44%
Expense:				
Personnel	624,320	675,433	51,113	8%
Operating	767,255	833,133	65,878	9%
Total	1,391,575	1,508,566	116,991	8%
Net income (loss)	(365,885)	(34,158)	331,727	-91%
Cost Coverage	74%	98%	24%	33%
<u>Passenger Services</u>				
Revenues	34,840	59,950	25,110	72%
Expense				
Personnel	46,380	46,413	33	0%
Operating	14,000	13,550	(450)	-3%
Total	60,380	59,963	(417)	-1%
Net income (loss)	(25,540)	(13)	25,527	-100%
Cost Coverage	58%	100%	42%	73%

Summary Revenue And Expense By Department

	Budget <u>2021</u>	Budget <u>2022</u>	Increase <u>(Decrease)</u>	% Increase <u>(Decrease)</u>
<u>Landside</u>				
Revenues	1,157,042	2,287,098	1,130,056	98%
Personnel	127,300	125,896	(1,404)	-1%
Operating	178,166	177,082	(1,084)	-1%
Total	305,466	302,978	(2,488)	-1%
Net income (loss)	851,576	1,984,120	1,132,544	133%
Cost Coverage	379%	755%	376%	99%
RESTAURANT				
Revenues	735,305	1,164,800	429,495	58%
Personnel	493,840	516,373	22,533	5%
COGS	174,567	284,360	109,793	63%
Operating	316,523	340,743	24,220	8%
Total	984,930	1,141,476	156,546	16%
Net income (loss)	(249,625)	23,324	272,949	-109%
YVRA Income from operations	(456,267)	2,154,724	2,610,991	-572%
<u>Nonoperating items</u>				
Capital	10,588,060	14,237,442	3,649,382	34%
Capital Transfer	-	-	-	
Loan Proceeds	-	-	-	
Interest income	50,000	50,000	-	0%
Nonoperating revenues	10,638,060	14,287,442	3,649,382	34%
Capital	5,941,205	10,825,596	4,884,391	82%
Financing	-	-	-	
Transfers	-	-	-	
Non oper. expenditures	5,941,205	10,825,596	4,884,391	82%
Nonoperating (expenses)	4,696,855	3,461,846	(1,235,009)	-26%
Revenue (under) Expenditures	4,240,588	5,616,571	1,375,983	32%
NET Revenue (under) Expenditures	4,240,588	5,616,571	1,375,983	32%

**Yampa Valley Regional Airport
Revenue Per Enplanement
Exhibit B 2021 /2022 Budget (Current year budget)**

Airline	Available Seats	Load Factor	Calculated Enplaned	Landing Fee	Exclusive Use	Joint Use	Security Fee	Total	Revenue Per Enpl	Available Seats	Load Factor
American	43,688	58.07%	24,915	159,046 6.38	42,911 1.72	171,640 6.89	44,534 1.79	418,130 16.78	16.78	12,896	4.14%
United	141,428	58.92%	83,017	620,548 7.47	75,257 0.91	571,900 6.89	148,387 1.79	1,416,092 17.06	17.06	71,630	1.19%
Delta	21,240	60.21%	12,907	90,483 -	31,589 -	88,920 -	23,070 -	234,063 -	-	21,240	60.21%
Southwest	96,525	51.21%	49,481	369,792 7.47	38,368 0.78	340,870 6.89	88,444 1.79	837,474 16.93	16.93	96,525	51.21%
Alaska Airlines	6,992	53.74%	3,666	29,515 8.05	15,362 4.19	25,250 6.89	6,553 1.79	76,680 20.92	20.92	304	0.38%
JetBlue	9,072	52.75%	4,714	34,082 7.23	25,314 5.37	32,470 6.89	8,426 1.79	100,292 21.28	21.28	(2,430)	-3.08%
Total Commercial Aircraft Revenue per Enplanement	318,945	56.03%	178,700	1,303,467 7.29	228,801 1.28	1,231,050 6.89	319,413 1.79	3,082,731 17.25	17.25	148,828	0

**Yampa Valley Regional Airport
Revenue Per Enplanement
Exhibit B 2020 / 2021 Budget (Prior year budget)**

Airline	Available Seats	Load Factor	Calculated Enplaned	Landing Fee	Exclusive Use	Joint Use	Security Fee	Total	Revenue Per Enpl	Available Seats	Load Factor
American	30,792	53.93%	16,716	120,247 7.19	29,774 1.78	153,280 9.17	58,196 3.48	361,497 21.63	21.63	962	-19.33%
United	69,798	57.73%	40,143	278,499 6.94	52,217 1.30	368,090 9.17	139,755 3.48	838,561 20.89	20.89	(6,870)	-12.36%
Delta	0	0.00%	0	0 -	21,918 -	0 -	0 -	21,918 -	-	(20,634)	-82.77%
Alaska Airlines	6,688	53.37%	3,467	28,232 8.14	10,659 3.07	31,790 9.17	12,070 3.48	82,751 23.87	23.87	(684)	-9.91%
JetBlue	11,502	55.83%	6,128	43,195 7.05	17,564 2.87	56,190 9.17	21,334 3.48	138,284 22.57	22.57	1,134	-17.48%
Total Commercial Aircraft Revenue per Enplanement	170,117	54.76%	93,152	691,433 7.42	158,753 1.7	854,160 9.17	324,302 3.48	2,028,648 21.78	21.78	170,117	54.76%

Yampa Valley Regional Airport
Revenue Per Enplanement
Amount of Change Between current and prior year budgets

Airline	Enplaned	Landing Fee	Exclusive Use	Joint Use	Security Fee	Total	Revenue Per Enpl
American	8,199	38,798 (0.81)	13,137 (0.06)	18,360 (2.28)	(13,662) (1.69)	56,634 (4.84)	(4.85)
United	42,874	342,049 0.54	23,040 (0.39)	203,810 (2.28)	8,632 (1.69)	577,531 (3.83)	(3.83)
Delta	12,907	90,483 -	9,671 -	88,920 -	23,070 -	212,145 -	-
Southwest	49,481	369,792 7.47	38,368 (0.22)	340,870 (2.28)	88,444 (1.69)	251,837 (5.01)	(5.01)
Alaska Airlines	199	1,283 (0.09)	4,703 1.12	(6,540) (2.28)	(5,517) (1.69)	(6,071) (2.95)	(2.95)
JetBlue	(1,414)	(9,113) 0.18	7,750 2.50	(23,720) (2.28)	(12,908) (1.69)	(37,991) (1.29)	(1.29)
Total Commercial Aircraft Revenue per Enplanement	85,548	612,034 (0.13)	70,048 (0.42)	376,890 (2.28)	(4,889) (1.69)	1,054,083 (4.53)	(4.53)

Yampa Valley Regional Airport
Revenue Per Enplanement
Percentage Change Between current and prior year budgets

Airline	Enplaned	Landing Fee	Exclusive Use	Joint Use**	Security Fee	Total	Revenue Per Enpl
American	49%	32% -11%	44% -3%	12% -25%	-23% -49%	16% -22%	-22%
United	107%	123% 8%	44% -30%	55% -25%	6% -49%	69% -18%	-18%
Delta	#DIV/0!	#DIV/0! 0%	44% 0%	#DIV/0! 0%	#DIV/0! 0%	968% 0%	0%
Alaska Airlines	6%	5% -1%	44% 36%	-21% -25%	-46% -49%	-7% -12%	-12%
JetBlue	-23%	-21% 3%	44% 87%	-42% -25%	-61% -49%	-27% -6%	-6%
Total Commercial Aircraft Revenue per Enplanement	92%	89% -2%	44% -25%	44% -25%	-2% -49%	52% -21%	-21%

**Yampa Valley Regional Airport
County Overhead Costs**

	2018	2019	2020	2021	2022	2023	2024	DIF. 21 BUD 20 BUD	2022 ORIGINAL REQUEST	2022 % Inc.(Dec)
Airfield	113,780	124,400	139,000	156,600	158,080	158,080	158,080	1,480	158,080	1%
OSS	66,030	79,180	86,460	89,800	83,640	83,640	83,640	(6,160)	83,640	-7%
Terminal	119,130	133,670	159,060	165,230	153,270	153,270	153,270	(11,960)	153,270	-7%
PAX	6,140	5,100	5,970	6,720	5,820	5,820	5,820	(900)	5,820	-13%
Security	31,110	32,950	41,710	40,180	34,600	34,600	34,600	(5,580)	34,600	-14%
Landside	30,540	29,790	22,750	27,510	23,960	23,960	23,960	(3,550)	23,960	-13%
Restaurant	57,160	64,380	77,680	85,630	84,960	84,960	84,960	(670)	84,960	-1%
General Store	-	2,680	6,355	4,950	3,290	3,290	3,290	(1,660)	3,290	-34%
Total	423,890	472,150	538,985	576,620	547,620	547,620	547,620	(29,000)	547,620	-5%

**YVRA
ADMINISTRATION**

	2018	2019	2020	2021	2021	2022	2023	2024	DIF.
	ACTUAL	ACTUAL	ACTUAL	BUDGET	PROJECTED	BUDGET	BUDGET	BUDGET	22 BUD 21 BUD
REVENUES									
FEDERAL									
CARES ACT O&M	-	-	707,433	228,618	702,342	702,342	684,785	-	473,724
TOTAL FEDERAL	-	-	707,433	228,618	702,342	702,342	684,785	-	473,724
LOCAL									
CITY OF STMBT / CHAMBER	431	-	-	-	-	-	-	-	-
TOTAL LOCAL	431	-	-	-	-	-	-	-	-
INTEREST									
INTEREST	63,241	127,742	116,103	50,000	50,000	50,000	75,000	75,000	-
TOTAL INTEREST	63,241	127,742	116,103	50,000	50,000	50,000	75,000	75,000	-
OTHER									
ADVISORY BOARD REVENUES	1,018	1,136	710	1,000	500	1,200	1,000	1,000	200
INSURANCE PROCEEDS	7,835	6,551	-	-	-	-	-	-	-
MISCELLANEOUS	994	341	873	-	10	-	-	-	-
YVEA CAPITAL CREDIT	6,378	7,936	7,812	7,500	7,500	7,500	7,500	7,500	-
FAA OFFICE RENTAL	1,115	-	-	-	-	-	-	-	-
SALE OF ASSET	(160,990)	(8,057)	-	-	-	-	-	-	-
OTHER - LOSS SALE ASSETS	-	-	(22,961)	-	-	-	-	-	-
TOTAL OTHER	(143,650)	7,907	(13,566)	8,500	8,010	8,700	8,500	8,500	200
TOTAL REVENUES	(79,978)	135,649	809,969	287,118	760,352	761,042	768,285	83,500	473,924
EXPENDITURES									
PERSONNEL									
ADMINISTRATIVE	134,072	141,624	148,007	151,440	151,443	156,213	156,213	156,213	4,773
STAFF	273,706	282,256	291,052	303,590	276,463	290,963	290,963	290,963	(16,627)
COVID-19 SALARIES			1,897						
PART-TIME	1,290	930	948	2,140	2,082	2,147	2,147	2,147	7
TEMPORARY	-	-	-	-	4,967	-	-	-	-
TERMINATION PAYOUTS	-	-	-	-	15,854	-	-	-	-
LENGTH OF SERVICE AWARDS VACATION / SICK YE ADJUSTMENT	(829)	807	12,875	-	-	-	-	-	-
MEDICAL INSURANCE	63,201	68,084	73,152	67,030	50,964	50,349	50,349	50,349	(16,681)
FICA	30,432	31,323	32,434	34,970	26,936	26,738	26,738	26,738	(8,232)
MFICA					6,420	6,443	6,443	6,443	
LIFE/DISABILITY	1,726	1,584	1,568	1,950	1,811	1,788	1,788	1,788	(162)
RETIREMENT	21,585	22,372	23,238	23,920	21,053	21,874	21,874	21,874	(2,046)
WORKERS' COMPENSATION	2,948	3,055	2,989	16,770	16,769	18,396	18,396	18,396	1,626
TOTAL PERSONNEL	528,131	552,085	588,360	601,810	574,812	574,911	574,911	574,911	(33,342)

**YVRA
ADMINISTRATION**

	2018	2019	2020	2021	2021	2022	2023	2024	DIF.
	ACTUAL	ACTUAL	ACTUAL	BUDGET	PROJECTED	BUDGET	BUDGET	BUDGET	22 BUD 21 BUD
<u>OPERATIONS</u>									
<u>ADMINISTRATION</u>									
ADVERTISING	359	82	168,151	-	32,000	-	-	-	-
ADVERTISING - RECRUITING	-	-	-	-	615	-	-	-	-
UNIFORMS	-	-	1,165	-	-	150	150	150	150
SUPPLIES - JANITORIAL	-	-	1,004	1,000	-	-	-	-	(1,000)
PROF. SERVICES	1,372	18,532	769	-	86,561	-	-	20,000	-
INTERNET SERVICE	7,065	8,084	8,682	8,100	7,010	6,000	6,000	6,000	(2,100)
TELEPHONE - BASIC	980	1,090	1,233	1,100	530	-	-	-	(1,100)
TELEPHONE - CELL	600	480	480	480	480	480	480	480	-
TELEPHONE - LONG DIST.	191	194	349	200	103	-	-	-	(200)
INSURANCE	15,591	16,472	18,245	18,500	23,345	25,000	25,000	25,000	6,500
SUBSCRIPTIONS	1,944	1,998	1,710	1,998	1,998	1,998	1,998	1,998	-
UNEMPLOYMENT	380	-	-	-	-	-	-	-	-
CONTINUING EDUCATION	4,226	4,427	1,693	3,750	1,200	3,750	3,750	3,750	-
DUES & MEMBERSHIPS	1,508	2,941	2,773	3,000	3,400	3,400	3,400	3,400	400
DUES & MEMBERSHIPS	-	-	275	-	-	-	-	-	-
PUBLIC OUTREACH	1,187	201	76	-	-	500	500	500	500
STORM WATER MONITORING	298	298	298	298	298	298	298	298	-
TRAVEL - LODGING	2,633	4,043	99	4,000	1,400	4,000	4,000	4,000	-
TRAVEL - MEALS	38	517	-	800	300	800	800	800	-
TRAVEL - TRANSPORTATION	978	1,950	546	2,000	150	2,000	2,000	2,000	-
VEHICLE R&M	423	1,226	1,711	2,700	2,700	1,500	2,700	1,500	(1,200)
FUEL	51	5	-	100	200	200	200	200	100
AIRPORT ADVISORY	1,433	1,567	400	2,000	400	2,000	2,000	2,000	-
FINANCE CHARGES	-	-	-	-	-	-	-	-	-
POSTAGE	1,017	928	384	675	400	500	500	500	(175)
SUPPLIES - OFFICE	1,190	2,502	2,954	3,300	4,000	3,200	3,200	3,200	(100)
COVID-19	-	-	160	-	-	-	-	-	-
DEPRECIATION	21,345	21,340	2,973	7,884	7,884	10,890	10,890	10,890	3,006
TOTAL ADMINISTRATION	64,809	88,877	216,130	61,885	174,974	66,666	67,866	86,666	4,781
<u>BUILDING MAINTENANCE</u>									
REPAIRS & MAINTENANCE	-	-	-	-	-	-	-	-	-
ELECTRICITY	2,536	-	-	-	-	-	-	-	-
TRASH	-	-	-	-	-	-	-	-	-
WATER / SEWER	530	-	-	-	-	-	-	-	-
PHONE SYSTEM	579	446	210	500	700	500	500	500	-
TOTAL BUILDING MAINTENANCE	3,645	446	210	500	700	500	500	500	-
<u>BUSINESS DEVELOPMENT / OUTREACH</u>									
ADVERTISING	-	-	-	2,500	-	-	-	-	(2,500)
WEBSITE MAINTENANCE	3,600	6,266	420	1,580	780	1,580	1,580	1,580	-
MEETINGS	332	719	302	400	-	400	400	400	-
PROMOTIONAL PRODUCTS	-	113	2,592	500	800	500	500	500	-
EVENTS	-	840	1,056	2,500	2,500	2,500	2,500	2,500	-
PRINTING	-	-	-	2,500	500	2,500	2,500	2,500	-

**YVRA
ADMINISTRATION**

	2018	2019	2020	2021	2021	2022	2023	2024	DIF.
	ACTUAL	ACTUAL	ACTUAL	BUDGET	PROJECTED	BUDGET	BUDGET	BUDGET	22 BUD 21 BUD
TOTAL BUS DEVELOPMENT	3,932	7,938	4,370	9,980	4,580	7,480	7,480	7,480	(2,500)
TOTAL OPERATIONS	72,386	97,261	220,710	72,365	180,254	74,646	75,846	94,646	2,281
CONTRIBUTIONS TO LOCAL GOVERNMENTS (HAYDEN)	-	-	-	-	-	-	-	-	-
TOTAL SPECIAL ITEMS	-	-	-	-	-	-	-	-	-
TOTAL EXPENDITURES	600,517	649,346	809,070	674,175	755,066	649,557	650,757	669,557	(31,061)
REVENUES OVER EXPENDITURES	(680,495)	(513,697)	899	(387,057)	5,286	111,485	117,528	(586,057)	504,985
% INCR (DECR) IN BUDGETED EXPENDITURES						-3.65%	0.18%	2.89%	
Administration Costs Allocated to Cost Centers									
Operating Costs	72,386	97,261	220,710	72,365	180,254	74,646	75,846	94,646	2,281
Less Depreciation	(21,345)	(21,340)	(2,973)	(7,884)	(7,884)	-10,890	(10,890)	(10,890)	(3,006)
NET CASH COSTS	51,041	75,921	217,737	64,481	172,370	63,756	64,956	83,756	(725)

**YVRA
AIRSIDE**

	2018	2019	2020	2021	2021	2022	2023	2024	DIF
	ACTUAL	ACTUAL	ACTUAL	BUDGET	PROJECTED	BUDGET	BUDGET	BUDGET	21 BUD 22 BUD
REVENUES									
FEDERAL									
CARES ACT O&M	-	-	738,189	1,025,040	1,312,657	1,312,657	1,279,840	-	287,617
TOTAL FEDERAL	-	-	738,189	1,025,040	1,312,657	1,312,657	1,279,840	-	287,617
STATE									
AVIATION FUEL TAX	152,904	160,127	129,554	123,715	151,170	167,665	167,665	167,665	43,950
AVIATION FUEL SALES TAX-COUNTY	69,542	61,527	48,668	43,010	69,660	76,145	76,145	76,145	33,135
CDAG CRACK SEAL PROGRAM	-	-	4,366	4,530	4,530	4,530	4,530	4,530	-
TOTAL STATE	222,446	221,654	182,588	171,255	225,360	248,340	248,340	248,340	77,085
LOCAL									
TOWN OF HAYDEN	-	-	-	-	69,620	76,145	76,145	76,145	76,145
TOTAL LOCAL	-	-	-	-	69,620	76,145	76,145	76,145	76,145
FEES									
MISCELLANEOUS	-	1,108	-	-	-	-	-	-	-
FBO FIELD RENT	59,440	73,638	140,763	144,631	147,275	154,325	154,325	154,325	9,694
FBO LANDING FEES	172,787	168,228	211,699	178,300	257,075	326,596	326,596	326,596	148,296
FBO OTHER	66,735	81,304	89,735	87,300	106,075	140,195	140,195	140,195	52,895
FBO FUEL FLOW - AV GAS	772	902	1,459	900	1,675	1,900	1,900	1,900	1,000
FBO FUEL FLOW - JET A	69,927	75,597	93,508	75,600	119,760	139,280	139,280	139,280	63,680
FUEL FLOW INTO PLANE									
VARIOUS	121,294	111,395	91,430	122,200	108,220	123,075	123,075	123,075	875
LANDING FEES COMMERCIAL	594,143	595,907	521,421	694,472	1,071,582	1,303,467	1,303,467	1,303,467	608,995
LANDING FEES CHARTER	1,370	2,718	1,522	1,500	-	-	-	-	(1,500)
SNOW REMOVAL GEN'L									
AVIATION	8,090	14,357	22,045	15,000	5,500	5,500	5,500	5,500	(9,500)
GA HANGAR SITE LEASES	18,607	22,341	40,737	18,710	31,800	38,620	38,620	38,620	19,910
WAM SITE LEASE	5,935	3,614	6,024	4,820	4,820	4,820	4,820	4,820	-
GROUND HANDLING	8,389	7,008	23,764	34,695	49,475	66,155	66,155	66,155	31,460
TOTAL FEES	1,127,489	1,158,117	1,244,107	1,378,128	1,903,257	2,303,933	2,303,933	2,303,933	925,805
TOTAL REVENUE	1,349,935	1,379,771	2,164,884	2,574,423	3,441,274	3,864,930	3,832,113	2,552,273	1,290,507

**YVRA
AIRSIDE**

	2018	2019	2020	2021	2021	2022	2023	2024	DIF
	ACTUAL	ACTUAL	ACTUAL	BUDGET	PROJECTED	BUDGET	BUDGET	BUDGET	21 BUD 22 BUD
EXPENDITURES									
<u>PERSONNEL</u>									
ADMINISTRATIVE STAFF	322	534	-	-	-	-	-	-	-
COVID-19 SALAR	-	-	362	-	-	-	-	-	-
PART-TIME	9,376	4,467	176	-	-	-	-	-	-
TEMPORARY	-	22,557	67,964	93,930	89,751	97,593	97,593	97,593	3,663
SEASONAL	60,269	50,146	1,075	-	-	-	-	-	-
OVERTIME	6,349	17,940	11,012	16,740	16,737	16,737	16,737	16,737	(3)
HOLIDAYS WORKED	-	-	-	-	-	-	-	-	-
OVERTIME	-	1,351	5,452	-	-	-	-	-	-
ON CALL	2,151	1,638	1,346	7,150	7,152	7,152	7,152	7,152	2
TERMINATION PAYOUT	-	7,524	4,773	-	-	-	-	-	-
HOLIDAY HOURS PAYOUT	-	220	-	-	-	-	-	-	-
MEDICAL INSURANCE	111,571	90,150	97,165	78,490	96,051	105,305	105,305	105,305	26,815
FICA	29,025	33,046	31,386	36,770	34,054	35,285	35,285	35,285	(1,485)
LIFE/DISABILITY	1,476	1,369	1,296	1,620	1,764	1,606	1,606	1,606	(14)
RETIREMENT	11,969	11,629	13,256	16,130	14,289	15,164	15,164	15,164	(966)
WORKERS' COMPENSATION	3,147	3,036	3,050	17,370	17,370	19,451	19,451	19,451	2,081
LENGTH OF SERVICE AWARDS	-	100	50	-	124	-	-	-	-
VACA/ SICK YE ADJUSTMENT	(922)	900	9,690	-	-	-	-	-	-
CAPITALIZE LABOR HOURS	-	(16,730)	-	-	-	-	-	-	-
TOTAL PERSONNEL	560,831	572,370	583,536	631,070	626,302	656,819	656,819	656,819	25,749
<u>OPERATIONS</u>									
<u>ADMINISTRATION</u>									
ADVERTISING	547	122	1,828	250	1,500	250	250	250	-
PHYSICALS	281	100	-	200	-	200	200	200	-
TELEPHONE - LONG DISTANCE	53	60	72	50	27	-	-	-	(50)
CONTINUING EDUCATION	260	-	-	1,500	1,925	1,500	1,500	1,500	-
TRAVEL - LODGING	222	489	-	1,200	-	-	-	-	(1,200)
TRAVEL - MEALS	400	532	40	900	500	500	500	500	(400)
TRAVEL -TRANSPORTATION	20	178	70	2,400	200	200	200	200	(2,200)
CLOTHING / UNIFORMS	1,345	858	2,235	1,500	2,000	2,000	2,000	2,000	500
SUPPLIES - OFFICE	696	1,090	1,212	950	950	950	950	950	-
COUNTY ADMINISTRATION	113,780	124,400	139,000	156,600	156,600	158,080	158,080	158,080	1,480
YVRA ADMINISTRATION	176,190	175,366	185,387	118,710	160,935	182,820	182,820	182,820	64,110
DEPRECIATION	111,520	97,750	116,215	138,662	138,662	139,934	139,934	139,934	1,272
TOTAL ADMINISTRATION	405,314	400,945	446,059	422,922	463,299	486,434	486,434	486,434	63,512
<u>TARMAC OPERATIONS</u>									
ELECTRICITY	8,194	7,473	7,011	8,117	8,600	10,500	10,500	10,500	2,383
DEICING & SAND	18,288	43,451	38,260	44,000	44,130	44,130	44,130	44,130	130
FENCING	187	1,316	341	1,500	1,500	1,500	1,500	1,500	-
FUEL FARM - RESCUE VEHICLES	972	449	815	1,100	1,845	1,100	1,100	1,100	-
GLYCOL POND	2,616	4,523	2,976	3,500	3,500	800	800	800	(2,700)
SIGNS & LIGHTS	7,648	15,817	8,784	7,000	7,000	7,000	7,000	7,000	-
CRACK SEAL PAVEMENT	310	588	6,894	6,000	6,000	6,000	6,000	6,000	-
R&M TARMAC EQUIP.	2,080	2,024	(36)	1,800	1,800	1,800	1,800	1,800	-
TARMAC PAINTING	17,685	19,804	24,539	21,000	21,000	21,000	21,000	21,000	-
R&M TRITURATOR	235	1,145	-	200	200	200	200	200	-
WILDLIFE CONTROL	967	311	2,074	975	975	975	975	975	-
CONTROLLABLES	-	7,460	2,714	2,700	2,700	1,500	-	-	(1,200)
COVID-19	-	-	38	-	-	-	-	-	-
TOTAL TARMAC OPERATIONS	59,182	104,361	94,410	97,892	99,250	96,505	95,005	95,005	(1,387)

**YVRA
AIRSIDE**

	2018	2019	2020	2021	2021	2022	2023	2024	DIF
	ACTUAL	ACTUAL	ACTUAL	BUDGET	PROJECTED	BUDGET	BUDGET	BUDGET	21 BUD 22 BUD
<u>BUILDING R & M</u>									
HNG1 ELECTRICITY	-	363	5,417	8,045	6,500	6,500	6,500	6,500	(1,545)
HNG1 GAS	-	1,993	2,825	5,640	5,100	5,100	5,100	5,100	(540)
HNG1 WATER & SEWER	-	257	1,875	1,540	1,758	1,760	1,760	1,760	220
HNG1 R&M - BUILDING	-	397	731	1,000	2,300	1,000	1,000	1,000	-
LIGHTS	-	-	269	-	2,000	2,000	2,000	2,000	2,000
HNG1 SUPPLIES - JANITORIAL	-	346	152	350	350	350	350	350	-
FINANCE CHARGES	4	-	-	-	-	-	-	-	-
ELECTRICITY	12,194	11,298	10,955	11,375	12,000	11,000	11,000	11,000	(375)
ELECTRICITY - GEN AVIAT.	410	427	458	500	540	540	540	540	40
GAS (HORSE BARN)	2,388	2,726	2,244	2,670	2,670	2,670	2,670	2,670	-
GAS (SRE/RESCUE)	7,842	8,493	7,041	8,150	8,150	8,150	8,150	8,150	-
TRASH	1,586	1,753	1,793	1,780	1,780	1,780	1,780	1,780	-
BLDG WATER & SEWER	1,264	1,254	1,236	1,245	1,275	1,275	1,275	1,275	30
TRITURATOR WATER/SEWER	1,769	2,146	1,966	1,990	1,990	1,990	1,990	1,990	-
BUILDING (SRE/RESCUE)	3,600	1,710	4,024	3,000	3,000	3,000	3,000	3,000	-
CARPET	154	-	230	230	230	230	230	230	-
ELECTRICAL R&M	-	-	2,568	250	250	250	250	250	-
BUILDING - HORSE BARN	66	-	77	150	150	150	150	150	-
HVAC	317	-	-	400	400	400	400	400	-
LIGHTS	1,225	467	779	2,000	2,000	2,000	2,000	2,000	-
PLUMBING	203	-	-	200	200	200	200	200	-
SUPPLIES - JANITORIAL	475	711	1,885	3,379	1,500	1,500	1,500	1,500	(1,879)
TOTAL BLDG R&M	33,497	34,341	46,525	53,894	54,143	51,845	51,845	51,845	(2,049)
<u>EQUIPMENT R&M</u>									
EQUIPMENT	24,435	30,079	42,964	50,000	30,000	40,000	40,000	40,000	(10,000)
BLADES & BITS	7,313	7,271	4,734	8,000	8,000	8,000	8,000	8,000	-
BRISTLES	30,240	35,767	31,010	38,000	30,000	38,000	38,000	38,000	-
CHAINS	140	-	-	250	250	250	250	250	-
FUEL	38,206	62,681	46,662	66,000	66,000	66,000	66,000	66,000	-
LUBRICANTS	4,972	6,295	5,398	6,500	6,500	6,500	6,500	6,500	-
SMALL TOOLS	438	1,075	1,956	2,000	2,000	2,000	2,000	2,000	-
TIRES	4,493	967	3,282	4,000	4,000	4,000	4,000	4,000	-
WELDING	4,599	5,129	6,093	3,000	3,000	3,000	3,000	3,000	-
SHOP SUPPLIES	5,111	6,689	4,666	5,000	5,000	5,000	5,000	5,000	-
TOTAL EQUIP R&M	119,947	155,953	146,765	182,750	154,750	172,750	172,750	172,750	(10,000)
TOTAL OPERATIONS	617,940	695,600	733,759	757,458	771,442	807,534	806,034	806,034	50,076
TOTAL EXPENDITURES	1,178,771	1,267,970	1,317,295	1,388,528	1,397,744	1,464,353	1,462,853	1,462,853	75,825
REVENUES OVER EXPENDITURES	171,164	111,801	847,589	1,185,895	2,043,530	2,400,577	2,369,260	1,089,420	1,214,682
% INCR (DECR) IN BUDGETED EXPENDITURES						5.46%	-0.10%	0.00%	
COST COVERAGE	115%	109%	164%	185%	246%	264%	262%	174%	
COST COVERAGE WITH OAS	71%	69%	102%	116%	148%	163%	167%	111%	

**YVRA
OPERATIONS AND SAFETY**

	2018	2019	2020	2021	2021	2022	2023	2024	DIF.
	ACTUAL	ACTUAL	ACTUAL	BUDGET	PROJECTED	BUDGET	BUDGET	BUDGET	21 BUD 22 BUD
REVENUES									
<u>FEDERAL</u>									
CARES ACT O&M	-	-	523,122	646,620	838,021	836,721	815,802	-	190,101
TOTAL FEDERAL	-	-	523,122	646,620	838,021	836,721	815,802	-	190,101
<u>STATE</u>									
TOTAL REVENUES	-	-	523,122	646,620	838,021	836,721	815,802	-	190,101
EXPENDITURES									
<u>PERSONNEL</u>									
ADMINISTRATIVE	7,457	-	-	-	-	-	-	-	-
STAFF	273,805	310,800	300,329	330,560	293,676	297,302	297,302	297,302	(33,258)
EMERG SUPP SICK LEAVE	-	-	-	-	-	-	-	-	-
PART-TIME	61,856	57,871	64,716	72,950	99,901	68,721	68,721	68,721	(4,229)
OVER TIME	2,287	-	1,878	-	-	-	-	-	-
HOLIDAYS WORKED	-	-	-	-	-	-	-	-	-
OVERTIME	-	1,812	3,915	-	-	-	-	-	-
HOLIDAY HOURS PAYOUT	-	-	-	-	-	-	-	-	-
VACATION / SICK YE	-	-	-	-	-	-	-	-	-
ADJUSTMENT	(831)	926	9,715	-	-	-	-	-	-
LENGTH OF SERVICE AWARDS	-	450	100	-	380	-	-	-	-
MEDICAL INSURANCE	60,923	69,356	73,917	69,240	70,832	81,144	81,144	81,144	11,904
FICA	27,649	27,328	27,629	30,870	30,739	26,909	26,909	26,909	(3,961)
LIFE/DISABILITY	1,275	1,194	1,086	1,450	1,341	1,370	1,370	1,370	(80)
RETIREMENT	14,810	11,828	12,451	14,410	13,640	17,838	17,838	17,838	3,428
WORKERS' COMPENSATION	2,809	2,652	2,722	14,800	14,802	15,025	15,025	15,025	225
TERMINATION PAYOUTS	37,381	-	4,619	-	23,529	-	-	-	-
TOTAL PERSONNEL	489,421	484,217	503,077	534,280	548,840	508,309	508,309	508,309	(25,971)
<u>OPERATIONS</u>									
<u>ADMINISTRATION</u>									
ADVERTISING	969	253	1,517	350	2,400	1,000	1,000	1,000	650
CREDIT CARD FEES	-	-	28	-	-	-	-	-	-
PHYSICALS / VACCINATIONS	-	170	170	400	170	200	200	200	(200)
TELEPHONE - LONG DISTANCE	517	636	1,881	650	13,000	13,500	13,500	13,500	12,850
CONTINUING EDUCATION	13,036	9,590	8,494	10,000	24,712	16,000	16,000	16,000	6,000
DUES	282	291	390	450	495	500	500	500	50
SOFTWARE	-	-	2,307	-	61,870	51,340	51,340	52,880	51,340
TRAVEL - LODGING	1,709	4,872	1,544	3,000	3,000	3,000	3,000	3,000	-
TRAVEL - MEALS	3,073	2,307	1,652	2,500	2,500	2,500	2,500	2,500	-
TRAVEL - TRANSPORTATION	1,775	222	1,523	1,500	150	1,500	1,500	1,500	-
SUPPLIES - OFFICE	2,655	1,955	2,885	3,000	3,000	3,000	3,000	3,000	-
COUNTY ADMINISTRATION	66,030	79,180	86,460	89,800	89,800	83,640	83,640	83,640	(6,160)
YVRA ADMINISTRATION	102,260	100,563	110,981	68,070	108,715	96,720	96,720	96,720	28,650
DEPRECIATION	11,270	12,910	12,960	17,066	17,066	23,000	23,000	23,000	5,934
TOTAL ADMINISTRATION	203,576	212,949	232,792	196,786	326,878	295,900	295,900	297,440	99,114
<u>SAFETY OPERATIONS</u>									
CLOTHING / UNIFORMS	3,425	3,457	2,801	4,000	5,200	4,000	4,000	4,000	-
SUPPLIES - SAFETY	840	-	40	1,000	1,000	1,000	1,000	1,000	-
CONTROLABLES	2,763	12,263	22,214	6,400	15,400	3,000	-	-	(3,400)
FIRE SUPPRESSION MATERIAL	-	312	485	54,000	-	54,000	-	-	-
TOTAL SAFETY	7,028	16,032	25,540	65,400	21,600	62,000	5,000	5,000	(3,400)

**YVRA
OPERATIONS AND SAFETY**

	2018	2019	2020	2021	2021	2022	2023	2024	DIF.
	ACTUAL	ACTUAL	ACTUAL	BUDGET	PROJECTED	BUDGET	BUDGET	BUDGET	21 BUD 22 BUD
<u>BUILDING R & M</u>									
ELECTRICITY	5,294	5,335	5,142	5,345	5,600	5,200	5,200	5,200	(145)
GAS	2,628	2,885	2,413	2,625	2,900	2,900	2,900	2,900	275
TRASH	781	850	883	900	1,000	1,000	1,000	1,000	100
WATER & SEWER	339	322	326	325	350	350	350	350	25
BUILDING R&M	1,476	360	672	1,000	1,000	1,000	1,000	1,000	-
CARPETS/MATS	76	-	100	100	100	100	100	100	-
ELECTRIC R&M	-	-	-	150	150	150	150	150	-
HVAC R&M	-	-	-	500	500	500	500	500	-
LIGHTS R&M	599	230	178	500	500	500	500	500	-
PLUMBING R&M	100	-	-	150	150	150	150	150	-
JANITORIAL SUPPLIES	231	432	981	2,015	600	600	600	600	(1,415)
TOTAL BLDG R & M	11,524	10,414	10,695	13,610	12,850	12,450	12,450	12,450	(1,160)
<u>EQUIPMENT R&M</u>									
ARFF EQUIPMENT	-	2,721	1,711	2,500	2,500	2,500	2,500	2,500	-
EQUIPMENT / PARTS	2,480	3,692	9	-	-	-	-	-	-
LUBRICANTS	750	2,000	1,518	2,000	2,000	2,000	2,000	2,000	-
SMALL TOOLS	150	-	-	200	200	200	200	200	-
TIRES	-	-	11,635	1,300	786	14,000	-	-	12,700
RESCUE VEHICLE MAINT.	2,847	1,406	4,274	5,000	5,000	5,000	5,000	5,000	-
WEATHER EQUIPMENT R&M	1,134	1,335	1,092	1,500	5,000	2,000	2,000	2,000	500
RADIOS	2,244	145	3,305	5,000	2,500	2,500	2,500	2,500	(2,500)
SHOP SUPPLIES	-	43	37	70	70	70	70	70	-
TOTAL EQUIP R & M	9,605	11,342	23,581	17,570	18,056	28,270	14,270	14,270	10,700
TOTAL OPERATIONS	231,733	250,737	292,608	293,366	379,384	398,620	327,620	329,160	105,254
TOTAL EXPENDITURES	721,154	734,954	795,685	827,646	928,224	906,929	835,929	837,469	79,283
REVENUES OVER EXPENDITURES	(721,154)	(734,954)	(272,563)	(181,026)	(90,203)	(70,208)	(20,127)	(837,469)	110,818
% INCR (DECR) IN BUDGETED EXPENDITURES						9.58%	-7.83%	0.18%	

**YVRA
TERMINAL**

	2018	2019	2020	2021	2021	DIF.	2022	2023	2024	DIFF
	ACTUAL	ACTUAL	ACTUAL	BUDGET	PROJECTED	21 PRO 21 BUD	BUDGET	BUDGET	BUDGET	21 BUD 22 BUD
REVENUES										
FEDERAL										
CARES ACT O&M	-	-	735,888	1,016,379	1,381,448	365,069	1,381,448	1,346,910	-	365,069
TOTAL FEDERAL	-	-	735,888	1,016,379	1,381,448	365,069	1,381,448	1,346,910	-	365,069
FEES										
CONCESSION										
VENDING	9,164	9,382	7,974	8,370	16,160	7,790	19,080	19,080	19,080	10,710
ADVERTISING	44,669	43,570	38,389	37,500	43,825	6,325	40,000	40,000	40,000	2,500
ATM TRANSACTION FEES	1,949	1,907	1,266	1,640	1,475	(165)	1,800	1,800	1,800	160
SKI RENTAL	2,351	2,589	3,743	3,758	-	(3,758)	-	-	-	(3,758)
NEWS & GIFTS	-	-	-	-	-	-	-	-	-	-
TOTAL CONCESSION	58,133	57,448	51,371	51,268	61,460	10,192	60,880	60,880	60,880	9,612
SQUARE FOOTAGE RENT										
RENT EXCLUSIVE - AIRLINES	171,729	183,186	173,767	152,090	152,090	-	219,850	219,850	219,850	67,760
RENT JOINT USE - AIRLINES	1,099,832	1,078,279	1,011,040	818,310	818,310	-	1,182,920	1,182,920	1,182,920	364,610
RENT - CAR RENTAL	16,934	12,663	9,877	8,840	8,840	-	12,790	12,790	12,790	3,950
RENT - GROUND HANDLING	238	4,791	19,334	12,460	12,460	-	18,020	18,020	18,020	5,560
RENT - TAXI / LIMO	23,658	21,963	17,860	15,340	15,340	-	22,180	22,180	22,180	6,840
RENT - TSA	22,990	18,647	18,647	18,650	18,648	(2)	18,648	18,648	18,648	(2)
RENT - FAA	13,014	13,380	-	-	-	-	-	-	-	-
TOTAL SQ FT RENT	1,348,395	1,332,909	1,250,524	1,025,690	1,025,688	(2)	1,474,408	1,474,408	1,474,408	448,718
TOTAL FEES	1,406,528	1,390,357	1,301,896	1,076,958	1,087,148	10,190	1,535,288	1,535,288	1,535,288	458,330
TOTAL REVENUE	1,406,528	1,390,357	2,037,784	2,093,337	2,468,596	375,259	2,916,736	2,882,198	1,535,288	823,399
EXPENDITURES										
PERSONNEL										
STAFF	335,826	347,895	390,406	354,520	350,432	(4,088)	362,407	362,407	362,407	7,887
COVID-19 Salaries	-	-	3,274	-	-	-	-	-	-	-
PART-TIME	23,488	22,309	-	22,280	23,445	1,165	22,658	22,658	22,658	378
TEMPORARY	-	7,294	34,594	80,280	81,871	1,591	100,425	100,425	100,425	20,145
SEASONAL SALARIES	32,813	27,909	-	-	-	-	-	-	-	-
TERMINATION PAYOUTS	1,898	18,538	6,924	-	-	-	-	-	-	-
OVERTIME	1,077	2,547	921	2,300	2,297	(3)	2,297	2,297	2,297	(3)
ON CALL	270	240	276	1,000	1,004	4	1,004	1,004	1,004	4
HOLIDAYS WORKED	-	4,620	10,778	-	-	-	-	-	-	-
OVERTIME	-	478	-	-	-	-	-	-	-	-
HOLIDAY HOURS PAYOUT	-	-	-	-	-	-	-	-	-	-
LENGTH OF SERVICE	-	100	-	-	176	176	-	-	-	-
AWARDS	-	-	-	-	-	-	-	-	-	-
VACATION / SICK YE	-	-	-	-	-	-	-	-	-	-
ADJUSTMENT	(892)	755	8,323	-	-	-	-	-	-	-
MEDICAL INSURANCE	81,770	90,817	111,197	95,540	104,566	9,026	112,947	112,947	112,947	17,407
FICA	29,174	32,108	33,122	35,220	34,363	(857)	36,574	36,574	36,574	1,354
LIFE/DISABILITY	1,625	1,518	1,559	1,650	1,828	178	1,695	1,695	1,695	45
RETIREMENT	15,680	15,433	12,985	14,680	14,644	(36)	15,463	15,463	15,463	783
WORKERS' COMPENSATION	3,125	3,285	2,814	16,850	16,850	-	19,963	19,963	19,963	3,113
CAPITALIZE LABOR HOURS	-	(10,259)	-	-	-	-	-	-	-	-
TOTAL PERSONNEL	525,854	565,587	617,174	624,320	631,476	7,156	675,433	675,433	675,433	51,113

**YVRA
TERMINAL**

	2018	2019	2020	2021	2021	DIF.	2022	2023	2024	DIFF
	ACTUAL	ACTUAL	ACTUAL	BUDGET	PROJECTED	21 PRO 21 BUD	BUDGET	BUDGET	BUDGET	21 BUD 22 BUD
OPERATIONS										
ADMINISTRATIVE										
ADVERTISING	1,547	882	1,686	1,600	2,900	1,300	2,000	2,000	2,000	400
PHYSICALS & VACINATIONS	(33)	-	170	150	150	-	150	150	150	-
INTERNET SERVICE	6,043	6,060	6,060	6,200	6,200	-	6,200	6,200	6,200	-
TELEPHONE - ATM	550	600	600	600	1,250	650	1,440	1,440	1,440	840
DATA LINES	407	489	491	516	624	108	624	624	624	108
TELEPHONE - LONG DISTANCE	25	17	79	25	20	(5)	-	-	-	(25)
SATELLITE TV MTHLY CHARGES	2,442	2,876	2,603	3,000	3,100	100	3,100	3,100	3,100	100
INSURANCE (CAPP)	35,813	40,040	52,035	59,009	52,035	(6,974)	59,009	59,009	59,009	-
LATE FEES	30	38	13	-	-	-	-	-	-	-
ATM COSTS/SUPPLIES	-	32	326	350	350	-	350	350	350	-
COVID-19	-	-	199	-	-	-	-	-	-	-
UNIFORMS	-	-	1,097	650	3,000	2,350	3,000	3,000	3,000	2,350
SUPPLIES - OFFICE	761	190	2,809	500	500	-	500	500	500	-
COUNTY ADMINISTRATION	119,130	133,670	159,060	165,230	165,230	-	153,270	153,270	153,270	(11,960)
YVRA ADMINISTRATION	184,470	185,030	202,808	125,240	177,253	52,013	177,250	177,250	177,250	52,010
DEPRECIATION	175,430	141,670	108,100	112,600	112,600	-	111,690	111,690	111,690	(910)
TOTAL ADMINISTRATIVE	526,615	511,594	538,135	475,670	525,212	49,542	518,583	518,583	518,583	42,913
BUILDING R & M										
ELECTRICITY	127,568	135,518	132,503	140,435	161,000	20,565	145,000	145,000	145,000	4,565
GAS	15,529	22,856	15,507	19,250	17,500	(1,750)	17,500	17,500	17,500	(1,750)
TRASH REMOVAL	7,078	6,500	7,532	7,000	7,600	600	7,600	7,600	7,600	600
WATER & SEWER	18,473	18,366	17,945	18,750	18,750	-	18,750	18,750	18,750	-
BAG BELT MAINT.	4,853	10,761	16,304	2,500	4,529	2,029	5,000	5,000	5,000	2,500
AUTO DOOR MAINT	273	-	375	1,000	500	(500)	500	500	500	(500)
R&M BUILDING	25,355	9,301	23,126	30,000	30,000	-	30,000	30,000	30,000	-
ELEVATOR	300	300	325	500	500	-	500	500	500	-
LIGHTING MAINT.	3,615	3,104	4,063	3,000	3,000	-	3,000	3,000	3,000	-
PAINTING	247	534	96	1,000	1,000	-	1,000	1,000	1,000	-
WATERLINE MAINT.	655	4	279	1,000	1,000	-	1,000	1,000	1,000	-
SIGNAGE	-	201	1,345	1,450	1,450	-	500	500	500	(950)
SMALL TOOLS	38	-	281	500	500	-	500	500	500	-
JANITORIAL SUPPLIES	22,656	23,148	33,874	27,000	45,000	18,000	45,000	45,000	45,000	18,000
EQUIPMENT MAINT CONTRACTS	16,326	19,734	20,117	20,000	20,500	500	20,500	20,500	20,500	500
CARPET/MAT CLEANING	9,850	9,752	7,194	11,000	11,000	-	11,000	11,000	11,000	-
ELECTRICAL MAINT.	8,030	-	135	-	-	-	-	-	-	-
HVAC	7,360	2,999	7,942	7,200	7,200	-	7,200	7,200	7,200	-
CONTROLLABLES	-	-	13,874	-	-	-	-	-	-	-
TOTAL BLDG R & M	268,206	263,078	302,816	291,585	331,029	39,444	314,550	314,550	314,550	22,965
TOTAL OPERATIONS	794,821	774,672	840,951	767,255	856,241	88,986	833,133	833,133	833,133	65,878
TOTAL EXPENDITURES	1,320,675	1,340,259	1,458,125	1,391,575	1,487,717	96,142	1,508,566	1,508,566	1,508,566	116,991
REVENUES OVER EXPENDITURES	85,853	50,098	579,658	701,762	980,879	279,117	1,408,170	1,373,632	26,722	706,408
% INCR (DECR) IN BUDGETED EXPENDITURES							8.41%	0.00%	0.00%	
COST COVERAGE	107%	104%	140%	150%	166%		193%	191%	102%	

**YVRA
PASSENGER SERVICES**

	2018	2019	2020	2021	2021	2022	2023	2024	DIFF
	ACTUAL	ACTUAL	ACTUAL	BUDGET	PROJECTED	BUDGET	BUDGET	BUDGET	21 BUD 22 BUD
REVENUES									
FEDERAL									
CARES ACT O&M	-	-	4,997	43,190	57,170	57,170	55,740	-	13,980
TOTAL FEDERAL	-	-	4,997	43,190	57,170	57,170	55,740	-	13,980
FEES									
ART REVENUE	369	1,570	58	1,300	-	-	-	-	(1,300)
CART VENDING REVENUE	492	750	349	350	700	700	700	700	350
AIRLINES - EXCLUSIVE	6,769	7,895	6,946	5,010	7,550	8,950	8,950	8,950	3,940
AIRLINES JOINT USE	49,361	46,483	40,605	26,970	44,990	48,140	48,140	48,140	21,170
RENT - GROUND HANDLING	-	-	-	410	220	730	730	730	320
RENT - TAXI / LIMO	959	951	737	510	910	910	910	910	400
RENT - CAR RENTAL	597	548	409	290	530	520	520	520	230
TOTAL FEES	58,547	58,197	49,104	34,840	54,900	59,950	59,950	59,950	25,110
TOTAL REVENUE	58,547	58,197	54,101	78,030	112,070	117,120	115,690	59,950	39,090
EXPENDITURES									
PERSONNEL									
PART-TIME	256	-	-	-	-	-	-	-	-
SEASONAL SALARIES	34,538	36,082	36,850	41,350	42,112	41,367	41,367	41,367	17
TERMINATION PAYOUTS	-	-	-	-	-	-	-	-	-
OVERTIME	-	-	-	-	2	-	-	-	-
FICA	2,797	3,138	3,269	3,510	3,569	3,513	3,513	3,513	3
LIFE/DISABILITY	-	-	-	-	-	-	-	-	-
WORKERS' COMPENSATION	268	275	256	1,520	1,517	1,533	1,533	1,533	13
TOTAL PERSONNEL	37,859	39,495	40,375	46,380	47,200	46,413	46,413	46,413	33
OPERATIONS									
ADVERTISING	-	1,108	-	1,100	-	-	-	-	(1,100)
ADVERTISING-RECRUIT OVER/UNDER LUGGAGE CART	224	623	363	500	500	500	500	500	-
CLOTHING / UNIFORMS	-	-	573	150	400	250	250	250	100
ART SUPPLIES	33	194	-	200	-	-	-	-	(200)
SUPPLIES	90	101	321	250	250	250	250	250	-
PASS RELATIONS / ENTERTAINMENT	-	-	-	-	-	-	-	-	-
COUNTY ADMINISTRATION	6,140	5,100	5,970	6,720	6,720	5,820	5,820	5,820	(900)
YVRA ADMINISTRATION	9,510	7,520	7,736	5,080	7,503	6,730	6,730	6,730	1,650
TOTAL OPERATIONS	15,997	14,646	14,963	14,000	15,373	13,550	13,550	13,550	(450)
TOTAL EXPENSE	53,856	54,141	55,338	60,380	62,573	59,963	59,963	59,963	(417)
REVENUES OVER EXPENSE	4,691	4,056	(1,237)	17,650	49,497	57,157	55,727	(13)	39,507
% INCR (DECR) IN BUDGETED EXPENDITURES						-0.69%	0.00%	0.00%	

**YVRA
SECURITY**

	2018	2019	2020	2021	2021	2022	2023	2024	DIF.
	ACTUAL	ACTUAL	ACTUAL	BUDGET	PROJECTED	BUDGET	BUDGET	BUDGET	21 BUD 22 BUD
REVENUES									
FEDERAL									
CARES ACT O&M	-	-	126,167	248,228	321,170	319,770	311,775	-	71,542
TSA SECURITY GRANT	17,780	14,370	14,765	14,000	15,325	14,000	14,000	14,000	-
TOTAL FEDERAL	17,780	14,370	140,932	262,228	336,495	333,770	325,775	14,000	71,542
FEES									
REIMB. BACKGROUND CHECK	6,270	9,515	8,764	6,000	6,000	6,000	6,000	6,000	-
SECURITY FEES - AIRLINES	300,428	298,509	301,528	317,442	317,442	319,873	319,873	319,873	2,431
SECURITY FEES - CHARTER	96	1,141	580	-	-	-	-	-	-
TOTAL FEES	306,794	309,165	310,872	323,442	323,442	325,873	325,873	325,873	2,431
TOTAL REVENUES	324,574	323,535	451,804	585,670	659,937	659,643	651,648	339,873	73,973
EXPENDITURES									
PERSONNEL									
STAFF	116,753	103,021	88,912	101,880	89,329	106,280	106,280	106,280	4,400
PART-TIME	510	1,435	-	-	-	-	-	-	-
SEASONAL SALARIES	18,246	15,578	14,799	23,730	23,953	24,926	24,926	24,926	1,196
HOLIDAYS WORKED	-	201	691	-	-	-	-	-	-
OVERTIME	-	-	-	-	-	-	-	-	-
TERMINATION PAYOUTS	4,861	-	2,238	-	-	-	-	-	-
LENGTH OF SERVICE AWARDS	-	-	-	-	20	-	-	-	-
HOLIDAY HOURS PAYOUT	-	-	-	-	-	-	-	-	-
VACATION / SICK YE	-	-	-	-	-	-	-	-	-
ADJUSTMENT	(214)	248	1,942	-	-	-	-	-	-
MEDICAL INSURANCE	17,136	40,336	37,154	39,480	27,663	23,909	23,909	23,909	(15,571)
FICA	10,446	8,596	7,516	9,610	8,047	9,817	9,817	9,817	207
LIFE/DISABILITY	514	401	347	460	577	486	486	486	26
RETIREMENT	6,701	5,495	3,577	3,660	2,712	3,879	3,879	3,879	219
WORKERS' COMPENSATION	1,028	985	849	4,610	4,608	5,266	5,266	5,266	656
TOTAL PERSONNEL	175,981	176,296	158,027	183,430	156,909	174,563	174,563	174,563	(8,867)
OPERATIONS									
CONTINUING ED	2,000	1,400	1,010	1,400	-	1,400	1,400	1,400	-
ADVERTISING	544	-	652	350	650	350	350	350	-
BACKGROUND CHECK	5,601	5,236	6,147	5,000	5,000	5,000	5,000	5,000	-
EQUIPMENT MAINT	-	-	-	-	-	-	-	-	-
CONTRACT	8,995	2,267	7,732	1,760	3,000	3,000	3,000	3,000	1,240
SECURITY-CONTRACT	53,695	47,896	46,968	50,700	50,700	50,700	50,700	50,700	-
TELEPHONE	1,629	1,958	2,132	2,040	850	1,000	1,000	1,000	(1,040)
SATELLITE TV	537	508	902	550	680	680	680	680	130
TRAVEL - LODGING	-	491	-	600	-	600	600	600	-
TRAVEL - MEALS	-	305	1,872	250	-	250	2,400	250	-
TRANSPORTATION	-	241	-	300	-	300	300	300	-
CLOTHING / UNIFORMS	581	-	720	600	600	600	600	600	-
SUPPLIES - OFFICE	2,632	2,388	881	2,900	2,000	2,500	2,500	2,500	(400)
R&M EQUIP	2,329	2,803	10,276	7,452	7,500	7,500	7,500	7,500	48
COUNTY ADMINISTRATION	31,110	32,950	41,710	40,180	40,180	34,600	34,600	34,600	(5,580)
YVRA ADMINISTRATION	48,150	44,989	44,340	30,450	36,252	40,020	40,020	40,020	9,570
DEPRECIATION	6,621	5,590	2,510	9,482	9,482	16,350	16,350	16,350	6,868
CONTROLLABLES	5,561	1,005	7,682	-	1,500	-	-	-	-
TOTAL OPERATIONS	169,985	150,027	175,535	154,014	158,394	164,850	167,000	164,850	10,836
TOTAL EXPENDITURES	345,966	326,323	333,562	337,444	315,303	339,413	341,563	339,413	1,969
REVENUES OVER EXPENDITURES	(21,392)	(2,788)	118,242	248,226	344,634	320,230	310,085	460	72,004
% INCR (DECR) IN BUDGETED EXPENDITURES						0.58%	0.63%	-0.63%	
COST COVERAGE	94%	99%	135%	174%	209%	194%	191%	100%	

**YVRA
LANDSIDE**

	2018	2019	2020	2021	2021	2022	2023	2024	DIF.
	ACTUAL	ACTUAL	ACTUAL	BUDGET	PROJECTED	BUDGET	BUDGET	BUDGET	21 BUD 22 BUD
REVENUES									
FEDERAL									
CARES ACT O&M	-	-	68,574	1,040,349	282,688	282,688	275,620	-	(757,661)
TOTAL FEDERAL	-	-	68,574	1,040,349	282,688	282,688	275,620	-	(757,661)
FEES									
CAR RENTAL FEES	573,008	614,039	578,545	605,600	949,775	1,347,285	1,347,285	1,347,285	741,685
PARKING CONCESSION	281,732	289,574	192,413	249,180	444,075	465,178	465,178	465,178	215,998
L/S PARKING CASH	522	-	-	-	-	-	-	-	-
FARM LAND - RENT	5,094	5,094	5,094	5,095	5,095	5,095	5,095	5,095	-
FBO RENT - PARKING	3,256	2,860	146	150	150	150	150	150	-
RENTAL CAR FUEL FARM RENT	13,183	13,407	13,594	13,425	13,425	13,425	13,425	13,425	-
TAXI / BUS / LIMO	279,771	294,888	257,329	283,592	367,215	455,965	455,965	455,965	172,373
TOTAL FEES	1,156,566	1,219,862	1,047,121	1,157,042	1,779,735	2,287,098	2,287,098	2,287,098	1,130,056
TOTAL REVENUES	1,156,566	1,219,862	1,115,695	2,197,391	2,062,423	2,569,786	2,562,718	2,287,098	372,395
EXPENDITURES									
PERSONNEL									
ADMINISTRATIVE	270	-	-	-	-	-	-	-	-
STAFF	60,197	40,007	31,870	83,480	77,278	81,323	81,323	81,323	(2,157)
PART-TIME	174	1,285	-	-	-	-	-	-	-
TEMPORARY	-	2,152	13,409	7,910	7,290	7,708	7,708	7,708	(202)
SEASONAL SALARIES	2,852	8,562	1,248	5,350	5,203	4,991	4,991	4,991	(359)
OVERTIME	192	692	1,042	-	-	-	-	-	-
ON CALL	345	231	60	370	370	370	370	370	-
HOLIDAYS WORKED OVERTIME	-	255	1,077	-	-	-	-	-	-
VACATION / SICK YE ADJUST	(220)	36	462	-	-	-	-	-	-
LENGTH OF SERVICE AWARDS	-	-	-	-	51	-	-	-	-
MEDICAL INSURANCE	12,379	7,754	5,883	14,870	15,603	15,307	15,307	15,307	437
FICA	4,760	3,980	3,659	7,430	6,786	7,112	7,112	7,112	(318)
LIFE/DISABILITY	272	149	134	380	358	364	364	364	(16)
RETIREMENT	3,206	2,303	1,167	3,960	4,065	4,810	4,810	4,810	850
WORKERS' COMPENSATION	694	625	645	3,550	3,549	3,911	3,911	3,911	361
TOTAL PRSONNEL	85,121	68,031	60,655	127,300	120,553	125,896	125,896	125,896	(1,404)
OPERATIONS									
GENERAL & TAXI / SHUTTLE LOT									
PHYSICALS / VACCINATIONS	225	-	100	175	-	175	175	175	-
TELEPHONE	434	636	670	650	670	670	670	670	20
SUPPLIES	455	284	397	500	500	500	500	500	-
CREDIT CARD FEES (SELF PARK)	9,327	12,075	8,459	11,705	13,322	13,955	13,955	13,955	2,250
LANDSCAPING	-	375	85	-	100	100	100	100	100
R&M - GENERAL	700	205	58	2,000	800	800	800	800	(1,200)
PAINTING	1,943	1,629	602	1,500	1,500	1,500	1,500	1,500	-
LIGHTS R&M - ROADWAY	11	-	-	150	150	150	150	150	-
SIGNAGE	1,622	490	94	1,500	500	1,500	1,500	1,500	-
COUNTY ADMIN SERVICES	30,540	29,790	22,750	27,510	27,510	23,960	23,960	23,960	(3,550)
YVRA ADMINISTRATION	47,290	18,484	32,326	20,850	36,917	27,710	27,710	27,710	6,860
DEPRECIATION	19,249	53,610	57,830	46,559	46,559	57,910	57,910	57,910	11,351
TOTAL GEN & TAXI / SHUTTLE LOT	111,796	117,578	123,373	113,099	128,528	128,930	128,930	128,930	15,831

**YVRA
LANDSIDE**

	2018	2019	2020	2021	2021	2022	2023	2024	DIF.
	ACTUAL	ACTUAL	ACTUAL	BUDGET	PROJECTED	BUDGET	BUDGET	BUDGET	21 BUD 22 BUD
<u>PAID PARKING LOT</u>									
SUPPLIES	48	769	85	1,000	500	500	500	500	(500)
REPAIR & MAINT. PAID PKG.	6,189	6,361	1,244	5,000	3,000	3,000	3,000	3,000	(2,000)
LIGHTS R&M	795	-	14	-	-	-	-	-	-
ELECTRICITY	8,021	7,511	7,511	5,860	6,700	6,100	6,100	6,100	240
SIGNAGE	-	-	360	1,000	500	1,000	1,000	1,000	-
INTERNET SERVICE	484	552	552	552	552	552	552	552	-
PARKING CONTROL MAINT CONT.	-	12,000	12,000	12,000	12,000	12,000	12,000	12,000	-
PAINTING	-	-	-	-	-	-	-	-	-
TOTAL PAID PARKING LOT	15,537	27,193	21,766	25,412	23,252	23,152	23,152	23,152	(2,260)
<u>EMPLOYEE PARKING LOT</u>									
SUPPLIES	-	-	3,045	-	-	-	-	-	-
SUPPLIES	-	311	24	-	-	-	-	-	-
R&M	345	143	-	500	500	500	500	500	-
TOTAL EMP PARKING LOT	345	454	3,069	500	500	500	500	500	-
<u>RENTAL PROPERTY</u>									
ELECTRICITY	-	524	559	510	650	600	600	600	90
TOTAL RENTAL PROPERTY	-	524	559	510	650	600	600	600	90
<u>RENTAL CAR PARKING LOT</u>									
REPAIR & MAINTENANCE	3,452	-	-	100	180	100	100	100	-
TOTAL RENTAL CAR LOT	3,452	-	-	100	180	100	100	100	-
<u>SNOWPLOWING</u>									
CONTROLLABLES	-	-	-	4,813	15,256	1,500	-	-	(3,313)
BLADES AND BITS	374	749	1,816	2,000	2,000	2,000	2,000	2,000	-
BRISTLES	1,956	2,484	1,719	2,000	2,000	2,000	2,000	2,000	-
EQUIPMENT R&M	3,428	1,085	1,570	4,000	2,500	3,000	3,000	3,000	(1,000)
RENTAL SRE	-	-	-	500	500	500	500	500	-
SMALL TOOLS	326	256	53	800	800	800	800	800	-
TIRES	999	-	-	2,000	2,000	2,000	2,000	2,000	-
DEICING & SANDING	-	-	11,872	8,872	-	12,000	12,000	12,000	3,128
TOTAL SNOWPLOWING	7,083	4,574	17,029	24,985	25,056	23,800	22,300	22,300	(1,185)
TOTAL OPERATIONS	138,213	150,323	165,796	164,606	178,166	177,082	175,582	175,582	12,476
TOTAL EXPENDITURES	223,334	218,354	226,451	291,906	298,719	302,978	301,478	301,478	11,072
REVENUES OVER EXPENDITURES	933,232	1,001,508	889,244	1,905,485	1,763,704	2,266,808	2,261,240	1,985,620	361,323
% INCR (DECR) IN BUDGETED EXPENDITURES						3.79%	-0.50%	0.00%	
COST COVERAGE	518%	559%	462%	396%	596%	755%	759%	759%	

**YVRA
RESTAURANT**

	2018	2019	2020	2021	2021	2022	2023	2024	DIF.
	ACTUAL	ACTUAL	ACTUAL	BUDGET	PROJECTED	BUDGET	BUDGET	BUDGET	21 BUD 22 BUD
REVENUES									
FEDERAL									
CARES ACT O&M	-	-	365,587	578,029	737,247	720,356	702,346	-	142,327
TOTAL FEDERAL	-	-	365,587	578,029	737,247	720,356	702,346	-	142,327
RESTAURANT									
RESTAURANT - FOOD /BEV	224,563	244,986	203,058	217,950	267,980	314,125	314,125	314,125	96,175
RESTAURANT - BEER	32,882	31,865	31,049	27,294	41,735	49,475	49,475	49,475	22,181
RESTAURANT - WINE	5,639	5,948	4,696	4,768	6,895	7,880	7,880	7,880	3,112
RESTAURANT - LIQUOR	35,539	39,221	31,156	34,189	43,355	51,720	51,720	51,720	17,531
RESTAURANT - RETAIL	7,208	12,471	15,815	12,370	10,040	12,520	12,520	12,520	150
RESTAURANT - CATERING	18,820	23,274	11,729	11,795	8,670	11,590	11,590	11,590	(205)
RESTAURANT - GIFT CERT.	89	104	(82)	100	100	100	100	100	-
MISC RESTAURANT REVENUE	50	-	3,005	-	12,150	-	-	-	-
ROOM RENTAL FEES	2,450	4,650	4,850	5,011	5,825	6,420	6,420	6,420	1,409
SALES TAX SERVICE FEE	2,308	1,238	2,069	2,052	2,330	3,250	3,250	3,250	1,198
TOTAL RESTAURANT	329,548	363,757	307,343	315,529	399,080	457,080	457,080	457,080	141,551
SNACK BAR									
SNACK BAR - FOOD /BEV	435,286	439,476	373,737	367,836	478,300	574,450	574,450	574,450	206,614
SNACK BAR - BEER	33,179	35,821	33,476	28,660	49,615	59,725	59,725	59,725	31,065
SNACK BAR - WINE	7,654	10,131	9,119	9,135	7,595	8,875	8,875	8,875	(260)
SNACK BAR - LIQUOR	23,118	26,645	28,298	24,438	62,900	76,730	76,730	76,730	52,292
TOTAL SNACK BAR	499,237	512,073	444,630	430,069	598,410	719,780	719,780	719,780	289,711
SNACKBAR DISCOUNTS									
DISCOUNTS	(7,534)	(10,780)	(9,649)	(10,293)	(10,650)	(12,060)	(12,060)	(12,060)	(1,767)
TOTAL FEES	821,251	865,050	742,324	735,305	986,840	1,164,800	1,164,800	1,164,800	429,495
TOTAL REVENUE	821,251	865,050	1,107,911	1,313,334	1,724,087	1,885,156	1,867,146	1,164,800	571,822
EXPENDITURES									
PERSONNEL									
STAFF	139,112	149,450	160,930	163,200	161,414	171,251	171,251	171,251	8,051
EMERG SUPP SICK LEAVE	-	-	-	-	353	-	-	-	-
PART TIME	70,591	76,785	75,165	87,630	94,822	134,722	134,722	134,722	47,092
TEMPORARY	-	4,157	15,490	26,170	20,276	11,691	11,691	11,691	(14,479)
SEASONAL SALARIES	71,341	69,901	58,848	104,200	47,300	84,861	84,861	84,861	(19,339)
TERMINATION PAYOUTS	-	-	3,755	-	-	-	-	-	-
HOLIDAY HOURS PAYOUT	-	-	-	-	-	-	-	-	-
LENGTH OF SERVICE AWARDS	-	100	-	-	-	-	-	-	-
VAC /SICK YE ACC ADJ	(235)	391	4,415	-	-	-	-	-	-
OVERTIME	2,553	2,335	3,032	3,440	3,442	3,442	3,442	3,442	2
HOLIDAYS WORKED OVERTIME	-	620	2,281	-	-	-	-	-	-
MEDICAL INS.	48,200	53,308	57,653	51,990	51,466	51,466	51,466	51,466	(524)
FICA	29,325	30,458	30,792	37,380	29,065	35,347	35,347	35,347	(2,033)
LIFE/DISABILITY	1,000	1,051	1,040	700	1,660	1,652	1,652	1,652	952
RETIREMENT	4,278	4,638	5,113	5,020	4,909	5,205	5,205	5,205	185
WORKERS COMP	2,113	2,236	2,221	14,110	14,109	16,736	16,736	16,736	2,626
TOTAL PERSONNEL	368,278	395,430	420,735	493,840	428,816	516,373	516,373	516,373	22,533
OPERATIONS									
ADVERTISING - MARKETING	-	607	1,257	500	-	500	500	500	-
ADVERTISING EMP.	1,087	2,151	2,576	2,200	3,500	2,200	2,200	2,200	-
CONTINUING EDUCATION	230	-	-	500	250	500	500	500	-
DIRECT TV	2,857	2,888	2,964	2,900	2,964	2,975	2,975	2,975	75
INSURANCE- LIABILITY	5,033	4,915	6,258	5,500	6,305	6,500	6,500	6,500	1,000
CREDIT CARD FEES	26,056	26,438	22,719	39,400	29,925	35,306	35,306	35,306	(4,094)
FINANCE CHARGES	25	48	9	-	-	-	-	-	-
LICENSES	1,735	1,760	2,051	1,950	1,950	1,950	1,950	1,950	-
SOFTWARE	3,378	5,908	11,987	8,442	750	15,510	15,510	15,510	7,068
TRAVEL - MEALS	-	-	-	100	100	100	100	100	-
TRAVEL - TRANSPORTATION	47	-	-	300	-	300	300	300	-
COVID-19	-	-	9	-	-	-	-	-	-
RESTAURANT / DINING R & M	5,490	4,375	8,303	6,000	6,000	6,000	6,000	6,000	-
EQUIPMENT REPAIRS	4,176	3,581	4,850	6,000	6,000	6,000	6,000	6,000	-
CLOTHING / UNIFORMS	37	104	1,883	1,300	1,915	2,000	2,000	2,000	700

**YVRA
RESTAURANT**

	2018	2019	2020	2021	2021	2022	2023	2024	DIF. 21 BUD
	ACTUAL	ACTUAL	ACTUAL	BUDGET	PROJECTED	BUDGET	BUDGET	BUDGET	22 BUD
CONTROLLABLES	4,120	9,697	4,454	4,700	4,700	8,725	8,725	8,725	4,025
MINOR EQUIPMENT	-	-	-	-	300	2,598	1,200	1,200	2,598
JANITORIAL SUPPLIES	6,860	6,485	11,266	23,613	8,088	9,000	9,000	9,000	(14,613)
SMALLWARE	1,355	2,159	1,557	2,000	2,000	2,000	2,000	2,000	-
OFFICE SUPPLIES	419	1,130	769	600	600	600	600	600	-
CATERING SUPPLIES	-	1,984	-	1,000	500	1,000	1,000	1,000	-
PAPERS GOODS FOR FOOD	10,940	11,602	12,126	12,000	12,800	13,440	13,440	13,440	1,440
CASH SHORT/ OVER	(227)	(941)	15	-	-	-	-	-	-
COGS - BEER	12,787	12,767	14,200	10,072	20,045	24,260	24,260	24,260	14,188
COGS - FOOD/BEV	136,863	165,369	146,634	149,395	194,925	236,645	236,645	236,645	87,250
COGS - LIQUOR	5,843	6,460	4,605	6,450	11,495	14,025	14,025	14,025	7,575
COGS - WINE	4,647	5,095	4,519	4,450	4,590	5,395	5,395	5,395	945
COGS - OTHER	7,153	3,076	9,545	4,200	3,235	4,035	4,035	4,035	(165)
EQUIP MAINT CONTRACTS	-	-	-	-	-	-	-	-	-
COUNTY OVERHEAD	57,160	64,380	77,680	85,630	85,630	84,960	84,960	84,960	(670)
YVRA ADMIN ALLOCATION	88,520	95,884	105,958	64,890	87,156	91,420	91,420	91,420	26,530
DEPRECIATION	54,840	49,060	49,602	46,998	46,998	47,159	47,159	47,159	161
TOTAL OPERATIONS	441,431	486,982	507,797	491,090	542,721	625,103	623,705	623,705	134,013
TOTAL EXPENDITURES	809,709	882,412	928,532	984,930	971,537	1,141,476	1,140,078	1,140,078	156,546
REVENUES OVER/(UNDER) EXPENDITURES	11,542	(17,362)	179,379	328,404	752,550	743,680	727,068	24,722	415,276
% INCR (DECR) IN BUDGETED EXPENDITURES						15.89%	-0.12%	0.00%	
COST COVERAGE	101%	98%	119%	133%	177%	165%	164%	102%	

**YVRA
GENERAL STORE**

	2018	2019	2020	2021	2021	2022	2023	2024	DIF.
	ACTUAL	ACTUAL	ACTUAL	BUDGET	PROJECTED	BUDGET	BUDGET	BUDGET	21 BUD 22 BUD
REVENUES									
FEDERAL									
CARES ACT O&M	-	-	5,493	38,249	60,221	60,221	58,715	-	21,972
TOTAL FEDERAL	-	-	5,493	38,249	60,221	60,221	58,715	-	21,972
GENERAL STORE									
RETAIL SALES CLOTHING	40,532	51,776	63,256	52,025	97,905	118,660	118,660	118,660	66,635
RETAIL SALES SUNDRIES	8,457	14,580	16,052	9,650	8,820	10,515	10,515	10,515	865
FEE-SALES TAX SERVICE CHARGE	-	-	180	-	415	500	500	500	-
RETAIL SALES SOUVENIRS	13,710	24,765	27,226	22,810	45,305	55,035	55,035	55,035	32,225
RETAIL SALES MISC	54	-	-	-	-	-	-	-	-
GENERAL STORE MISC SALES	10	196	203	40	-	-	-	-	(40)
TOTAL GENERAL STORE	62,763	91,317	106,917	84,525	152,445	184,710	184,710	184,710	99,685
LESS DISCOUNTS	(5)	-	-	-	-	-	-	-	-
TOTAL FEES	62,758	91,317	106,917	84,525	152,445	184,710	184,710	184,710	99,685
TOTAL REVENUE	62,758	91,317	112,410	122,774	212,666	244,931	243,425	184,710	121,657
EXPENDITURES									
PERSONNEL									
ADMINISTRATIVE	-	-	-	-	-	-	-	-	-
STAFF	6,999	4,131	357	6,290	8,091	8,581	8,581	8,581	2,291
PART TIME	32	-	-	-	38,231	48,064	48,064	48,064	48,064
TEMPORARY	-	-	-	-	-	-	-	-	-
SEASONAL SALARIES	22,344	18,810	15,939	23,430	-	-	-	-	(23,430)
OVERTIME	62	33	133	710	707	707	707	707	(3)
OVERTIME	-	-	-	-	-	-	-	-	-
TERMINATION PAYOUTS	-	-	-	-	-	-	-	-	-
HOLIDAY HOURS PAYOUT	-	-	-	-	-	-	-	-	-
AWARDS	-	-	-	-	9	-	-	-	-
BONUS	-	-	-	-	-	-	-	-	-
TIPS IN /OUT	-	-	-	-	-	-	-	-	-
VAC /SICK YE ACC ADJ	(9)	3	-	-	-	-	-	-	-
MEDICAL INS.	2,273	1,347	1,069	1,820	2,342	2,342	2,342	2,342	522
FICA	2,227	1,743	1,256	2,330	3,574	4,362	4,362	4,362	2,032
LIFE/DISABILITY	30	15	1	30	349	347	347	347	317
RETIREMENT	422	248	21	380	485	515	515	515	135
WORKERS COMP	208	181	194	1,120	1,116	2,309	2,309	2,309	1,189
TOTAL PERSONNEL	34,588	26,511	18,970	36,110	54,904	67,227	67,227	67,227	31,117

**YVRA
GENERAL STORE**

	2018	2019	2020	2021	2021	2022	2023	2024	DIF.
	ACTUAL	ACTUAL	ACTUAL	BUDGET	PROJECTED	BUDGET	BUDGET	BUDGET	21 BUD 22 BUD
OPERATIONS									
ADVERTISING - MARKETING	370	-	57	250	-	-	-	-	(250)
ADVERTISING EMP.	74	24	301	250	300	300	300	300	50
DUES	-	-	-	-	-	-	-	-	-
LICENSES	-	-	-	-	-	-	-	-	-
POSTAGE	-	17	-	-	-	-	-	-	-
INSURANCE- LIABILITY	-	468	-	600	300	500	500	500	(100)
BAD DEBT	-	-	-	-	-	-	-	-	-
TELEPHONE	-	-	-	-	-	-	-	-	-
CLOTHING / UNIFORMS	-	-	-	200	350	350	350	350	150
MERCHANDISING SUPPLIES- RACKS	289	106	-	500	350	350	350	350	(150)
CONTROLLABLES	2,030	810	-	-	3,500	-	-	-	-
JANITORIAL SUPPLIES	-	-	-	732	700	700	700	700	(32)
EQUIPMENT - SHELIVING	437	-	-	-	-	-	-	-	-
OFFICE SUPPLIES	125	287	167	500	500	500	500	500	-
PAPERS GOODS -BAGS	345	-	384	-	500	500	500	500	500
CASH SHORT/ OVER	4	28	(27)	-	-	-	-	-	-
CREDIT CARD FEES	1,635	-	-	3,192	-	-	-	-	2,334
COGS - CLOTHING	10,601	19,936	25,726	20,235	36,445	44,500	44,500	44,500	24,265
COGS - SUNDRIES	2,326	7,797	11,880	3,745	4,490	5,390	5,390	5,390	1,645
COGS - SOUVENIRS	5,408	10,702	13,556	8,066	19,395	23,570	23,570	23,570	15,504
COGS - MISC	-	-	-	-	-	-	-	-	-
COGS - SHRINKAGE	-	73	281	100	100	100	100	100	-
BLDG REPAIRS & MAINT	111	-	-	500	3,500	500	500	500	-
EQUIPMENT REPAIRS	-	-	-	500	2,000	500	500	500	-
REPAIR AND MAINTENANCE	-	-	84	-	-	100	100	100	-
EQUIPMENT MAINT	-	-	-	-	-	-	-	-	-
CONTRACTS	-	-	-	-	260	-	-	-	-
CREDIT CARD FEES	-	2,369	2,797	-	4,561	5,526	5,526	5,526	5,526
SOFTWARE SHOPKEEP	588	-	780	850	1,000	780	780	780	(70)
COUNTY OVERHEAD	-	2,680	6,355	4,950	4,950	3,290	3,290	3,290	(1,660)
YVRA ADMIN ALLOCATION	-	5,546	3,641	3,750	10,835	3,800	3,800	3,800	50
DEPRECIATION	-	-	-	-	-	-	-	-	-
TOTAL OPERATIONS	24,343	50,843	65,982	48,920	94,036	91,256	91,256	91,256	47,762
TOTAL EXPENDITURES	58,931	77,354	84,953	85,030	148,940	158,483	158,483	158,483	78,879
REVENUES OVER/(UNDER) EXPENDITURES	3,827	13,963	27,457	37,744	63,726	86,448	84,942	26,227	42,778
% INCR (DECR) IN BUDGETED EXPENDITURES						86.38%	0.00%	0.00%	
COST COVERAGE		118%	132%	144%	143%	155%	154%	117%	

**YVRA
CAPITAL**

	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 BUDGET	2021 PROJECTED	2022 BUDGET	2023 BUDGET	2024 BUDGET	DIFF 21 BUD 22 BUD
LANDSIDE - FROM CAPITAL DETAIL	96,254	306,814	34,759	1,662,615	1,167,895	657,615	102,617	102,617	(1,005,000)
Skidsteer	-	-	-	-	-	-	-	-	-
TOTAL LANDSIDE	96,254	306,814	34,759	1,662,615	1,167,895	657,615	102,617	102,617	(1,005,000)
OTHER									
RENTAL CAR - SERVICE FACILITY	-	-	-	1,200,000	-	1,200,000	-	-	-
FBO Improvements	-	9,642,783	143,548	-	-	-	-	-	-
Other Items									
TOTAL OTHER	-	9,642,783	143,548	1,200,000	-	1,200,000	-	-	-
TOTAL CAPITAL EXPENDITURES	4,719,465	11,792,962	4,919,404	5,941,205	4,299,341	10,825,596	1,064,434	9,920,434	4,884,391
REVENUES OVER (UNDER)									
EXPENDITURES	(107,710)	(118,272)	(272,340)	(217,847)	(2,283,508)	(2,439,027)	288,286	(222,024)	773,875

CAPITAL DETAIL BUDGET

<u>2021 BUDGET</u>															<u>NET IMPACT</u>			
<u>CAPITAL DETAIL BUDGET</u>		TOTAL	AIP	AIP	TOTAL AIP	PASSENGER	FEDERAL	CUSTOMER	STATE	LEASE	LOCAL	THIRD	MPM	TOTAL	YVRA	PFC	ON FUND	
		BASE YEAR	ENTITLEMENT	DISCRETIONARY	FUNDING	FACILITY	GRANT	FACILITY	GRANTS	PURCHASE	GRANTS	PARTY	CASH	FUNDING	FUND		BALANCE	
		COSTS	FUNDING	FUNDING	FUNDING	CHARGES		CHARGES				FINANCING	TRADE		BALANCE		BALANCE	
FUNDING			1,570,873	-	1,570,873	383,980	-	356,042	250,000	-	46,000	-	-	2,606,895				
BALANCE FORWARD			31	-	31	882,210	3,061,075	852,271	37,198	14,108,969	46,000	-	-	1,108,637				
FUNDS AVAILABLE			1,570,904	-	1,570,904	1,266,190	3,061,075	1,208,313	287,198	14,108,969	92,000	-	-	3,715,531				
<u>PROJECTS AND HOW FUNDED</u>		<u>PROJECT COSTS</u>	<u>REVENUES</u>													<u>FUND BALANCE SECTION</u>		
<u>ADMINISTRATION</u>																		
TOTAL ADMINISTRATION			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<u>AIRSIDE</u>																		
Design for FBO Rehab			-	-	-	-	-	-	0.00	-	-	-	-	-	-	-	-	-
Replace Osh Kosh Plow Truck			-	-	-	-	-	-	0.00	-	-	-	-	-	-	-	-	-
Replace Western Star Broom Truck w/Rotary Plow			(700,000)	630,000	630,000	-	-	-	35,000	35,000	-	-	-	700,000	-	-	-	-
Design and Construct Deice Pad, Treatment Facility, Apron-Phase I			(744,445)	670,000	670,000	-	-	-	37,200	-	37,223	-	-	744,423	(22)	-	(22)	-
Re-route CR 51 for Future GA Expansion			(250,000)	-	-	-	250,000	-	-	-	-	-	-	250,000	-	-	-	-
Expand and re-route Wildlife Fence around GA Expansion			(50,000)	-	-	-	50,000	-	-	-	-	-	-	50,000	-	-	-	-
Toolcat - Trade-in			(50,815)	0	-	-	-	-	0	-	-	-	43,400	43,400	(7,415)	-	(7,415)	-
TOTAL AIRSIDE			(1,795,260)	1,300,000	1,300,000	-	300,000	-	72,200	35,000	37,223	-	43,400	1,787,823	(7,437)	-	(7,437)	-
<u>TERMINAL</u>																		
On-Airport Solar PV Project			(595,475)	-	-	-	-	-	227,823	-	-	367,652	-	595,475	-	-	-	-
On-Airport Back-up Power Generation			(687,855)	-	-	-	687,855	-	-	-	-	-	-	687,855	-	-	-	-
TOTAL TERMINAL			(1,283,330)	-	-	-	687,855	-	227,823	-	-	367,652	-	1,283,330	-	-	-	-
<u>LANDSIDE</u>																		
Toolcat Trade-in			(50,815)	-	-	-	-	-	-	-	-	-	43,400	43,400	(7,415)	-	(7,415)	-
Skid Steer - Toolcat Trade-in			(51,800)	-	-	-	-	-	-	-	-	-	46,888	46,888	(4,912)	-	(4,912)	-
Relocate Employee Parking Lot/Rental Car Overflow Lot			(250,000)	-	-	-	250,000	-	-	-	-	-	-	250,000	-	-	-	-
Pickup			(10,000)	-	-	-	-	-	-	-	-	-	-	-	(10,000)	-	(10,000)	-
Highway 40 Sign			(40,000)	-	-	-	-	-	-	-	-	-	-	-	(40,000)	-	(40,000)	-
Paid Parking Lot Paving			(1,000,000)	-	-	-	1,000,000	-	-	-	-	-	-	1,000,000	-	-	-	-
Rental Car Refueling Road Paving			(210,000)	-	-	-	-	210,000	-	-	-	-	-	210,000	-	-	-	-
Parking lot pavement maintenance			(44,000)	-	-	-	-	10,500	-	-	-	-	-	10,500	(33,500)	-	(33,500)	-
Roadway pavement maintenance			(6,000)	-	-	-	-	-	-	-	-	-	-	-	(6,000)	-	(6,000)	-
TOTAL LANDSIDE			(1,662,615)	-	-	-	1,250,000	220,500	-	-	-	-	90,288	1,560,788	(101,827)	-	(101,827)	-
<u>OTHER</u>																		
Car Wash Facility Rental Car			(1,200,000)	-	-	-	650,000	550,000	-	-	-	-	-	1,200,000	-	-	-	-
TOTAL OTHER			(1,200,000)	-	-	-	650,000	550,000	-	-	-	-	-	1,200,000	-	-	-	-
TOTAL PROJECT COSTS			(5,941,205)	1,300,000	1,300,000	-	2,887,855	770,500	300,023	35,000	37,223	367,652	133,688	5,831,941	(109,264)	-	(109,264)	-
SOURCES AVAILABLE FOR NEXT YEAR			270,904	-	270,904	1,266,190	173,220	81,771	(12,825)	14,073,969	54,777	(367,652)		(4,723,304)				

CAPITAL DETAIL BUDGET

<u>2021 PROJECTION</u>															<u>NET IMPACT</u>			
<u>CAPITAL DETAIL BUDGET</u>		TOTAL	AIP	AIP	TOTAL	PASSENGER	FEDERAL	CUSTOMER	STATE	LEASE	LOCAL	THIRD	MPM	TOTAL	YVRA	PFC	ON	
		BASE YEAR	ENTITLEMENT	DISCRETIONARY	AIP	FACILITY	GRANT	FACILITY	GRANTS	PURCHASE	GRANTS	PARTY	CASH	FUNDING	FUND		FUND	
		COSTS	FUNDING	FUNDING	FUNDING	CHARGES		CHARGES				FINANCING	TRADE		BALANCE		BALANCE	
FUNDING			1,570,873	-	1,570,873	383,980	-	279,802	250,000	-	-	-	-	-	-	-	-	
BALANCE FORWARD			270,904	-	270,904	1,266,190	173,220	852,271	(12,825)	-	54,777	-	-	-	-	-	-	
FUNDS AVAILABLE			1,841,776	-	1,841,776	1,650,170	173,220	1,132,073	237,175	-	54,777	-	-	-	-	-	-	
<u>PROJECTS AND HOW FUNDED</u>		<u>PROJECT COSTS</u>	<u>REVENUES</u>													<u>FUND BALANCE SECTION</u>		
<u>ADMINISTRATION</u>																		
TOTAL ADMINISTRATION			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
<u>AIRSIDE</u>																		
Temporary De-Ice Pad		(10,000)	-	-	-	-	-	-	-	-	-	-	-	-	(10,000)	-	(10,000)	
Replace Western Star Broom Truck w/Rotary Plow		(567,735)	567,735	-	567,735	-	-	-	-	-	-	-	-	567,735	-	-	-	
Design and Construct Deice Pad, Treatment Facility, Apron-Phase I		(744,445)	744,445	-	744,445	-	-	-	-	-	-	-	-	744,445	-	-	-	
Re-route CR 51 for Future GA Expansion		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Expand and re-route Wildlife Fence around GA Expansion		(50,000)	-	-	-	-	-	-	-	-	-	-	-	-	(50,000)	-	(50,000)	
Toolcat - Trade-in		(50,815)	-	-	-	-	-	-	0	-	-	-	43,400	43,400	(7,415)	-	(7,415)	
TOTAL AIRSIDE		(1,422,995)	1,312,180	-	1,312,180	-	-	-	-	-	-	-	43,400	1,355,580	(67,415)	-	(67,415)	
<u>TERMINAL</u>																		
On-Airport Solar PV Project		(683,996)	-	-	-	-	-	307,653	-	-	-	-	-	307,653	(376,343)	-	(376,343)	
On-Airport Back-up Power Generation		(677,590)	-	-	-	-	-	-	-	-	-	-	-	(677,590)	-	-	(677,590)	
Snack Bar HVAC		(15,000)	-	-	-	-	-	-	-	-	-	-	-	(15,000)	-	-	(15,000)	
Outbound Baggage Belt Reconfiguration		(250,000)	-	-	-	-	-	-	-	-	-	-	-	(250,000)	-	-	(250,000)	
Reznor Heater		(63,256)	-	-	-	-	-	-	-	-	-	-	-	(63,256)	-	-	(63,256)	
Dispose of Water Tanks		(10,000)	-	-	-	-	-	-	-	-	-	-	-	(10,000)	-	-	(10,000)	
TOTAL TERMINAL		(1,699,842)	-	-	-	-	-	307,653	-	-	-	-	-	307,653	(1,392,189)	-	(1,392,189)	
<u>SAFETY</u>																		
Unicom Radio Replacement		(8,609)	-	-	-	-	-	-	-	-	-	-	-	-	(8,609)	-	(8,609)	
TOTAL SAFETY		(8,609)	-	-	-	-	-	-	-	-	-	-	-	-	(8,609)	-	(8,609)	
<u>LANDSIDE</u>																		
Toolcat Trade-in		(50,815)	-	-	-	-	-	-	-	-	-	-	43,400	43,400	(7,415)	-	(7,415)	
Skid Steer - Toolcat Trade-in		(51,800)	-	-	-	-	-	-	-	-	-	-	46,888	46,888	(4,912)	-	(4,912)	
Relocate Employee Parking Lot/Rental Car Overflow Lot		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Pickup		(10,000)	-	-	-	-	-	-	-	-	-	-	-	(10,000)	-	-	(10,000)	
Highway 40 Sign		(40,000)	-	-	-	-	-	-	-	-	-	-	-	(40,000)	-	-	(40,000)	
Paid Parking Lot Paving		(1,000,000)	-	-	-	-	-	-	-	-	-	-	-	(1,000,000)	-	-	(1,000,000)	
Trash Enclosure		(15,280)	-	-	-	-	-	-	-	-	-	-	-	(15,280)	-	-	(15,280)	
Rental Car Refueling Road Paving		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Parking lot pavement maintenance		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Roadway pavement maintenance		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
TOTAL LANDSIDE		(1,167,895)	-	-	-	-	-	-	-	-	-	-	90,288	90,288	(1,077,607)	-	(1,077,607)	
TOTAL PROJECT COSTS		(4,299,341)	1,312,180	-	1,312,180	-	-	307,653	-	-	-	-	133,688	1,753,521	(2,545,820)	-	(2,545,820)	
SOURCES AVAILABLE FOR NEXT YEAR			529,596	-	529,596	1,650,170	173,220	1,132,073	(70,478)	-	54,777	-	-	(1,753,521)				

CAPITAL DETAIL BUDGET

<u>2022 BUDGET</u>		TOTAL	AIP	AIP	PASSENGER	FEDERAL	CUSTOMER	STATE	LEASE	LOCAL	THIRD	MPM	TOTAL	YVRA	NET IMPACT	
<u>CAPITAL DETAIL BUDGET</u>		BASE YEAR	ENTITLEMENT	DISCRETIONARY	TOTAL AIP	GRANT	FACILITY	GRANTS	PURCHASE	GRANTS	PARTY	CASH	FUNDING	FUND	PFC	ON FUND
		COSTS	FUNDING	FUNDING	FUNDING		CHARGES				FINANCING	TRADE		BALANCE		BALANCE
FUNDING			1,300,000	-	1,300,000	-	383,980	250,000	-	46,000	-	-	-	-	-	-
BALANCE FORWARD			270,904	-	270,904	-	1,266,190	-	-	54,777	-	-	-	-	-	-
FUNDS AVAILABLE			1,570,904	-	1,570,904	-	1,650,170	250,000	-	100,777	-	-	-	-	-	-
PROJECTS AND HOW FUNDED		PROJECT COSTS	REVENUES										FUND BALANCE SECTION			
<u>AIRSIDE</u>																
Replace Western Star Broom Truck w/Rotary Plow		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Design and Construct Deice Pad, Treatment Facility, Apron-Phase II		(5,867,166)	1,300,000	3,980,449	5,280,449	-	-	-	-	-	-	-	5,280,449	(586,717)	-	(586,717)
GA Development Planning		(200,000)	180,000	-	180,000	-	-	10,000	-	-	-	-	190,000	(10,000)	-	(10,000)
GA Development Expansion (Re-route county road, wildlife fence and utilities and grade property)		(1,450,000)	-	-	-	-	-	-	-	-	-	-	-	(1,450,000)	-	(1,450,000)
Two 24' Plow Trucks		(750,000)	-	675,000	675,000	-	-	37,500	-	-	-	-	712,500	(37,500)	-	(37,500)
Loader (Replacement of CAT 966 Loader)		(500,000)	-	450,000	450,000	-	-	25,000	-	-	-	-	475,000	(25,000)	-	(25,000)
MALSF Lighting Wiring Replacement		(150,000)	-	135,000	135,000	-	-	-	-	-	-	-	135,000	(15,000)	-	(15,000)
Toolcat - Trade-in		(50,815)	-	-	-	-	-	-	-	-	-	43,400	43,400	(7,415)	-	(7,415)
TOTAL AIRSIDE		(8,967,981)	1,480,000	5,240,449	6,720,449	-	-	72,500	-	-	-	43,400	6,836,349	(2,131,632)	-	(2,131,632)
<u>LANDSIDE</u>																
Toolcat Trade-in		(50,815)	-	-	-	-	-	-	-	-	-	43,400	43,400	(7,415)	-	(7,415)
Skid Steer - Toolcat Trade-in		(51,800)	-	-	-	-	-	-	-	-	-	46,888	46,888	(4,912)	-	(4,912)
Employee Parking Lot Relocation/Control System		(500,000)	-	-	-	-	-	-	-	-	-	-	-	(500,000)	-	(500,000)
EV Charging Stations		(10,000)	-	-	-	-	-	-	-	-	-	-	-	(10,000)	-	(10,000)
Seal Coat Parking Lot/Roadways		(45,000)	-	-	-	-	-	10,000	-	-	-	-	10,000	(35,000)	-	(35,000)
TOTAL LANDSIDE		(657,615)	-	-	-	-	-	10,000	-	-	-	90,288	100,288	(557,327)	-	(557,327)
<u>OTHER</u>																
Car Wash Facility Rental Car		(1,200,000)	-	-	-	-	-	1,200,000	-	-	-	-	1,200,000	-	-	-
General Aviation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL OTHER		(1,200,000)	-	-	-	-	-	1,200,000	-	-	-	-	1,200,000	-	-	-
TOTAL PROJECT COSTS		(10,825,596)	1,480,000	5,240,449	6,720,449	-	-	1,210,000	72,500	-	-	133,688	8,136,637	(2,688,959)	-	(2,688,959)
SOURCES AVAILABLE FOR NEXT YEAR			90,904	(5,240,449)	(5,149,546)	1,650,170	242,389	177,500	-	100,777	-	-	-	-	-	-

**YAMPA VALLEY REGIONAL AIRPORT
CONTROLLABLE ASSETS
BUDGET 2022**

<u>ADDITIONS</u>	<u>2022 BUDGET</u>	<u>DEPARTMENT</u>
3 DOOR COOLER	\$ 4,725	Restaurant
TWO (2) LINE ROLL TOP COOLERS	4,000	Restaurant
AIR COMPRESSOR	1,500	Airside
SOLAR FOR SHROEDE HOUSE	1,500	Landside
BUNKER GEAR	3,000	OSS
	<hr/>	
Subtotal - Additions	<hr/> <hr/> 14,725	

**YAMPA VALLEY REGIONAL AIRPORT
CONTROLLABLE ASSETS
Projection 2021**

<u>ADDITIONS</u>	<u>2021 PROJECTION</u>	<u>DEPARTMENT</u>
Glycol Pond pump	2,700	Airside
Bunker Gear	15,400	OSS
Line Freezer	1,200	Restaurant
Cooler	1,700	Restaurant
Warmer	1,800	Restaurant
Security Camera Replacement	1,500	Security (General Store Camera's)
Trash Enclosure	15,256	Landside
	<hr/>	
Subtotal - Additions	<hr/> <hr/> 39,556	

<u>REPLACEMENTS</u>	<u>2021 BUDGET</u>	<u>DEPARTMENT</u>
Glycol Pond pump	2,700	Airside
Bunker Gear	6,400	OSS
Line Freezer	1,200	Restaurant
Cooler	1,700	Restaurant
Warmer	1,800	Restaurant
Trash Enclosure	4,813	Landside
	<hr/>	
Subtotal Replacements	<hr/> <hr/> 18,613	
	<hr/>	
Total Controllable Assets	<hr/> <hr/> \$ 58,169	

**YVRA
DEBT SERVICE**

	2018	2019	2020	2021	2021	21 PRO	2022	2023	2024	DIFF
	ACTUAL	ACTUAL	ACTUAL	BUDGET	PROJECTED	21 BUD	BUDGET	BUDGET	BUDGET	21 BUD
										22 BUD
<u>LOAN PROCEEDS</u>										
CARES ACT O&M	-	-	1,071,819	-	-	-	-	-	-	-
TOTAL PROCEEDS	-	-	1,071,819	-	-	-	-	-	-	-
<u>INTERFUND RUNWAY REHABILITATION LOAN</u>										
PRINCIPAL	88,128	90,772	1,071,819	-	-	-	-	-	-	-
INTEREST	37,210	34,557	17,297	-	-	-	-	-	-	-
TOTAL IF LOAN	125,338	125,329	1,089,116	-	-	-	-	-	-	-
TOTAL RUNWAY REHABILITATION LOAN	125,338	125,329	1,089,116	-	-	-	-	-	-	-
TOTAL DEBT SERVICE	125,338	125,329	1,089,116	-	-	-	-	-	-	-
OUTSTANDING INTERFUND LOAN BALANCE	1,162,592	1,071,820	1	1	-	(1)	-	-	-	(1)

YAMPA VALLEY REGIONAL AIRPORT
 KEVIN BOOTH
 970-276-5004

2021 PROJECTED PAYROLL

EMPLOYEE	POSITION	ANNL HRS SCHEDULED	SALARY	O/T	ON CALL	OTHER PAY	LENGTH SERVICE	TERM PAYOUT	MEDICAL	FICA	MEDICARE	RETIRE	OTHER BENEFITS	WORKERS COMP	TOTAL
ADMINISTRATION															
<u>ADMINISTRATIVE</u>															
BOOTH, KEVIN A	AIRPORT DIRECTOR	2,080	151,443	-	-	-	-	-	-	8,854	2,192	9,087	519	-	172,095
<u>STAFF</u>															
GERBER, TINNEAL L	ASSISTANT AIRPORT DIRECTOR	2,080	112,162	-	-	-	50	-	-	6,895	1,613	6,730	468	-	127,918
DEWHIRST, ERIN	AIRPORT OFFICE TECHNICIAN	2,080	20,593	-	-	-	-	-	4,473	1,242	290	-	141	-	26,739
STEELE, BONNIE J	AIRPORT OFFICE TECHNICIAN	-	24,253	-	-	-	-	15,854	6,168	2,442	571	1,455	102	-	50,845
MILLER, KRISTEN S	AIRPORT OFFICE TECHNICIAN	2,080	63,014	-	-	-	-	-	27,786	3,705	866	3,781	286	-	99,438
BUSKIRK, TAMELA K	AIRPORT - OFFICE ASSISTANT	2,080	56,441	-	-	-	-	-	11,458	3,370	788	-	262	-	72,319
TOTAL STAFF		8,320	276,463	-	-	-	50	15,854	49,885	17,654	4,128	11,966	1,259	-	377,259
<u>PART TIME</u>															
KATHERMAN, SARAH B	MINUTE TAKER - HRLY	62	2,082	-	-	-	-	-	-	129	30	-	-	-	2,241
TOTAL PART TIME		62	2,082	-	-	-	-	-	-	129	30	-	-	-	2,241
<u>TEMPORARY</u>															
DEWHIRST, ERIN	AIRPORT - OFFICE TECHNICIAN	-	4,967	-	-	-	-	-	1,079	299	70	-	33	-	6,448
TOTAL TEMPORARY		-	4,967	-	-	-	-	-	1,079	299	70	-	33	-	6,448
<u>DEPARTMENTAL PAYROLL COSTS</u>															
STAFF OVERTIME		-	-	1	-	-	-	-	-	-	-	-	-	16,769	16,770
TOTAL OVERTIME		-	-	1	-	-	-	-	-	-	-	-	-	16,769	16,770
TOTAL PERSONNEL		10,462	434,955	1	-	-	50	15,854	50,964	26,936	6,420	21,053	1,811	16,769	574,813

YAMPA VALLEY REGIONAL AIRPORT
 KEVIN BOOTH
 970-276-5004

2021 PROJECTED PAYROLL

EMPLOYEE	POSITION	ANNL HRS SCHEDULED	SALARY	O/T	ON CALL	OTHER PAY	LENGTH SERVICE	TERM PAYOUT	MEDICAL	FICA	MEDICARE	RETIRE	OTHER BENEFITS	WORKERS COMP	TOTAL
AIRSIDE															
<u>STAFF</u>															
DUBOIS, TODD L	AIRPORT MAINTENANCE SUPERINTENDENT	1,290	55,026	-	-		124	-	16,134	3,273	765	3,301	237	-	78,860
UNKNOWN	AIRPORT MAINTENANCE SUPERVISOR	2,080	15,039	-	-		-	-	1,851	889	208	-	272	-	18,259
APPEL, WILLIAM T	AIRPORT MAINTENANCE SUPERVISOR	-	53,157	-	-		-	-	-	3,361	786	3,189	219	-	60,712
SWEETSER, TYSON W	SENIOR EQUIPMENT SERVICES MECHANIC	2,080	71,012	-	-		-	-	26,022	4,092	957	4,261	316	-	106,660
CARLSON, DANIEL R	AIRPORT EQUIPMENT OPERATIONS TECHNICIAN	2,080	47,691	-	-		-	-	26,022	2,683	628	477	229	-	77,730
DURAN, LEO A	AIRPORT EQUIPMENT OPERATIONS TECHNICIAN	2,080	56,066	-	-		-	-	26,022	3,190	746	-	249	-	86,273
WOOD, KRISTIAN L	AIRPORT EQUIPMENT OPERATIONS TECHNICIAN - HRLY	2,080	51,019	-	-		-	-	-	3,066	717	3,061	242	-	58,105
TOTAL STAFF		11,690	349,010	-	-	-	124	-	96,051	20,554	4,807	14,289	1,764	-	486,599
<u>TEMPORARY</u>															
DUZIK, IAN H	AIRPORT BUILDING AND GROUNDS MAINTENANCE TECH	832	20,508	-	-		-	-	-	1,272	297	-	-	-	22,077
WUESTEWALD, ZACH	AIRPORT BUILDING AND GROUNDS MAINTENANCE TECH	832	17,095	-	-		-	-	-	1,060	248	-	-	-	18,403
MURPHY, KEVIN B	AIRPORT EQUIPMENT OPERATIONS TECHNICIAN	832	25,983	-	-		-	-	-	1,611	377	-	-	-	27,971
WINDER, BRAD A	AIRPORT EQUIPMENT OPERATIONS TECHNICIAN	832	25,983	-	-		-	-	-	1,611	377	-	-	-	27,971
WALLACE, JIMMY L	AIRPORT BUILDING AND GROUNDS MAINTENANCE TECH	-	182	-	-		-	-	-	11	2	-	-	-	195
TOTAL TEMPORARY		3,328	89,751	-	-	-	-	-	-	5,565	1,301	-	-	-	96,617
<u>DEPARTMENTAL PAYROLL COSTS</u>															
STAFF OVERTIME		395		16,737	7,152		-	-	-	1,481	346	-	-	17,370	43,086
TOTAL OVERTIME		395	-	16,737	7,152	-	-	-	-	1,481	346	-	-	17,370	43,086
TOTAL PERSONNEL		15,413	438,761	16,737	7,152	-	124	-	96,051	27,600	6,454	14,289	1,764	17,370	626,302

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2021 PROJECTED PAYROLL

EMPLOYEE	POSITION	ANLN HRS SCHEDULED	SALARY	O/T	ON CALL	OTHER PAY	LENGTH SERVICE	TERM PAYOUT	MEDICAL	FICA	MEDICARE	RETIRE	OTHER BENEFITS	WORKERS COMP	TOTAL
TERMINAL															
STAFF															
DUBOIS, TODD L	AIRPORT MAINTENANCE SUPERINTENDENT	749	31,951	-	-	-	72	-	9,368	1,900	444	1,917	137	-	45,789
KELLER, ROBERT A	AIRPORT BUILDING AND GROUNDS MAINTENANCE SUPERVISOR	1,435	55,308	-	-	-	104	-	7,663	3,405	796	3,318	242	-	70,836
MCCARTY, EDWARD T	AIRPORT BUILDING AND GROUNDS MAINTENANCE TECH	1,352	31,554	-	-	-	-	-	7,448	1,926	450	1,736	153	-	43,267
THOMAS, ZEB M	AIRPORT BUILDING AND GROUNDS MAINTENANCE TECHNICIAN	1,352	43,237	-	-	-	-	-	8,457	2,610	610	2,594	195	-	57,703
MADER, GRANT A	WEED SPRAYER/EQ OPR	666	15,308	-	-	-	-	-	4,243	923	216	153	87	-	20,930
TRINIDAD, JOSE A	JANITORIAL SERVICES SUPERVISOR	2,018	50,251	-	-	-	-	-	11,114	3,062	716	3,015	238	-	68,396
UNKNOWN	JANITORIAL SERVICE WORKER	2,038	9,067	-	-	-	-	-	1,813	520	122	-	186	-	11,708
BARNES, JULANE L	JANITORIAL SERVICE WORKER	-	31,828	-	-	-	-	-	-	2,009	470	1,911	131	-	36,349
WILLIAMS, AMBER M	JANITORIAL SERVICE WORKER	2,038	43,286	-	-	-	-	-	27,230	2,482	580	-	212	-	73,790
DOOLIN, MISTY A	JANITORIAL SERVICE WORKER	2,038	38,642	-	-	-	-	-	27,230	2,271	532	-	197	-	68,872
TOTAL STAFF		13,686	350,432	-	-	-	176	-	104,566	21,108	4,936	14,644	1,778	-	497,640
PART TIME															
UNKNOWN	JANITORIAL SERVICE WORKERS	1,227	14,920	-	-	-	-	-	-	925	216	-	-	-	16,061
CARTER, DRAVEN	JANITORIAL SERVICE WORKERS	-	8,525	-	-	-	-	-	-	537	125	-	50	-	9,237
TOTAL PART TIME		1,227	23,445	-	-	-	-	-	-	1,462	341	-	50	-	25,298
TEMPORARY															
WALLACE, JIMMY L	AIRPORT BUILDING AND GROUNDS MAINTENANCE TECH	499	10,753	-	-	-	-	-	-	667	156	-	-	-	11,576
MEAGHER, TIMOTHY	LANDSIDE MAINTENANCE WORKER	832	11,268	-	-	-	-	-	-	699	163	-	-	-	12,130
HAMILTON, MATTHEW T	LANDSIDE MAINTENANCE WORKER	832	12,109	-	-	-	-	-	-	751	176	-	-	-	13,036
THOMPSON, BARBARA J	JANITORIAL SERVICE WORKERS	686	10,109	-	-	-	-	-	-	627	147	-	-	-	10,883
LIGHTHIZER, SHARON L	JANITORIAL SERVICE WORKERS	686	10,855	-	-	-	-	-	-	673	157	-	-	-	11,685
VALENZUELA, ERIKA	JANITORIAL SERVICE WORKERS	686	10,035	-	-	-	-	-	-	622	145	-	-	-	10,802
SHORT, SAMUEL	JANITORIAL SERVICE WORKERS	686	7,074	-	-	-	-	-	-	438	102	-	-	-	7,614
BAKER, CHARLOTTE C	JANITORIAL SERVICE WORKERS	416	9,668	-	-	-	-	-	-	600	140	-	-	-	10,408
TOTAL TEMPORARY		5,325	81,871	-	-	-	-	-	-	5,077	1,186	-	-	-	88,134
DEPARTMENTAL PAYROLL COSTS															
STAFF OVERTIME		104	-	2,297	1,004	-	-	-	-	205	48	-	-	16,850	20,404
TOTAL OVERTIME		104	-	2,297	1,004	-	-	-	-	205	48	-	-	16,850	20,404
TOTAL PERSONNEL		20,342	455,748	2,297	1,004	-	176	-	104,566	27,852	6,511	14,644	1,828	16,850	631,476

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EMPLOYEE	POSITION	ANNL HRS SCHEDULED	SALARY	O/T	ON CALL	OTHER PAY	LENGTH SERVICE	TERM PAYOUT	MEDICAL	FICA	MEDICARE	RETIRE	OTHER BENEFITS	WORKERS COMP	TOTAL
PASSENGER SERVICES															
<u>SEASONAL</u>															
STEWART, JENNIFER	SENIOR AIRPORT PASSENGER SERVICES REPRESENTATIVE	374	9,396	-	-	-	-	-	-	583	136	-	-	-	10,115
HARJES, TERRI L	AIRPORT PASSENGER SERVICES REPRESENTATIVE	250	4,650	-	-	-	-	-	-	288	68	-	-	-	5,006
NEWELL, AMBER D	AIRPORT PASSENGER SERVICES REPRESENTATIVE	250	5,593	-	-	-	-	-	-	347	81	-	-	-	6,021
WIXSON, JEANNIE M	AIRPORT PASSENGER SERVICES REPRESENTATIVE	250	1,722	-	-	-	-	-	-	107	25	-	-	-	1,854
FISHBECK, JESSICA L	AIRPORT PASSENGER SERVICES REPRESENTATIVE	250	5,423	-	-	-	-	-	-	336	79	-	-	-	5,838
SMITH, SHANNON	AIRPORT PASSENGER SERVICES REPRESENTATIVE	250	3,622	-	-	-	-	-	-	224	53	-	-	-	3,899
HARJES, KEN	AIRPORT SKYCAP	166	3,800	-	-	-	-	-	-	236	55	-	-	-	4,091
HOLFORD, JOHN	AIRPORT SKYCAP	166	2,765	-	-	-	-	-	-	171	40	-	-	-	2,976
SPERL, BRETT J	AIRPORT SKYCAP	166	2,039	-	-	-	-	-	-	126	30	-	-	-	2,195
REYNOLDS, JAMES	AIRPORT SKYCAP	166	3,102	-	-	-	-	-	-	192	45	-	-	-	3,339
TOTAL SEASONAL		2,288	42,112	-	-	-	-	-	-	2,610	612	-	-	-	45,334
<u>DEPARTMENTAL PAYROLL COSTS</u>															
STAFF OVERTIME		-	-	1	-	-	-	-	-	-	-	-	-	1,517	1,518
EMPLOYER TAX ON TIPS		-	-	1	-	-	-	-	-	281	66	-	-	-	348
TOTAL OVERTIME		-	-	2	-	-	-	-	-	281	66	-	-	1,517	1,866
TOTAL PERSONNEL		2,288	42,112	2	-	-	-	-	-	2,891	678	-	-	1,517	47,200

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EMPLOYEE	POSITION	ANNL HRS SCHEDULED	SALARY	O/T	ON CALL	OTHER PAY	LENGTH SERVICE	TERM PAYOUT	MEDICAL	FICA	MEDICARE	RETIRE	OTHER BENEFITS	WORKERS COMP	TOTAL
OPERATIONS & SAFETY															
<u>STAFF</u>															
WILLIAMS, DUSTIN S	AIRPORT OSS SUPERINTENDENT	1,664	70,999	-	-	-	-	-	20,818	4,169	975	4,260	306	-	101,527
ZWAK, SHAWN D	AIRPORT OSS CAPTAIN	1,872	72,141	-	-	-	180	-	25,007	4,036	944	4,328	314	-	106,950
PETERSON, GREG A	AIRPORT OSS OFFICER	1,872	25,159	-	-	-	-	-	12,913	1,262	295	503	118	-	40,250
YAGER, ERIC L	AIRPORT OSS CAPTAIN	-	30,482	-	-	-	-	19,774	-	3,183	744	1,829	138	-	56,150
GREENBERG, JESSE C	AIRPORT OSS OFFICER	1,872	30,041	-	-	-	-	-	5,737	1,824	427	1,802	153	-	39,984
MOORE, CHRISTOPHER J	OSS LIEUTENANT-HRLY	-	18,975	-	-	-	-	3,755	6,357	1,388	325	-	95	-	30,895
JOYCE, CORY R	AIRPORT OSS OFFICER	1,872	45,879	-	-	-	-	-	-	2,845	665	918	217	-	50,524
TOTAL STAFF		9,152	293,676	-	-	-	180	23,529	70,832	18,707	4,375	13,640	1,341	-	426,280
<u>PART TIME</u>															
OLSEN, KRISTIFER Z	PT YR AIRPORT OSS OFFICER	354	6,025	-	-	-	-	-	-	373	87	-	-	-	6,485
NICHOLS, CHRISTOPHER J	PT YR AIRPORT OSS OFFICER	645	47,923	-	-	-	-	-	-	2,971	695	-	-	-	51,589
KRAUSE, SAMUEL S	PT YR AIRPORT OSS OFFICER	250	13,558	-	-	-	-	-	-	841	197	-	-	-	14,596
TREVENEN, CLAYTON J	PT YR AIRPORT OSS OFFICER	291	6,298	-	-	-	-	-	-	390	91	-	-	-	6,779
PARROTT, BRADLEY G	PT YR AIRPORT OSS OFFICER	-	222	-	-	-	-	-	-	14	3	-	-	-	239
ALLEN, DANIEL E	PT YR AIRPORT OSS OFFICER	354	15,983	-	-	-	200	-	-	1,003	235	-	-	-	17,421
REILLEY, ROBERT J	AIRPORT OSS OFFICER	291	4,496	-	-	-	-	-	-	279	65	-	-	-	4,840
DOOLIN, JESSE	PT YR AIRPORT OSS OFFICER	146	4,820	-	-	-	-	-	-	299	70	-	-	-	5,189
BANGS, CADE W	PT YR AIRPORT OSS OFFICER	-	576	-	-	-	-	-	-	36	8	-	-	-	620
TOTAL PART TIME		2,330	99,901	-	-	-	200	-	-	6,206	1,451	-	-	-	107,758
<u>DEPARTMENTAL PAYROLL COSTS</u>															
STAFF OVERTIME		-	-	1	-	-	-	-	-	-	-	-	-	14,802	14,803
TOTAL OVERTIME		-	-	1	-	-	-	-	-	-	-	-	-	14,802	14,803
TOTAL PERSONNEL		11,482	393,577	1	-	-	380	23,529	70,832	24,913	5,826	13,640	1,341	14,802	548,841

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EMPLOYEE	POSITION	ANNL HRS SCHEDULED	SALARY	O/T	ON CALL	OTHER PAY	LENGTH SERVICE	TERM PAYOUT	MEDICAL	FICA	MEDICARE	RETIRE	OTHER BENEFITS	WORKERS COMP	TOTAL
SECURITY															
<u>STAFF</u>															
KNIGHT, BRANDY	AIRPORT SECURITY COORDINATOR	2,080	18,366	-	-	-	-	-	2,776	1,095	256	-	261	-	22,754
PETERSON, GREG A	AIRPORT SECURITY COORDINATOR	-	26,181	-	-	-	-	-	13,438	1,313	307	524	123	-	41,886
WILLIAMS, DUSTIN S	AIRPORT OSS SUPERINTENDENT	416	17,750	-	-	-	-	-	5,204	1,042	244	1,065	76	-	25,381
ZWAK, SHAWN D	AIRPORT OSS CAPTAIN	208	8,016	-	-	-	20	-	2,779	448	105	481	36	-	11,885
PETERSON, GREG A	AIRPORT OSS OFFICER	208	2,795	-	-	-	-	-	1,435	140	33	56	12	-	4,471
YAGER, ERIC L	AIRPORT OSS CAPTAIN	-	3,387	-	-	-	-	-	-	214	50	203	9	-	3,863
GREENBERG, JESSE C	AIRPORT OSS OFFICER	208	3,338	-	-	-	-	-	637	203	47	200	17	-	4,442
MOORE, CHRISTOPHER J	OSS LIEUTENANT-HRLY	-	2,108	-	-	-	-	-	590	129	30	-	8	-	2,865
JOYCE, CORY R	AIRPORT OSS OFFICER	208	5,098	-	-	-	-	-	-	316	74	102	25	-	5,615
TRINIDAD, JOSE A	JANITORIAL SERVICES SUPERVISOR	42	1,036	-	-	-	-	-	229	63	15	62	5	-	1,410
UNKNOWN	JANITORIAL SERVICE WORKER	21	93	-	-	-	-	-	19	5	1	-	1	-	119
BARNES, JULANE L	JANITORIAL SERVICE WORKER	-	325	-	-	-	-	-	-	21	5	19	1	-	371
WILLIAMS, AMBER M	JANITORIAL SERVICE WORKER	21	442	-	-	-	-	-	278	25	6	-	2	-	753
DOOLIN, MISTY A	JANITORIAL SERVICE WORKER	21	394	-	-	-	-	-	278	23	5	-	1	-	701
TOTAL STAFF		3,432	89,329	-	-	-	20	-	27,663	5,037	1,178	2,712	577	-	126,516
<u>SEASONAL</u>															
STEWART, JENNIFER	SENIOR AIRPORT PASSENGER SERVICES REPRESENTATIVE	42	940	-	-	-	-	-	-	58	14	-	-	-	1,012
HARJES, TERRI L	AIRPORT PASSENGER SERVICES REPRESENTATIVE	42	969	-	-	-	-	-	-	60	14	-	-	-	1,043
NEWELL, AMBER D	AIRPORT PASSENGER SERVICES REPRESENTATIVE	42	1,165	-	-	-	-	-	-	72	17	-	-	-	1,254
WIXSON, JEANNIE M	AIRPORT PASSENGER SERVICES REPRESENTATIVE	42	359	-	-	-	-	-	-	22	5	-	-	-	386
FISHBECK, JESSICA L	AIRPORT PASSENGER SERVICES REPRESENTATIVE	42	1,130	-	-	-	-	-	-	70	16	-	-	-	1,216
SMITH, SHANNON	AIRPORT PASSENGER SERVICES REPRESENTATIVE	42	755	-	-	-	-	-	-	47	11	-	-	-	813
ROBSON, GLENN C	YVRA SECURITY GUARD	250	7,365	-	-	-	-	-	-	457	107	-	-	-	7,929
FORGAY, JOHN W	AIRPORT SECURITY GUARD	250	4,732	-	-	-	-	-	-	293	69	-	-	-	5,094
WAGNER, BARBARA R	AIRPORT SECURITY GUARD	250	4,732	-	-	-	-	-	-	293	69	-	-	-	5,094
UNKNOWN	AIRPORT SECURITY GUARD	250	1,806	-	-	-	-	-	-	112	26	-	-	-	1,944
TOTAL SEASONAL		1,248	23,953	-	-	-	-	-	-	1,484	348	-	-	-	25,785
<u>DEPARTMENTAL PAYROLL COSTS</u>															
<u>STAFF OVERTIME</u>															
				1	-	-	-	-	-	-	-	-	-	4,608	4,609
TOTAL OVERTIME		-	-	1	-	-	-	-	-	-	-	-	-	4,608	4,609
TOTAL PERSONNEL		4,680	113,282	1	-	-	20	-	27,663	6,521	1,526	2,712	577	4,608	156,910

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EMPLOYEE	POSITION	ANNL HRS SCHEDULED	SALARY	O/T	ON CALL	OTHER PAY	LENGTH SERVICE	TERM PAYOUT	MEDICAL	FICA	MEDICARE	RETIRE	OTHER WORKERS BENEFITS	WORKERS COMP	TOTAL
LANDSIDE															
STAFF															
DUBOIS, TODD L	AIRPORT MAINTENANCE SUPERINTENDENT	42	1,775	-	-	-	4	-	520	105	25	107	8	-	2,544
KELLER, ROBERT A	AIRPORT BUILDING AND GROUNDS MAINTENANCE SUPERVISOR	645	24,848	-	-	-	47	-	3,442	1,530	358	1,491	108	-	31,824
MCCARTY, EDWARD T	AIRPORT BUILDING AND GROUNDS MAINTENANCE TECH	728	16,990	-	-	-	-	-	4,010	1,037	243	934	82	-	23,296
THOMAS, ZEB M	AIRPORT BUILDING AND GROUNDS MAINTENANCE TECHNICIAN	728	23,282	-	-	-	-	-	4,554	1,405	329	1,397	104	-	31,071
MADER, GRANT A	WEED SPRAYER/EQ OPR	374	8,611	-	-	-	-	-	2,387	519	121	86	49	-	11,773
TRINIDAD, JOSE A	JANITORIAL SERVICES SUPERVISOR	21	518	-	-	-	-	-	115	32	7	31	2	-	705
UNKNOWN	JANITORIAL SERVICE WORKER	21	93	-	-	-	-	-	19	5	1	-	1	-	119
BARNES, JULANE L	JANITORIAL SERVICE WORKERS	-	325	-	-	-	-	-	-	21	5	19	1	-	371
WILLIAMS, AMBER M	JANITORIAL SERVICE WORKER	21	442	-	-	-	-	-	278	25	6	-	2	-	753
DOOLIN, MISTY A	JANITORIAL SERVICE WORKERS	21	394	-	-	-	-	-	278	23	5	-	1	-	701
TOTAL STAFF		2,600	77,278	-	-	-	51	-	15,603	4,702	1,100	4,065	358	-	103,157
TEMPORARY															
WALLACE, JIMMY L	AIRPORT BUILDING AND GROUNDS MAINTENANCE TECH	333	7,290	-	-	-	-	-	-	452	106	-	-	-	7,848
TOTAL TEMPORARY		333	7,290	-	-	-	-	-	-	452	106	-	-	-	7,848
SEASONAL															
STEWART, JENNIFER	SENIOR AIRPORT PASSENGER SERVICES REPRESENTATIVE	62	1,409	-	-	-	-	-	-	87	20	-	-	-	1,516
HARJES, TERRI L	AIRPORT PASSENGER SERVICES REPRESENTATIVE	42	840	-	-	-	-	-	-	52	12	-	-	-	904
NEWELL, AMBER D	AIRPORT PASSENGER SERVICES REPRESENTATIVE	42	1,010	-	-	-	-	-	-	63	15	-	-	-	1,088
WIXSON, JEANNIE M	AIRPORT PASSENGER SERVICES REPRESENTATIVE	42	311	-	-	-	-	-	-	19	5	-	-	-	335
FISHBECK, JESSICA L	AIRPORT PASSENGER SERVICES REPRESENTATIVE	42	979	-	-	-	-	-	-	61	14	-	-	-	1,054
SMITH, SHANNON	AIRPORT PASSENGER SERVICES REPRESENTATIVE	42	654	-	-	-	-	-	-	41	9	-	-	-	704
TOTAL SEASONAL		270	5,203	-	-	-	-	-	-	323	75	-	-	-	5,601
DEPARTMENTAL PAYROLL COSTS															
STAFF OVERTIME		-	-	1	370	-	-	-	-	23	5	-	-	3,549	3,948
TOTAL OVERTIME		-	-	1	370	-	-	-	-	23	5	-	-	3,549	3,948
TOTAL PERSONNEL		3,203	89,771	1	370	-	51	-	15,603	5,500	1,286	4,065	358	3,549	120,554

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RESTAURANT															
<u>STAFF</u>															
BELL, JENNIFER P	AIRPORT RESTAURANT & RETAIL GENERAL MANAGER	1,893	81,810	-	-	-	91	-	23,680	4,871	1,139	4,909	351	-	116,851
KOSMICKI, KENT A	AIRPORT RESTAURANT OPERATIONS MANAGER	2,080	79,604	-	-	-	-	-	27,786	4,585	1,072	-	347	-	113,394
TOTAL STAFF		3,973	161,414	-	-	-	91	-	51,466	9,456	2,211	4,909	698	-	230,245
<u>PART TIME</u>															
LEWIS, CHRISTOPHER A	FOOD SERVICE SENIOR COOK - HRLY	1,539	35,454	-	-	-	-	-	-	2,198	514	-	229	-	38,395
DUNN, CARL	FOOD SERVICE COOK	1,539	10,640	-	-	-	-	-	-	659	154	-	85	-	11,538
LEWIS, AMY J	AIRPORT FOOD SERVICE COUNTER ATTENDANT	1,539	25,609	-	-	-	100	-	-	1,594	373	-	181	-	27,857
KUNSHIER, GRACE M	AIRPORT FOOD SERVICE COUNTER ATTENDANT	1,539	14,195	-	-	-	-	-	-	880	206	-	125	-	15,406
CHECKETTS, MARY J	AIRPORT FOOD SERVICE COUNTER ATTENDANT	1,539	8,924	-	-	-	-	-	-	553	129	-	46	-	9,652
TOTAL PART TIME		7,696	94,822	-	-	-	100	-	-	5,884	1,376	-	666	-	102,848
<u>TEMPORARY</u>															
UNKNOWN	FOOD SERVICE COOK	645	6,783	-	-	-	-	-	-	420	98	-	189	-	7,490
DUNN, CARL	FOOD SERVICE COOK	-	13,493	-	-	-	-	-	-	837	196	-	107	-	14,633
TOTAL TEMPORARY		645	20,276	-	-	-	-	-	-	1,257	294	-	296	-	22,123
<u>SEASONAL</u>															
UNKNOWN	AIRPORT FOOD SERVICE BARTENDER/SERVER	270	1,061	-	-	-	-	-	-	66	15	-	-	-	1,142
MANEOTIS, TERESA M	AIRPORT FOOD SERVICE BARTENDER/SERVER	270	1,055	-	-	-	-	-	-	66	15	-	-	-	1,136
UNKNOWN	FOOD SERVICE KITCHEN ASSISTANT	333	910	-	-	-	-	-	-	56	13	-	-	-	979
UNKNOWN	FOOD SERVICE KITCHEN ASSISTANT	333	910	-	-	-	-	-	-	56	13	-	-	-	979
UNKNOWN	AIRPORT FOOD SERVICE BUSSE	208	535	-	-	-	-	-	-	33	8	-	-	-	576
UNKNOWN	AIRPORT FOOD SERVICE BUSSE	208	535	-	-	-	-	-	-	33	8	-	-	-	576
CLARK, ISABEL-VERONICA Q	FOOD SERVICE SERVER	125	4,513	-	-	-	-	-	-	280	66	-	-	-	4,859
UNKNOWN	FOOD SERVICE SERVER	125	595	-	-	-	-	-	-	37	9	-	-	-	641
SANDERS, MISTY S	FOOD SERVICE ASSISTANT COOK	458	4,082	-	-	-	-	-	-	253	59	-	-	-	4,394
GRAY, VICTORIA J	FOOD SERVICE ASSISTANT COOK	458	5,868	-	-	-	-	-	-	364	85	-	-	-	6,317
UNKNOWN	FOOD SERVICE ASSISTANT COOK	458	2,826	-	-	-	-	-	-	175	41	-	-	-	3,042
WAGONER, MANDY S	FOOD SERVICE ASSISTANT COOK	458	1,517	-	-	-	-	-	-	94	22	-	-	-	1,633
MURPHY, TRACY J	AIRPORT FOOD SERVICE COUNTER ATTENDANT	645	8,497	-	-	-	-	-	-	527	123	-	-	-	9,147
SANDERS, MISTY S	AIRPORT FOOD SERVICE COUNTER ATTENDANT	645	5,638	-	-	-	-	-	-	350	82	-	-	-	6,070
COPELAND, ERIKA	AIRPORT FOOD SERVICE COUNTER ATTENDANT	125	3,479	-	-	-	-	-	-	216	50	-	-	-	3,745
WERTENBERGER, RUBY	AIRPORT FOOD SERVICE COUNTER ATTENDANT	125	2,075	-	-	-	-	-	-	129	30	-	-	-	2,234
WAGONER, MANDY S	AIRPORT FOOD SERVICE COUNTER ATTENDANT	333	1,103	-	-	-	-	-	-	68	16	-	-	-	1,187
UNKNOWN	AIRPORT FOOD SERVICE COUNTER ATTENDANT	333	2,101	-	-	-	-	-	-	130	30	-	-	-	2,261
TOTAL SEASONAL		5,907	47,300	-	-	-	-	-	-	2,933	685	-	-	-	50,918
<u>DEPARTMENTAL PAYROLL COSTS</u>															
STAFF OVERTIME		125	-	3,441	-	-	-	-	-	213	50	-	-	14,109	17,813
EMPLOYER TAX ON TIPS		-	-	1	-	-	-	-	-	3,814	892	-	-	-	4,707
TOTAL OVERTIME		125	-	3,442	-	-	-	-	-	4,027	942	-	-	14,109	22,520
TOTAL PERSONNEL		18,346	323,812	3,442	-	-	191	-	51,466	23,557	5,508	4,909	1,660	14,109	428,654

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2021 PROJECTED PAYROLL

EMPLOYEE	POSITION	ANNL HRS SCHEDULED	SALARY	O/T	ON CALL	OTHER PAY	LENGTH SERVICE	TERM PAYOUT	MEDICAL	FICA	MEDICARE	RETIRE	OTHER BENEFITS	WORKERS COMP	TOTAL
GENERAL STORE															
<u>STAFF</u>															
BELL, JENNIFER P	AIRPORT RESTAURANT & RETAIL GENERAL MANAGER	187	8,091	-	-	-	9	-	2,342	482	113	485	35	-	11,557
TOTAL STAFF		<u>187</u>	<u>8,091</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>9</u>	<u>-</u>	<u>2,342</u>	<u>482</u>	<u>113</u>	<u>485</u>	<u>35</u>	<u>-</u>	<u>11,557</u>
<u>PART TIME</u>															
MAYLE, TERESA R	AIRPORT SENIOR RETAIL ASSOCIATE	1,019	25,615	-	-	-	-	-	-	1,588	372	-	148	-	27,723
BELL, JEANINE	AIRPORT RETAIL ASSOCIATE	1,019	7,034	-	-	-	-	-	-	436	102	-	92	-	7,664
ROBERTS, HOLLY J	AIRPORT RETAIL ASSOCIATE	333	5,582	-	-	-	-	-	-	346	81	-	74	-	6,083
TOTAL PART TIME		<u>2,371</u>	<u>38,231</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,370</u>	<u>555</u>	<u>-</u>	<u>314</u>	<u>-</u>	<u>41,470</u>
<u>DEPARTMENTAL PAYROLL COSTS</u>															
STAFF OVERTIME		21	-	707	-	-	-	-	-	44	10	-	-	1,116	1,877
TOTAL OVERTIME		<u>21</u>	<u>-</u>	<u>707</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>44</u>	<u>10</u>	<u>-</u>	<u>-</u>	<u>1,116</u>	<u>1,877</u>
TOTAL PERSONNEL		<u>2,579</u>	<u>46,322</u>	<u>707</u>	<u>-</u>	<u>-</u>	<u>9</u>	<u>-</u>	<u>2,342</u>	<u>2,896</u>	<u>678</u>	<u>485</u>	<u>349</u>	<u>1,116</u>	<u>54,904</u>

YAMPA VALLEY REGIONAL AIRPORT
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2022 BUDGETED BASE PAYROLL

EMPLOYEE	POSITION	ANNL HRS SCHEDULED	SALARY	O/T	ON CALL	OTHER PAY	LENGTH SERVICE	TERM PAYOUT	MEDICAL	FICA	MEDICARE	RETIRE	OTHER BENEFITS	WORKERS COMP	TOTAL
ADMINISTRATION															
<u>ADMINISTRATIVE</u>															
BOOTH, KEVIN A	AIRPORT DIRECTOR	2,080	156,213	-	-	-	-	-	-	8,854	2,261	9,373	500	-	177,201
<u>STAFF</u>															
GERBER, TINNEAL L	ASSISTANT AIRPORT DIRECTOR	2,080	118,971	-	-	-	-	-	-	7,314	1,710	7,138	493	-	135,626
DEWHIRST, ERIN	AIRPORT OFFICE TECHNICIAN	2,080	48,774	-	-	-	-	-	11,105	2,980	697	1,463	233	-	65,252
MILLER, KRISTEN S	AIRPORT OFFICE TECHNICIAN	2,080	64,999	-	-	-	-	-	27,786	3,902	913	3,900	293	-	101,793
BUSKIRK, TAMELA K	AIRPORT - OFFICE ASSISTANT	2,080	58,219	-	-	-	-	-	11,458	3,555	831	-	269	-	74,332
TOTAL STAFF		8,320	290,963	-	-	-	-	-	50,349	17,751	4,151	12,501	1,288	-	377,003
<u>PART TIME</u>															
KATHERMAN, SARAH B	MINUTE TAKER - HRLY	62	2,147	-	-	-	-	-	-	133	31	-	-	-	2,311
TOTAL PART TIME		62	2,147	-	-	-	-	-	-	133	31	-	-	-	2,311
<u>DEPARTMENTAL PAYROLL COSTS</u>															
STAFF OVERTIME		-	-	1	-	-	-	-	-	-	-	-	-	18,396	18,397
TOTAL OVERTIME		-	-	1	-	-	-	-	-	-	-	-	-	18,396	18,397
TOTAL PERSONNEL		10,462	449,323	1	-	-	-	-	50,349	26,738	6,443	21,874	1,788	18,396	574,912

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2022 BUDGETED BASE PAYROLL

EMPLOYEE	POSITION	ANNL HRS SCHEDULED	SALARY	O/T	ON CALL	OTHER PAY	LENGTH SERVICE	TERM PAYOUT	MEDICAL	FICA	MEDICARE	RETIRE	OTHER BENEFITS	WORKERS COMP	TOTAL
AIRSIDE															
<u>STAFF</u>															
DUBOIS, TODD L	AIRPORT MAINTENANCE SUPERINTENDENT	1,290	56,760	-	-	-	-	-	16,134	3,372	789	3,406	243	-	80,704
UNKNOWN	AIRPORT MAINTENANCE SUPERVISOR	2,080	61,643	-	-	-	-	-	11,105	3,778	884	925	281	-	78,616
SWEETSER, TYSON W	SENIOR EQUIPMENT SERVICES MECHANIC	2,080	75,295	-	-	-	-	-	26,022	4,352	1,018	4,518	332	-	111,537
CARLSON, DANIEL R	AIRPORT EQUIPMENT OPERATIONS TECHNICIAN	2,080	50,911	-	-	-	-	-	26,022	2,883	674	3,055	241	-	83,786
DURAN, LEO A	AIRPORT EQUIPMENT OPERATIONS TECHNICIAN	2,080	59,582	-	-	-	-	-	26,022	3,408	797	-	255	-	90,064
WOOD, KRISTIAN L	AIRPORT EQUIPMENT OPERATIONS TECHNICIAN - HRLY	2,080	54,335	-	-	-	-	-	-	3,271	765	3,260	254	-	61,885
TOTAL STAFF		11,690	358,526	-	-	-	-	-	105,305	21,064	4,927	15,164	1,606	-	506,592
<u>TEMPORARY</u>															
DUZIK, IAN H	AIRPORT BUILDING AND GROUNDS MAINTENANCE TECH	832	21,847	-	-	-	-	-	-	1,355	317	-	-	-	23,519
WUESTEWALD, ZACH	AIRPORT BUILDING AND GROUNDS MAINTENANCE TECH	832	21,951	-	-	-	-	-	-	1,361	318	-	-	-	23,630
MURPHY, KEVIN B	AIRPORT EQUIPMENT OPERATIONS TECHNICIAN	832	26,801	-	-	-	-	-	-	1,662	389	-	-	-	28,852
WINDER, BRAD A	AIRPORT EQUIPMENT OPERATIONS TECHNICIAN	832	26,801	-	-	-	-	-	-	1,662	389	-	-	-	28,852
WALLACE, JIMMY L	AIRPORT BUILDING AND GROUNDS MAINTENANCE TECH	-	193	-	-	-	-	-	-	12	2	-	-	-	207
TOTAL TEMPORARY		3,328	97,593	-	-	-	-	-	-	6,052	1,415	-	-	-	105,060
<u>DEPARTMENTAL PAYROLL COSTS</u>															
STAFF OVERTIME		395		16,737	7,152					1,481	346			19,451	45,167
TOTAL OVERTIME		395	-	16,737	7,152	-	-	-	-	1,481	346	-	-	19,451	45,167
TOTAL PERSONNEL		15,413	456,119	16,737	7,152	-	-	-	105,305	28,597	6,688	15,164	1,606	19,451	656,819

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2022 BUDGETED BASE PAYROLL

EMPLOYEE	POSITION	ANNL HRS SCHEDULED	SALARY	O/T	ON CALL	OTHER PAY	LENGTH SERVICE	TERM PAYOUT	MEDICAL	FICA	MEDICARE	RETIRE	OTHER BENEFITS	WORKERS COMP	TOTAL
TERMINAL															
STAFF															
DUBOIS, TODD L	AIRPORT MAINTENANCE SUPERINTENDENT	749	32,957	-	-	-	-	-	9,368	1,958	458	1,977	141	-	46,859
KELLER, ROBERT A	AIRPORT BUILDING AND GROUNDS MAINTENANCE SUPERVISOR	1,435	57,050	-	-	-	-	-	7,663	3,506	820	3,423	248	-	72,710
MCCARTY, EDWARD T	AIRPORT BUILDING AND GROUNDS MAINTENANCE TECH	1,352	33,675	-	-	-	-	-	7,448	2,058	481	2,020	160	-	45,842
THOMAS, ZEB M	AIRPORT BUILDING AND GROUNDS MAINTENANCE TECHNICIAN	1,352	45,930	-	-	-	-	-	8,457	2,777	649	2,756	205	-	60,774
MADER, GRANT A	WEED SPRAYER/EQ OPR	666	16,339	-	-	-	-	-	3,554	991	232	980	77	-	22,173
TRINIDAD, JOSE A	JANITORIAL SERVICES SUPERVISOR	2,018	53,477	-	-	-	-	-	11,114	3,262	762	3,209	250	-	72,074
UNKNOWN	JANITORIAL SERVICE WORKER	2,038	37,169	-	-	-	-	-	10,883	2,262	530	557	191	-	51,592
WILLIAMS, AMBER M	JANITORIAL SERVICE WORKER	2,038	44,650	-	-	-	-	-	27,230	2,566	600	-	218	-	75,264
DOOLIN, MISTY A	JANITORIAL SERVICE WORKER	2,038	41,160	-	-	-	-	-	27,230	2,427	567	-	205	-	71,589
TOTAL STAFF		13,686	362,407	-	-	-	-	-	112,947	21,807	5,099	14,922	1,695	-	518,877
PART TIME															
UNKNOWN	JANITORIAL SERVICE WORKERS	1,227	22,658	-	-	-	-	-	-	1,405	329	541	-	-	24,933
TOTAL PART TIME		1,227	22,658	-	-	-	-	-	-	1,405	329	541	-	-	24,933
TEMPORARY															
WALLACE, JIMMY L	AIRPORT BUILDING AND GROUNDS MAINTENANCE TECH	499	11,370	-	-	-	-	-	-	705	165	-	-	-	12,240
MEAGHER, TIMOTHY	LANDSIDE MAINTENANCE WORKER	832	14,761	-	-	-	-	-	-	915	214	-	-	-	15,890
HAMILTON, MATTHEW T	LANDSIDE MAINTENANCE WORKER	832	15,678	-	-	-	-	-	-	972	227	-	-	-	16,877
THOMPSON, BARBARA J	JANITORIAL SERVICE WORKERS	686	12,761	-	-	-	-	-	-	791	185	-	-	-	13,737
LIGHTHIZER, SHARON L	JANITORIAL SERVICE WORKERS	686	12,761	-	-	-	-	-	-	791	185	-	-	-	13,737
VALENZUELA, ERIKA	JANITORIAL SERVICE WORKERS	686	12,761	-	-	-	-	-	-	791	185	-	-	-	13,737
SHORT, SAMUEL	JANITORIAL SERVICE WORKERS	686	12,391	-	-	-	-	-	-	768	180	-	-	-	13,339
BAKER, CHARLOTTE C	JANITORIAL SERVICE WORKERS	416	7,942	-	-	-	-	-	-	492	115	-	-	-	8,549
TOTAL TEMPORARY		5,325	100,425	-	-	-	-	-	-	6,225	1,456	-	-	-	108,106
DEPARTMENTAL PAYROLL COSTS															
STAFF OVERTIME		104	-	2,297	1,004	-	-	-	-	205	48	-	-	19,963	23,517
TOTAL OVERTIME		104	-	2,297	1,004	-	-	-	-	205	48	-	-	19,963	23,517
TOTAL PERSONNEL		20,342	485,490	2,297	1,004	-	-	-	112,947	29,642	6,932	15,463	1,695	19,963	675,433

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2022 BUDGETED BASE PAYROLL

EMPLOYEE	POSITION	ANNL HRS SCHEDULED	SALARY	O/T	ON CALL	OTHER PAY	LENGTH SERVICE	TERM PAYOUT	MEDICAL	FICA	MEDICARE	RETIRE	OTHER BENEFITS	WORKERS COMP	TOTAL
PASSENGER SERVICES															
<u>SEASONAL</u>															
STEWART, JENNIFER	SENIOR AIRPORT PASSENGER SERVICES REPRESENTATIVE	374	10,000	-	-	-	-	-	-	620	144	-	-	-	10,764
HARJES, TERRI L	AIRPORT PASSENGER SERVICES REPRESENTATIVE	290	4,833	-	-	-	-	-	-	301	70	-	-	-	5,203
NEWELL, AMBER D	AIRPORT PASSENGER SERVICES REPRESENTATIVE	290	4,544	-	-	-	-	-	-	283	65	-	-	-	4,892
WIXSON, JEANNIE M	AIRPORT PASSENGER SERVICES REPRESENTATIVE	290	4,400	-	-	-	-	-	-	274	63	-	-	-	4,737
FISHBECK, JESSICA L	AIRPORT PASSENGER SERVICES REPRESENTATIVE	290	4,398	-	-	-	-	-	-	274	63	-	-	-	4,735
SMITH, SHANNON	AIRPORT PASSENGER SERVICES REPRESENTATIVE	290	4,254	-	-	-	-	-	-	265	61	-	-	-	4,580
HARJES, KEN	AIRPORT SKYCAP	166	2,508	-	-	-	-	-	-	156	36	-	-	-	2,700
HOLFORD, JOHN	AIRPORT SKYCAP	166	2,448	-	-	-	-	-	-	152	36	-	-	-	2,636
SPERL, BRETT J	AIRPORT SKYCAP	166	2,055	-	-	-	-	-	-	127	30	-	-	-	2,212
REYNOLDS, JAMES	AIRPORT SKYCAP	166	1,926	-	-	-	-	-	-	119	28	-	-	-	2,073
TOTAL SEASONAL		2,490	41,367	-	-	-	-	-	-	2,569	597	-	-	-	44,533
<u>DEPARTMENTAL PAYROLL COSTS</u>															
STAFF OVERTIME		-	-	1	-	-	-	-	-	-	-	-	-	1,533	1,534
EMPLOYER TAX ON TIPS		-	-	1	-	-	-	-	-	281	66	-	-	-	348
TOTAL OVERTIME		-	-	2	-	-	-	-	-	281	66	-	-	1,533	1,882
TOTAL PERSONNEL		2,490	41,367	2	-	-	-	-	-	2,850	663	-	-	1,533	46,415

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2022 BUDGETED BASE PAYROLL

EMPLOYEE	POSITION	ANNL HRS SCHEDULED	SALARY	O/T	ON CALL	OTHER PAY	LENGTH SERVICE	TERM PAYOUT	MEDICAL	FICA	MEDICARE	RETIRE	OTHER BENEFITS	WORKERS COMP	TOTAL
OPERATIONS & SAFETY															
<u>STAFF</u>															
WILLIAMS, DUSTIN S	AIRPORT OSS SUPERINTENDENT	1,664	73,235	-	-	-	-	-	20,818	4,307	1,007	4,394	314	-	104,075
ZWAK, SHAWN D	AIRPORT OSS CAPTAIN	1,872	74,413	-	-	-	-	-	25,007	4,192	980	4,465	322	-	109,379
PETERSON, GREG A	AIRPORT OSS OFFICER	1,872	49,310	-	-	-	-	-	25,007	2,871	671	2,958	230	-	81,047
GREENBERG, JESSE C	AIRPORT OSS OFFICER	1,872	51,355	-	-	-	-	-	10,312	3,142	734	3,082	276	-	68,901
JOYCE, CORY R	AIRPORT OSS OFFICER	1,872	48,989	-	-	-	-	-	-	3,038	710	2,939	228	-	55,904
TOTAL STAFF		9,152	297,302	-	-	-	-	-	81,144	17,550	4,102	17,838	1,370	-	419,306
<u>PART TIME</u>															
OLSEN, KRISTIFER Z	PT YR AIRPORT OSS OFFICER	354	9,121	-	-	-	-	-	-	565	132	-	-	-	9,818
NICHOLS, CHRISTOPHER J	PT YR AIRPORT OSS OFFICER	645	22,076	-	-	-	-	-	-	1,369	320	-	-	-	23,765
KRAUSE, SAMUEL S	PT YR AIRPORT OSS OFFICER	250	6,544	-	-	-	-	-	-	406	95	-	-	-	7,045
TREVENEN, CLAYTON J	PT YR AIRPORT OSS OFFICER	291	7,730	-	-	-	-	-	-	479	112	-	-	-	8,321
ALLEN, DANIEL E	PT YR AIRPORT OSS OFFICER	354	11,894	-	-	-	-	-	-	738	173	-	-	-	12,805
REILLEY, ROBERT J	AIRPORT OSS OFFICER	291	7,546	-	-	-	-	-	-	468	109	-	-	-	8,123
DOOLIN, JESSE	PT YR AIRPORT OSS OFFICER	146	3,810	-	-	-	-	-	-	236	55	-	-	-	4,101
TOTAL PART TIME		2,330	68,721	-	-	-	-	-	-	4,261	996	-	-	-	73,978
<u>DEPARTMENTAL PAYROLL COSTS</u>															
STAFF OVERTIME		-	-	1	-	-	-	-	-	-	-	-	-	15,025	15,026
TOTAL OVERTIME		-	-	1	-	-	-	-	-	-	-	-	-	15,025	15,026
TOTAL PERSONNEL		11,482	366,023	1	-	-	-	-	81,144	21,811	5,098	17,838	1,370	15,025	508,310

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2022 BUDGETED BASE PAYROLL

EMPLOYEE	POSITION	ANNL HRS		O/T	ON CALL	OTHER PAY	LENGTH SERVICE	TERM PAYOUT	MEDICAL	FICA	MEDICARE	RETIRE	OTHER WORKERS		TOTAL
		SCHEDULED	SALARY										BENEFITS	COMP	
SECURITY															
<u>STAFF</u>															
KNIGHT, BRANDY	AIRPORT SECURITY COORDINATOR	2,080	60,717	-	-	-	-	-	11,105	3,721	870	1,214	278	-	77,905
WILLIAMS, DUSTIN S	AIRPORT OSS SUPERINTENDENT	416	18,309	-	-	-	-	-	5,204	1,077	252	1,099	78	-	26,019
ZWAK, SHAWN D	AIRPORT OSS CAPTAIN	208	8,268	-	-	-	-	-	2,779	466	109	496	37	-	12,155
PETERSON, GREG A	AIRPORT OSS OFFICER	208	5,479	-	-	-	-	-	2,779	319	75	329	26	-	9,007
GREENBERG, JESSE C	AIRPORT OSS OFFICER	208	5,706	-	-	-	-	-	1,146	349	82	342	31	-	7,656
JOYCE, CORY R	AIRPORT OSS OFFICER	208	5,443	-	-	-	-	-	-	337	79	327	26	-	6,212
TRINIDAD, JOSE A	JANITORIAL SERVICES SUPERVISOR	42	1,103	-	-	-	-	-	229	67	16	66	5	-	1,486
UNKNOWN	JANITORIAL SERVICE WORKER	21	379	-	-	-	-	-	111	23	5	6	1	-	525
WILLIAMS, AMBER M	JANITORIAL SERVICE WORKER	21	456	-	-	-	-	-	278	26	6	-	2	-	768
DOOLIN, MISTY A	JANITORIAL SERVICE WORKER	21	420	-	-	-	-	-	278	25	6	-	2	-	731
TOTAL STAFF		3,432	106,280	-	-	-	-	-	23,909	6,410	1,500	3,879	486	-	142,464
<u>SEASONAL</u>															
STEWART, JENNIFER	SENIOR AIRPORT PASSENGER SERVICES REPRESENTATIVE	42	1,000	-	-	-	-	-	-	62	15	-	-	-	1,077
HARJES, TERRI L	AIRPORT PASSENGER SERVICES REPRESENTATIVE	42	868	-	-	-	-	-	-	54	13	-	-	-	935
NEWELL, AMBER D	AIRPORT PASSENGER SERVICES REPRESENTATIVE	42	816	-	-	-	-	-	-	51	12	-	-	-	879
WIXSON, JEANNIE M	AIRPORT PASSENGER SERVICES REPRESENTATIVE	42	790	-	-	-	-	-	-	49	11	-	-	-	850
FISHBECK, JESSICA L	AIRPORT PASSENGER SERVICES REPRESENTATIVE	42	790	-	-	-	-	-	-	49	11	-	-	-	850
SMITH, SHANNON	AIRPORT PASSENGER SERVICES REPRESENTATIVE	42	764	-	-	-	-	-	-	47	11	-	-	-	822
ROBSON, GLENN C	YVRA SECURITY GUARD	250	5,351	-	-	-	-	-	-	332	78	-	-	-	5,761
FORGAY, JOHN W	AIRPORT SECURITY GUARD	250	5,039	-	-	-	-	-	-	312	73	-	-	-	5,424
WAGNER, BARBARA R	AIRPORT SECURITY GUARD	250	5,039	-	-	-	-	-	-	312	73	-	-	-	5,424
UNKNOWN	AIRPORT SECURITY GUARD	250	4,469	-	-	-	-	-	-	277	65	-	-	-	4,811
TOTAL SEASONAL		1,248	24,926	-	-	-	-	-	-	1,545	362	-	-	-	26,833
<u>DEPARTMENTAL PAYROLL COSTS</u>															
STAFF OVERTIME		-	-	1	-	-	-	-	-	-	-	-	-	5,266	5,267
TOTAL OVERTIME		-	-	1	-	-	-	-	-	-	-	-	-	5,266	5,267
TOTAL PERSONNEL		4,680	131,206	1	-	-	-	-	23,909	7,955	1,862	3,879	486	5,266	174,564

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EMPLOYEE	POSITION	ANNL HRS SCHEDULED	SALARY	O/T	ON CALL	OTHER PAY	LENGTH SERVICE	TERM PAYOUT	MEDICAL	FICA	MEDICARE	RETIRE	OTHER BENEFITS	WORKERS COMP	TOTAL
LANDSIDE															
STAFF															
DUBOIS, TODD L	AIRPORT MAINTENANCE SUPERINTENDENT	42	1,831	-	-	-	-	-	520	109	25	110	8	-	2,603
KELLER, ROBERT A	AIRPORT BUILDING AND GROUNDS MAINTENANCE SUPERVISOR	645	25,631	-	-	-	-	-	3,442	1,576	369	1,538	111	-	32,667
MCCARTY, EDWARD T	AIRPORT BUILDING AND GROUNDS MAINTENANCE TECH	728	18,133	-	-	-	-	-	4,010	1,108	259	1,088	85	-	24,683
THOMAS, ZEB M	AIRPORT BUILDING AND GROUNDS MAINTENANCE TECHNICIAN	728	24,731	-	-	-	-	-	4,554	1,495	350	1,484	110	-	32,724
MADER, GRANT A	WEED SPRAYER/EQ OPR	374	9,191	-	-	-	-	-	1,999	558	130	551	43	-	12,472
TRINIDAD, JOSE A	JANITORIAL SERVICES SUPERVISOR	21	551	-	-	-	-	-	115	34	8	33	2	-	743
UNKNOWN	JANITORIAL SERVICE WORKER	21	379	-	-	-	-	-	111	23	5	6	1	-	525
WILLIAMS, AMBER M	JANITORIAL SERVICE WORKER	21	456	-	-	-	-	-	278	26	6	-	2	-	768
DOOLIN, MISTY A	JANITORIAL SERVICE WORKERS	21	420	-	-	-	-	-	278	25	6	-	2	-	731
TOTAL STAFF		2,600	81,323	-	-	-	-	-	15,307	4,954	1,158	4,810	364	-	107,916
TEMPORARY															
WALLACE, JIMMY L	AIRPORT BUILDING AND GROUNDS MAINTENANCE TECH	333	7,708	-	-	-	-	-	-	478	112	-	-	-	8,298
TOTAL TEMPORARY		333	7,708	-	-	-	-	-	-	478	112	-	-	-	8,298
SEASONAL															
STEWART, JENNIFER	SENIOR AIRPORT PASSENGER SERVICES REPRESENTATIVE	62	1,500	-	-	-	-	-	-	93	22	-	-	-	1,615
HARJES, TERRI L	AIRPORT PASSENGER SERVICES REPRESENTATIVE	42	752	-	-	-	-	-	-	47	11	-	-	-	810
NEWELL, AMBER D	AIRPORT PASSENGER SERVICES REPRESENTATIVE	42	707	-	-	-	-	-	-	44	10	-	-	-	761
WIXSON, JEANNIE M	AIRPORT PASSENGER SERVICES REPRESENTATIVE	42	685	-	-	-	-	-	-	42	10	-	-	-	737
FISHBECK, JESSICA L	AIRPORT PASSENGER SERVICES REPRESENTATIVE	42	685	-	-	-	-	-	-	42	10	-	-	-	737
SMITH, SHANNON	AIRPORT PASSENGER SERVICES REPRESENTATIVE	42	662	-	-	-	-	-	-	41	10	-	-	-	713
TOTAL SEASONAL		270	4,991	-	-	-	-	-	-	309	73	-	-	-	5,373
DEPARTMENTAL PAYROLL COSTS															
STAFF OVERTIME															
				1	370										
TOTAL OVERTIME		-	-	1	370										
TOTAL PERSONNEL		3,203	94,022	1	370										

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EMPLOYEE	POSITION	ANLN HRS SCHEDULED	SALARY	O/T	ON CALL	OTHER PAY	LENGTH SERVICE	TERM PAYOUT	MEDICAL	FICA	MEDICARE	RETIRE	OTHER BENEFITS	WORKERS COMP	TOTAL
RESTAURANT															
<u>STAFF</u>															
BELL, JENNIFER P	AIRPORT RESTAURANT & RETAIL GENERAL MANAGER	1,893	86,760	-	-	-	-	-	23,680	5,172	1,209	5,205	369	-	122,395
KOSMICKI, KENT A	AIRPORT RESTAURANT OPERATIONS MANAGER	2,080	84,491	-	-	-	-	-	27,786	5,111	1,195	-	366	-	118,949
TOTAL STAFF		3,973	171,251	-	-	-	-	-	51,466	10,283	2,404	5,205	735	-	241,344
<u>PART TIME</u>															
LEWIS, CHRISTOPHER A	FOOD SERVICE SENIOR COOK - HRLY	1,539	37,669	-	-	-	-	-	-	2,335	546	-	229	-	40,779
DUNN, CARL	FOOD SERVICE COOK	1,539	28,668	-	-	-	-	-	-	1,777	416	-	172	-	31,033
LEWIS, AMY J	AIRPORT FOOD SERVICE COUNTER ATTENDANT	1,539	27,117	-	-	-	-	-	-	1,681	393	-	181	-	29,372
KUNSHIER, GRACE M	AIRPORT FOOD SERVICE COUNTER ATTENDANT	1,539	20,831	-	-	-	-	-	-	1,291	302	-	130	-	22,554
CHECKETTS, MARY J	AIRPORT FOOD SERVICE COUNTER ATTENDANT	1,539	20,437	-	-	-	-	-	-	1,267	296	-	109	-	22,109
TOTAL PART TIME		7,696	134,722	-	-	-	-	-	-	8,351	1,953	-	821	-	145,847
<u>TEMPORARY</u>															
UNKNOWN	FOOD SERVICE COOK	645	11,691	-	-	-	-	-	-	725	169	-	96	-	12,681
TOTAL TEMPORARY		645	11,691	-	-	-	-	-	-	725	169	-	96	-	12,681
<u>SEASONAL</u>															
UNKNOWN	AIRPORT FOOD SERVICE BARTENDER/SERVER	270	2,727	-	-	-	-	-	-	169	40	-	-	-	2,936
MANEOTIS, TERESA M	AIRPORT FOOD SERVICE BARTENDER/SERVER	270	2,943	-	-	-	-	-	-	182	43	-	-	-	3,168
UNKNOWN	FOOD SERVICE KITCHEN ASSISTANT	333	4,454	-	-	-	-	-	-	276	65	-	-	-	4,795
UNKNOWN	FOOD SERVICE KITCHEN ASSISTANT	333	4,454	-	-	-	-	-	-	276	65	-	-	-	4,795
UNKNOWN	AIRPORT FOOD SERVICE BUSSE	208	2,243	-	-	-	-	-	-	139	33	-	-	-	2,415
UNKNOWN	AIRPORT FOOD SERVICE BUSSE	208	2,243	-	-	-	-	-	-	139	33	-	-	-	2,415
CLARK, ISABEL-VERONICA Q	FOOD SERVICE SERVER	125	1,307	-	-	-	-	-	-	81	19	-	-	-	1,407
UNKNOWN	FOOD SERVICE SERVER	125	1,247	-	-	-	-	-	-	77	18	-	-	-	1,342
SANDERS, MISTY S	FOOD SERVICE ASSISTANT COOK	458	7,293	-	-	-	-	-	-	453	105	-	-	-	7,851
GRAY, VICTORIA J	FOOD SERVICE ASSISTANT COOK	458	7,537	-	-	-	-	-	-	467	109	-	-	-	8,113
UNKNOWN	FOOD SERVICE ASSISTANT COOK	458	7,150	-	-	-	-	-	-	443	104	-	-	-	7,697
WAGONER, MANDY S	FOOD SERVICE ASSISTANT COOK	458	7,293	-	-	-	-	-	-	452	106	-	-	-	7,851
MURPHY, TRACY J	AIRPORT FOOD SERVICE COUNTER ATTENDANT	645	11,006	-	-	-	-	-	-	682	160	-	-	-	11,848
SANDERS, MISTY S	AIRPORT FOOD SERVICE COUNTER ATTENDANT	645	10,118	-	-	-	-	-	-	627	147	-	-	-	10,892
COPELAND, ERIKA	AIRPORT FOOD SERVICE COUNTER ATTENDANT	125	1,731	-	-	-	-	-	-	107	25	-	-	-	1,863
WERTENBERGER, RUBY	AIRPORT FOOD SERVICE COUNTER ATTENDANT	125	2,198	-	-	-	-	-	-	136	32	-	-	-	2,366
WAGONER, MANDY S	AIRPORT FOOD SERVICE COUNTER ATTENDANT	333	4,504	-	-	-	-	-	-	280	65	-	-	-	4,849
UNKNOWN	AIRPORT FOOD SERVICE COUNTER ATTENDANT	333	4,413	-	-	-	-	-	-	274	64	-	-	-	4,751
TOTAL SEASONAL		5,907	84,861	-	-	-	-	-	-	5,260	1,233	-	-	-	91,354
<u>DEPARTMENTAL PAYROLL COSTS</u>															
STAFF OVERTIME		125		3,441	-	-	-	-	-	213	50	-	-	16,736	20,440
EMPLOYER TAX ON TIPS				1	-	-	-	-	-	3,814	892	-	-	-	4,707
TOTAL OVERTIME		125	-	3,442	-	-	-	-	-	4,027	942	-	-	16,736	25,147
TOTAL PERSONNEL		18,346	402,525	3,442	-	-	-	-	51,466	28,646	6,701	5,205	1,652	16,736	516,373

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EMPLOYEE	POSITION	ANNL HRS SCHEDULED	SALARY	O/T	ON CALL	OTHER PAY	LENGTH SERVICE	TERM PAYOUT	MEDICAL	FICA	MEDICARE	RETIRE	OTHER BENEFITS	WORKERS COMP	TOTAL
GENERAL STORE															
<u>STAFF</u>															
BELL, JENNIFER P	AIRPORT RESTAURANT & RETAIL GENERAL MANAGER	187	8,581	-	-	-	-	-	2,342	512	120	515	37	-	12,107
TOTAL STAFF		<u>187</u>	<u>8,581</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,342</u>	<u>512</u>	<u>120</u>	<u>515</u>	<u>37</u>	<u>-</u>	<u>12,107</u>
<u>PART TIME</u>															
MAYLE, TERESA R	AIRPORT SENIOR RETAIL ASSOCIATE	1,019	25,676	-	-	-	-	-	-	1,592	372	-	148	-	27,788
BELL, JEANINE	AIRPORT RETAIL ASSOCIATE	1,019	16,505	-	-	-	-	-	-	1,023	239	-	95	-	17,862
ROBERTS, HOLLY J	AIRPORT RETAIL ASSOCIATE	333	5,883	-	-	-	-	-	-	365	85	-	67	-	6,400
TOTAL PART TIME		<u>2,371</u>	<u>48,064</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,980</u>	<u>696</u>	<u>-</u>	<u>310</u>	<u>-</u>	<u>52,050</u>
<u>DEPARTMENTAL PAYROLL COSTS</u>															
STAFF OVERTIME		21		707	-	-	-	-	-	44	10	-	-	2,309	3,070
TOTAL OVERTIME		<u>21</u>	<u>-</u>	<u>707</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>44</u>	<u>10</u>	<u>-</u>	<u>-</u>	<u>2,309</u>	<u>3,070</u>
TOTAL PERSONNEL		<u>2,579</u>	<u>56,645</u>	<u>707</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,342</u>	<u>3,536</u>	<u>826</u>	<u>515</u>	<u>347</u>	<u>2,309</u>	<u>67,227</u>